

Notice of Meeting

CABINET

Tuesday, 15 November 2022 - 7:00 pm
Council Chamber, Town Hall, Barking

Members: Cllr Darren Rodwell (Chair); Cllr Saima Ashraf (Deputy Chair) and Cllr Dominic Twomey (Deputy Chair); Cllr Sade Bright, Cllr Cameron Geddes, Cllr Syed Ghani, Cllr Kashif Haroon, Cllr Jane Jones, Cllr Elizabeth Kangethe and Cllr Maureen Worby

Invited: Cllr John Dulwich (non-voting)

Date of publication: 7 November 2022

Fiona Taylor
Acting Chief Executive

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Please note that this meeting will be webcast via the Council's website. Members of the public wishing to attend the meeting in person can sit in the public gallery on the second floor of the Town Hall, which is not covered by the webcast cameras. To view the webcast online, click [here](#) and select the relevant meeting (the weblink will be available at least 24-hours before the meeting).

AGENDA

1. Apologies for Absence

2. Declaration of Members' Interests

In accordance with the Council's Constitution, Members are asked to declare any interest they may have in any matter which is to be considered at this meeting.

3. Minutes - To confirm as correct the minutes of the meeting held on 18 October 2022 (Pages 3 - 7)

4. Revenue Budget Monitoring 2022/23 (Period 6, September 2022) (Pages 9 - 42)

5. Household Support Fund (October 2022 - March 2023) (Pages 43 - 59)

6. **Fees and Charges 2023 (Pages 61 - 113)**
7. **Annual Education Performance Review 2021/22 and Proposed Education Priorities for 2023-2026 (Pages 115 - 149)**
8. **Treasury Management and Investment and Acquisition Strategy 2022/23 Mid-Year Review (Pages 151 - 176)**
9. **Approach and Procurement of Phase 2 of the Council's Predictive Analytics Programme (One View) (Pages 177 - 199)**
10. **Procurement Strategy for Corporate Laptop / Desktop Computer Device Refresh (Pages 201 - 209)**
11. **Any other public items which the Chair decides are urgent**
12. **To consider whether it would be appropriate to pass a resolution to exclude the public and press from the remainder of the meeting due to the nature of the business to be transacted.**

Private Business

The public and press have a legal right to attend Council meetings such as the Cabinet, except where business is confidential or certain other sensitive information is to be discussed. The list below shows why items are in the private part of the agenda, with reference to the relevant paragraph of Part 1 of Schedule 12A of the Local Government Act 1972 (as amended). ***There are no such items at the time of preparing this agenda.***

13. **Any other confidential or exempt items which the Chair decides are urgent**

Our Vision for Barking and Dagenham

ONE BOROUGH; ONE COMMUNITY; NO-ONE LEFT BEHIND

Our Priorities

Participation and Engagement

- To collaboratively build the foundations, platforms and networks that enable greater participation by:
 - Building capacity in and with the social sector to improve cross-sector collaboration
 - Developing opportunities to meaningfully participate across the Borough to improve individual agency and social networks
 - Facilitating democratic participation to create a more engaged, trusted and responsive democracy
- To design relational practices into the Council's activity and to focus that activity on the root causes of poverty and deprivation by:
 - Embedding our participatory principles across the Council's activity
 - Focusing our participatory activity on some of the root causes of poverty

Prevention, Independence and Resilience

- Working together with partners to deliver improved outcomes for children, families and adults
- Providing safe, innovative, strength-based and sustainable practice in all preventative and statutory services
- Every child gets the best start in life
- All children can attend and achieve in inclusive, good quality local schools
- More young people are supported to achieve success in adulthood through higher, further education and access to employment
- More children and young people in care find permanent, safe and stable homes
- All care leavers can access a good, enhanced local offer that meets their health, education, housing and employment needs
- Young people and vulnerable adults are safeguarded in the context of their families, peers, schools and communities

- Our children, young people, and their communities' benefit from a whole systems approach to tackling the impact of knife crime
- Zero tolerance to domestic abuse drives local action that tackles underlying causes, challenges perpetrators and empowers survivors
- All residents with a disability can access from birth, transition to, and in adulthood support that is seamless, personalised and enables them to thrive and contribute to their communities. Families with children who have Special Educational Needs or Disabilities (SEND) can access a good local offer in their communities that enables them independence and to live their lives to the full
- Children, young people and adults can better access social, emotional and mental wellbeing support - including loneliness reduction - in their communities
- All vulnerable adults are supported to access good quality, sustainable care that enables safety, independence, choice and control
- All vulnerable older people can access timely, purposeful integrated care in their communities that helps keep them safe and independent for longer, and in their own homes
- Effective use of public health interventions to reduce health inequalities

Inclusive Growth

- Homes: For local people and other working Londoners
- Jobs: A thriving and inclusive local economy
- Places: Aspirational and resilient places
- Environment: Becoming the green capital of the capital

Well Run Organisation

- Delivers value for money for the taxpayer
- Employs capable and values-driven staff, demonstrating excellent people management
- Enables democratic participation, works relationally and is transparent
- Puts the customer at the heart of what it does
- Is equipped and has the capability to deliver its vision

MINUTES OF CABINET

Tuesday, 18 October 2022
(7:01 - 7:34 pm)

Present: Cllr Darren Rodwell (Chair), Cllr Dominic Twomey (Deputy Chair), Cllr Sade Bright, Cllr Cameron Geddes, Cllr Syed Ghani, Cllr Kashif Haroon, Cllr Jane Jones, Cllr Elizabeth Kangethe and Cllr Maureen Worby

Apologies: Cllr Saima Ashraf and Cllr John Dulwich

40. Declaration of Members' Interests

There were no declarations of interest.

41. Minutes (20 September 2022)

The minutes of the meeting held on 20 September 2022 were confirmed as correct.

42. Land at London Road / North Street, Barking - Extension of Development Loan

Further to Minute 33(viii) (20 October 2020), the Cabinet Member for Regeneration and Economic Development presented a report on a proposal to increase the development loan being provided to Robyna UK Ltd to facilitate the development of the former White Horse site and adjacent bus stand at London Road / North Street, Barking.

The Cabinet Member explained that since the development loan of up to £44m was agreed in October 2020, which represented approximately 80% of the total development cost, building cost inflation had increased the total projected development cost from £56m to £67.4m for the 196-unit scheme. The total development loan sought was now a maximum of £52m, with the additional £8m being on the same general terms as previously approved but at a higher fixed interest rate and enhanced non-utilisation fee to reflect the Council's additional costs of borrowing in the current economic climate.

Cabinet **resolved** to:

- (i) Approve the extension of the development loan to Robyna Limited in respect of the London Road / North Street development from £44m to £52m on the terms set out in Appendix 1 to the report in light of the recent significant increase in building cost inflation;
- (ii) Delegate authority to the Strategic Director, Inclusive Growth, in consultation with the Cabinet Member for Regeneration and Economic Development, the Strategic Director, Finance and Investment and the Chief Legal Officer, to agree the documents to fully implement and effect the proposals set out in the report; and

- (iii) Authorise the Chief Legal Officer, or an authorised delegate on her behalf, to execute all the legal agreements, contracts and other documents on behalf of the Council.

43. Gascoigne Estate (East) Phase 3B Redevelopment Project

Further to Minute 106 (20 April 2021), the Cabinet Member for Regeneration and Economic Development introduced a report on the proposed Gascoigne Estate (East) Phase 3B redevelopment project.

The Cabinet Member advised that the Phase 3B project represented a major element of the Gascoigne Estate regeneration programme and was intended to deliver 334 new homes, 50% of which would be at affordable rents. However, the rising cost of construction projects in the current economic climate had severely impacted the financial viability of Phase 3B in the context of the financial metrics within the Council's Investment and Acquisition Strategy, which was overseen by the Investment Panel.

Following a procurement exercise via Lot 2 of the Be First Development Framework, Wates Construction Ltd had been selected as the preferred bidder for Phase 3B. In light of the financial viability issues, Be First proposed the use of a Gross Maximum Price (GMP) contract which meant working with the contractor using an open-book approach during the supply chain tender process, in order to maximise value for money and mitigate the Council's financial exposure prior to committing to the main works.

Phase 3B had been awarded £16.1m grant from the Greater London Authority (GLA) on the basis of a construction start date of March 2023 and the Cabinet Member highlighted other key reasons for progressing the project on time and the options analysis within the report. It was noted that entering into a build contract to deliver the consented scheme (Option E) was considered to be the preferred option as it would enable the project to continue to be delivered within the planned timescales, provide the greatest degree of control over the delivery of the project and optimise the benefits to the local community and the financial performance of the project. The Cabinet Member added, however, that in view of the viability challenges of that option, a number of additional activities would be undertaken aimed at further improving the financial performance of the project, which included:

- Exploring opportunities for additional grant funding towards the affordable homes and community infrastructure through, for example, the use of Section 106, Community Infrastructure Levy and/or additional GLA grant funding;
- Exploring opportunities for reducing operating costs (and increasing net income) by developing a holistic management strategy for the entire Gascoigne Estate that delivered a good quality service for residents, whilst achieving operational efficiencies through economies of scale; and
- Reviewing market rent values.

The Cabinet Member confirmed that once those issues had been resolved and the final contract price confirmed by the contractor, the project would be re-presented to Investment Panel prior to the main works commencing and, if appropriate, a further report would be presented to the Cabinet for final sign-off of the project.

Cabinet **resolved** to:

- (i) Agree to award the Constructing Excellence Contract to Wates Construction Ltd (company no. 01977948) for the Gascoigne Estate (East) Phase 3B redevelopment project on the basis of a Gross Maximum Price of £142,061,994;
- (ii) Approve the total development cost of £166,527,638 subject to the advisory process of the LBBD Investment Panel;
- (iii) Approve the handover loan of £138,049,272;
- (iv) Note the IAS Return with an NPV of -£15,885,868 and a handover loan repaid by year 50;
- (v) Delegate authority to the Strategic Director, Finance and Investment, in consultation with the Leader, Deputy Leaders, the Cabinet Member for Regeneration and Economic Development and on the advice of the Investment Panel, to negotiate terms, agree final arrangements and enter into all necessary contract documents and ancillary agreements to fully implement and effect the delivery of Phase 3B;
- (vi) Agree that the project be presented to Investment Panel to consider and advise the Strategic Director, Finance and Investment regarding his approval to deliver the main works part of the Constructing Excellence contract, once the final contract price was confirmed by the contractor; and
- (vii) Note that should the circumstances of the project change from those set out in the report, a further report would be presented to Cabinet.

44. Revenue Budget Monitoring 2022/23 (Period 5, August 2022) and Q1 Capital Programme Update

The Strategic Director, Finance and Investment introduced the Council's revenue budget monitoring report for the 2022/23 financial year as at 31 August 2022 (period 5), which also included the quarter 1 Capital Programme update and funding allocations from the Government's UK Shared Prosperity Fund (UKSPF) towards various projects over the next three years.

The Council's General Fund revenue budget for 2022/23 was £183.06m, which represented a net increase of £9.4m on the budget for 2021/22. Despite that increase, the forecast outturn position at the end of August showed a projected net overspend of £17.59m, which was an increase of £1.3m on the period 4 position reported at the last meeting.

The Strategic Director advised that the key factors behind the overspend position reported to the last meeting continued to exist and he clarified that the projected 2022/23 Local Government fixed-sum pay award was expected to add approximately 6%, equivalent to £6m, to the Council's annual wage bill. He was confident, however, that the current overspend position would reduce significantly over the coming months as mitigating measures began to take effect and potential risks and opportunities became more apparent.

The revised Capital Programme for 2022/23 was £417.05m, split into £315.5m for the Investment and Acquisition Strategy (IAS), £70.5m for General Fund (GF) and £31.1m for the Housing Revenue Account (HRA), and total spend at the end of quarter 1 was £40.803m. With regard to the UKSPF allocation, it was noted that the Council's submission to the Greater London Authority (GLA), which was overseeing the allocation for London, amounted to circa £3.3m in the first tranche for various projects covered by the Fund.

Several Cabinet Members spoke on the pressures within their respective portfolios and the positive steps being taken by the Council to support the local community, despite the Government's inability to understand and tackle the current cost-of-living crisis. The Cabinet Member for Adult Social Care and Health Integration was particularly critical of the recent suggestion by the Secretary of State for Health and Social Care, Therese Coffey, that one way to alleviate pressures on struggling GPs was to share unused medicines with family and friends, which had drawn stark criticism from the British Medical Association due to the dangers associated with using unprescribed medication. The Cabinet Member for Finance, Growth and Core Services also referred to the inevitable cuts to local authority funding due to the Government's mis-management of the nation's finances.

Cabinet **resolved** to:

- (i) Note the projected revenue outturn forecast for the 2022/23 financial year as set out in section 2 and Appendix A of the report;
- (ii) Approve the revised Capital Programme for 2022/23, including carry forwards to 2022/23, as set out in section 4 and Appendices B and D of the report;
- (iii) Note the capital expenditure at 30 June 2022 (Quarter 1) as set out in Appendix C of the report; and
- (iv) Endorse the Council's submission for UKSPF funding as set out in section 5 of the report and delegate authority to the Strategic Director, Inclusive Growth, in consultation with relevant Cabinet Members and the Strategic Director, Finance and Investment, to allocate and oversee spending in line with the Council's priorities.

45. Procurement of Contract for Removal and Storage Services

The Cabinet Member for Finance, Growth and Core Services presented a report on the retendering of the contract for the provision of removal and storage services for both corporate and residential properties.

The Cabinet Member advised that the new contract would be subject to a full open tender process for a maximum five-year contract and would be divided into two lots; Lot 1 relating to the estate decant services and residential moves where the vast majority of expenditure would be incurred and Lot 2 relating to the Council's office removal service. The Cabinet was particularly pleased to note that Lot 2, as a local function, was expected to attract interest from small/medium-sized local removal companies in line with the Council's Social Value objectives.

Cabinet **resolved** to:

- (i) Agree that the Council proceeds with the procurement of a contract for the provision of removal and storage services, in accordance with the strategy set out in this report; and
- (ii) Delegate authority to the Strategic Director, My Place, in consultation with the Cabinet Member for Finance, Growth and Core Services, the Strategic Director, Finance and Investment and the Chief Legal Officer, to conduct the procurement and enter into the contract(s) and all other necessary or ancillary agreements, including contract extensions, with the successful bidder(s).

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CABINET

15 November 2022

Title: Revenue Budget Monitoring 2022/23 (Period 6, September 2022)	
Report of the Cabinet Member for Finance, Growth and Core Services	
Open Report	For Information
Wards Affected: None	Key Decision: No
Report Author: Katherine Heffernan and Philippa Farrell, Heads of Service Finance	Contact Details: E-mail: Katherine.heffernan@lbbd.gov.uk Philippa.farrell@lbbd.gov.uk
Accountable Strategic Leadership Director: Philip Gregory, Strategic Director, Finance & Investment	
<p>Summary</p> <p>This report sets out the Councils revenue budget monitoring position for 2022/23 as at the end of September 2022, highlighting key risks and opportunities and the forecast position.</p> <p>The Council's General Fund budget for 2022/23 is £183.060m – a net increase from the previous year's position of £9.4m. The current forecast outturn position including movements to and from reserves and the income position is £196.698m which would be an overspend of £13.637m. This is a significant overspend in the period and is driven by significant cost pressures such as the potential Local Government pay award and the increasing costs of social care. In addition, there is the impact of a changing balance of costs between the HRA and the General Fund.</p> <p>There is potential for risks and opportunities to materialise and for management action to be taken to reduce overspends. Furthermore, the overspend can be managed by use of the budget support reserve. However, the current level of overspend would deplete the reserve, increasing the risk in future years. The position will continue to be closely monitored and risks and opportunities recognised as soon as certain.</p> <p>In line with agreed policy, the Council has implemented the London Living Wage increase in November, backdated to 22 September 2022, which increased the minimum hourly rate of pay for employees and apprentices operating in service areas covered by Green Book terms and conditions from £11.05 to £11.95 per hour.</p>	
Recommendation(s)	
Cabinet is recommended to:	
(i) Note the projected revenue outturn forecast for the 2022/23 financial year as set out in section 2 and Appendix A of the report; and	

- (ii) Note that the Council had applied the increase to the London Living Wage from £11.05 to £11.95 per hour for employees and apprentices operating in service areas covered by Green Book terms and conditions, with effect from 22 September 2022.

Reason(s)

As a matter of good financial practice, the Cabinet should be informed about the Council's financial risks, spending performance and budgetary position. This will assist in holding officers to account and inform further financial decisions and support the objective of achieving Value for Money as part of the Well Run Organisation.

1. Introduction and Background

- 1.1 This is the third revenue budget monitoring report to Cabinet for the 2022/23 financial year. There was a net £9.4m of growth added to the budget for 2022/23 as part of the Council's budget setting process in February in order to meet the then known pressures, especially those in Care and Support. This was funded from Council Tax increases, commercial returns and Government grants.
- 1.2 Despite the growth, this year has a high level of financial risk including inflation and the cost-of-living crisis, the impact of the Covid pandemic and its aftermath, the potential impacts of Brexit, the long-standing pressures that impact across the Local Government sector and the high levels of deprivation and disadvantage that already existed for residents of the Borough.
- 1.3 As part of our ongoing improvement programme, a new financial system and budget monitoring process was introduced in April 2022. This has resulted in some changes to the format of the budget monitoring report. This report is a high-level summary with key information and action points with more detailed being contained within the appendices.

2. Overall Financial Position

- 2.1 The 2022/23 budget was approved by the Assembly in March 2022 and is £183.060m – a net increase of £9.4m from last year. Growth funding was supplied to most services to meet known demand and cost pressures and a central provision was made for the expected Local Government pay award. In addition, there were £5.3m of savings included in the budget.
- 2.2 As **Appendix A** shows, the expenditure forecast is £196.698m after planned transfers to and from reserves resulting in a net overspend of £13.637m. There are still risks and opportunities that could be realised, as well as the possibility that this overspend can be managed down further. This level of overspend can be fully met from the reserves without taking the General Fund below the minimum level of £12m. However, this would reduce the Council's ability to absorb further financial risks or support new investment in transformation in future years.
- 2.3 A proportion of the additional pressures are driven by the Covid pandemic. However as time has passed, some of the additional costs have now become the "new normal" and it is becoming increasingly hard to draw a sharp distinction between Covid costs and business as usual. There are now increasing pressures

from the impact of inflation including pay inflation and the cost-of-living crisis. In addition, there has been a review of costs recharged to the HRA which has resulted in a reduction of income from the HRA to the General fund.

- 2.4 The position has improved since last month principally as the result of two things: a decision to use the Investment reserve to cover the lost income from dividends and a management action plan brought forward by Community Solutions to reduce its in-year overspend by £2.4m.
- 2.5 Members are also asked to note that in line with agreed policy, the Council has implemented the London Living Wage (LLW) increase in November 2022, backdated to 22 September 2022, when the revised LLW was announced by the Living Wage Foundation. This increases the minimum hourly rate of pay for employees and apprentices operating in service areas covered by Green Book terms and conditions from £11.05 to £11.95 per hour. The cost of this uplift will be contained within existing budget provision.

3. Savings and Commercial Income

- 3.1 There is a new savings target of £6.219m for 2022/23 including those brought forward from previous years. £3.600m of these savings are either fully achieved or expected to be achieved in year. £2.354m are at high risk of not being achieved at all with the remaining £0.265m being uncertain or only part achieved in year.

4. Financial Implications

Implications completed by: Katherine Heffernan, Head of Service Finance

- 4.1 This report is one of a series of regular updates to Cabinet about the Council's financial position.

5. Legal Implications

Implications completed by: Dr Paul Feild, Senior Standards & Governance Lawyer

- 5.1 Local authorities are required by law to set a balanced budget for each financial year. During the year, there is an ongoing responsibility to monitor spending and ensure the finances continue to be sound. This does mean as a legal requirement there must be frequent reviews of spending and obligation trends so that timely intervention can be made ensuring the annual budgeting targets are met.
- 5.2 Nevertheless, the unique situation of the aftermath of Covid 19 combined with the hostilities between the Russian Federation and the Ukraine presents the prospect of the need to purchase supplies and services with heavy competition for the same resources together with logistic challenges which is causing scarcity and inflationary rising costs. Still, value for money and the legal duties to achieve best value still apply. There is also the issue of the Councils existing suppliers and service providers also facing issues of pressure on supply chains and staffing matters of availability. As a result, these pressures will inevitably create extra costs which will have to be paid to ensure statutory services and care standards for the vulnerable are maintained. We must continue careful tracking of these costs and itemise and document the reasoning for procurement choices to facilitate grounds for seeking such additional support funds as the Authority may be able to access.

6. Other Implications

- 6.1 **Risk Management** – Regular monitoring and reporting of the Council's budget position is a key management action to reduce the financial risks of the organisation.
- 6.2 **Corporate Policy and Equality Impact** – regular monitoring is part of the Council's Well Run Organisation strategy and is a key contributor to the achievement of Value for Money.

Public Background Papers used in preparation of this report

- The Council's MTFs and budget setting report, Assembly 2 March 2022
<https://modgov.lbbd.gov.uk/Internet/documents/s152346/BF%202022-23%20Report.pdf>

List of appendices:

- **Appendix A:** Revenue Budget Monitoring Pack (Period 6)

APPENDIX A

Budget Outturn Report 2021/22

Primary Focus: Top level summary of the financial position of the General Fund.

- 1. Operational Summary
- 2. Risks
- 3. Growth

Review the financial position, including the risks, and opportunities. Identify areas for management action or further review.

Secondary Focus: Top level summary of HRA, DSG, Companies

- 4.HRA
- 5.DSG
- 6.Companies

Review the financial position, including the risks, and opportunities. Identify areas for management action or further review.

Tertiary Focus: Detailed breakdown of service's financial position

- 7. Community Solutions
- 8. Corporate Management
- 9. Inclusive Growth
- 10. Law and Governance
- 11. My Place
- 12. People and Resilience
- 13. Strategy

Financial positions of each directorate and department.

London Borough of Barking and Dagenham Budget Monitor: Period 6

Content Links

[Overall Summary](#)

[Savings](#)

[Community Solutions](#)

[Corporate Management](#)

[Inclusive Growth](#)

[Law and Governance](#)

[My Place](#)

[People and Resilience](#)

[Strategy](#)

Revenue Outturn - There is a c£13.6m overspend forecast as at P6 on Council Services

This is a better position since last month as the dividend gap will be met from a smoothing reserve and Community Solutions have identified £2.4m of mitigation measures. However, People and Resilience pressures have increased.

Key Drivers

People & Resilience:

The position is c£7m over. C£3m within disabilities driven by the overspend in the SEND travel spend and LAC with disabilities. Children's is c£4.7m overspent as a result of Corporate Parenting, with a pressure of £3.9m, a £900k increase from last year. This is mostly down to Fostering, where the full year effect of the uplift given to carers is now being felt. The remaining pressure is on the cost of residential placements and on staffing where there has been special dispensation given to increase spend on temporary resource to address the Ofsted recommendation on senior manager review of caseloads within CIN this directly relates to case load levels. The Ofsted letter is available online to review and the CPG paper approving the spend can also be provided.

Corp Management:

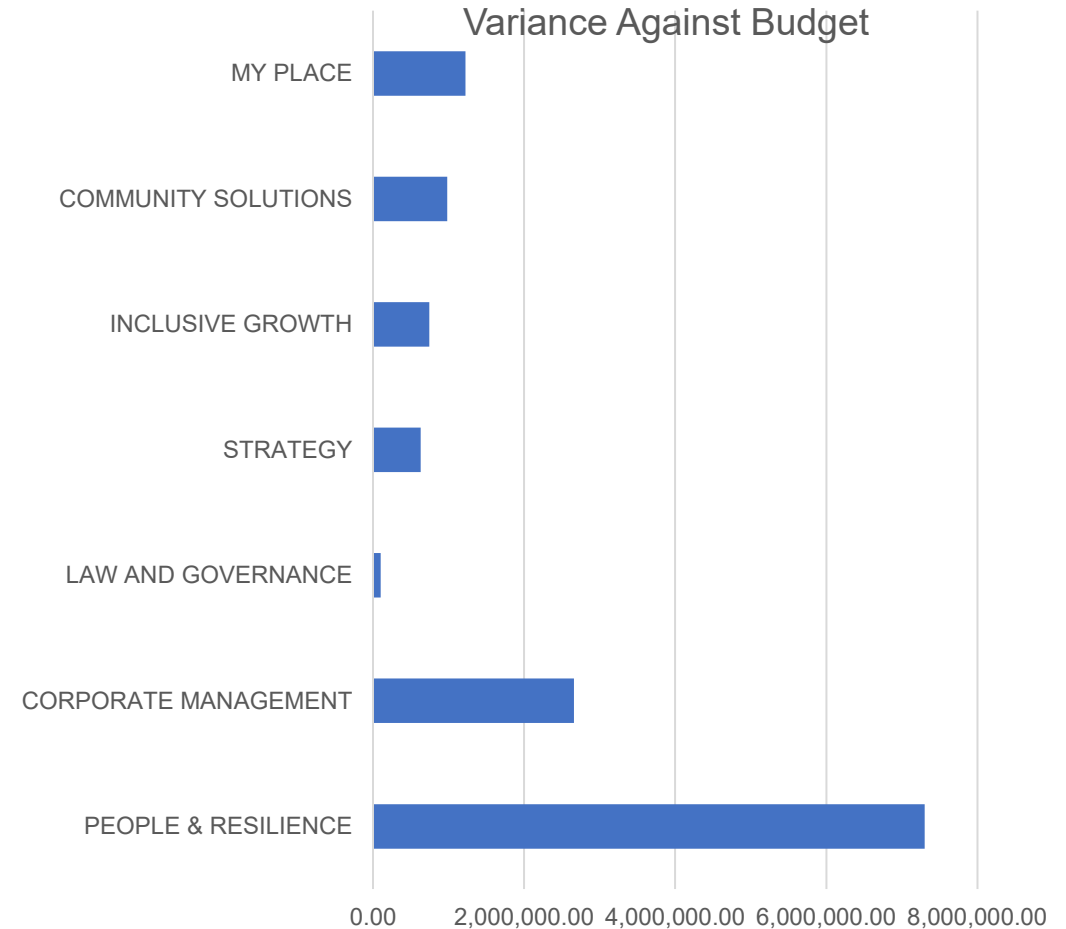
The budget reflects a 2% pay rise provision. Noting inflation and public sector pay awards the forecast reflects a 6% pay rise resulting in a £4m overspend within this area. Contingency budgets held here in previous years have been redistributed to services leaving no central underspend cushion. There is an offsetting underspend in IT.

Community Solutions:

£0.9m variance from budget which is the net result of a £3.3m pressure offset by £2.4m of mitigations and management actions.

Company Dividends:

£2m lower as a result of BDTP being unable to meet the budgeted income. However, this will be met from a smoothing reserve.



London Borough of Barking and Dagenham Revenue Forecast

	This Years Budget	Actuals	Forecast Including Reserve Movements	Variances Inc Reserves		Variance as a % of Budget	Net Reserve Movements
	Revised Budget	YTD Actuals		Variance	Last Period Variance		
PEOPLE & RESILIENCE	129,929,230	56,488,532	137,233,316	7,304,086	6,055,613	▲ 6%	-2,973,000
CORPORATE MANAGEMENT	5,358,105	15,038,785	8,017,450	2,659,345	3,483,092	▼ 50%	
LAW AND GOVERNANCE	-2,777,915	1,458,761	-2,679,411	98,504	235,704	▼ -4%	840,170
STRATEGY	2,026,429	3,620,395	2,655,163	628,734	359,128	▲ 31%	-2,915,904
INCLUSIVE GROWTH	4,950,240	-348,632	5,696,411	746,171	817,152	▼ 15%	-699,836
COMMUNITY SOLUTIONS	24,817,263	7,582,986	25,796,824	979,561	3,390,916	▼ 4%	-1,818,245
MY PLACE	18,756,779	21,755,639	19,977,855	1,221,076	1,153,758	▲ 7%	148,000
GENERAL FUND I&E	183,060,131	105,596,466	196,697,608	13,637,477	15,495,363	7%	-7,418,815
GENERAL FUND FUNDING	-183,060,131	-55,346,306	-183,060,131	-	-		-2,000,000
GENERAL FUND POSITION	0	50,250,160	13,637,477	13,637,477	15,495,363		-9,418,815

The main drivers of the variance to budget are the change in HRA policy, which is seen across several areas within the Council, most notably Community Solutions, Inclusive Growth and Law and Governance. Aside from this, People and Resilience is the most significant area of overspend of £7m, 6% of the overall budget. This is primarily driven by the overspend within Children's and Disabilities. The area has received £5m in growth in 2021/22 to their base budget. This is a key area of risk for the Council as a small % variance can have a significant impact on the overall position.

Community Solutions is a volatile area that is demand driven and has £2m of pressures driven by the HRA. This is a key area of risk, but in-year mitigations have been developed in direct response to the financial challenge and overspend, growth was allocated to this area to write off unachievable savings in prior years.

Corporate Management has been reduced to allocate budgets to services. There is less availability of this resource to cover other overspends. The area is forecasting an overspend as a result of the forecasted 6% pay award. This is offset by underspends in IT

BDTP is not expected to make £2m in dividend payment this year, which has reduced funding. The Be First contribution is currently assumed to be secure as a result of the Mueller site profits. It has now been agreed to take the £2m from the IAS smoothing reserve so it will not hit the General Fund or Budget Support Reserve this year.

London Borough of Barking and Dagenham Budget Monitor: Period 6 Risk and opportunities

Risk

- There are still some data and reporting issues arising from the implementation of the new ERP and Financial Systems which are making it harder for Finance and budget holders to gain full and up to date financial information. This has been improving over time but remains a significant financial risk with incomplete data available to make financial decisions, or to take remedial action if spend profiles are driving an overspend or under achievement in income. Particular remaining issues are the backlog of payroll/agency miscodings and some issues with income.
- This month is the second time budget holders have used CP. There were some technical issues and delays but there was still a good response by many budget holders. However, we do not yet have full compliance and it may take some time before all managers are confident using the system.
- The cost-of-living crisis and increased inflation has meant pressure on the pay award request. Built into the budget was a 2% award however the LGA employers offer amounts to around a 6% increase, creating a significant pressure. There may be a small offset from the changes to National Insurance – however this has not yet been adjusted for.
- HRA and General Fund recharge policy change has resulted in an increase of costs of c£2.7m within the General Fund. This will drive an overspend to be managed in year as this was not built into the budget.
- The income for PRPL is forecasting a shortfall of c£1.5m and will require a drawdown from reserve. This will leave a balance of c£0.3m on the reserve. The scheme is currently in year 3 of 5. A full review of the scheme will be carried out in the current year.
- Recruitment is being reported as increasingly difficult across the Council and with delivery partners. This is driving up the usage of agency staff at a higher wage bill than budgeted permanent staff.

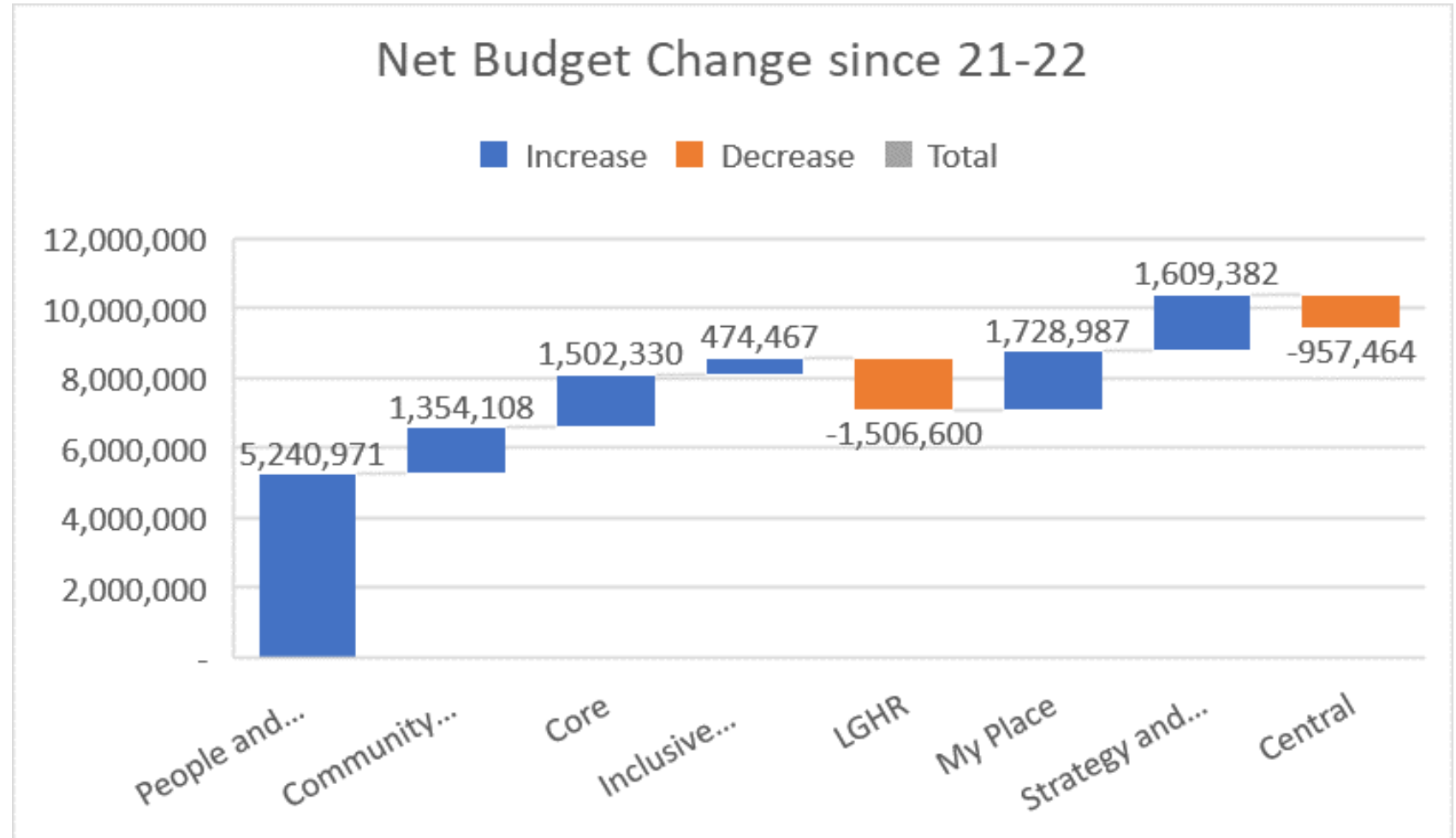
Opportunities

- At this early point of the year forecasts will reflect risks but there has been little time to build an enact mitigations. We would therefore anticipate that this forecast will reduce as the year progresses and mitigations take effect.
- Income for Parking is forecasting a c£2m surplus. This is in-line with prior year income. The income target has been increased by c£3.5m in the current year. There is a likelihood that the income will be higher than forecast. This will be a result of introduction of new CPZ schemes and Safer School Streets, but this is currently difficult to quantify.

Budget Increase: The Budget has increased by a net £9.4m from £173.6m to £183.1m since 2021-22

Several areas have received growth since 2021/22

- **People & Resilience:**
 - Demographic and Inflation growth and investment in Early Help, Coroners
- **Community Solutions**
 - Concessionary Fares (-), debt strategy, NRPF, Core savings written off, loss of Brocklebank income, community hubs
- **Law and Governance:**
 - Increased income
- **Inclusive Growth**
 - Foyer written off, old income written off
- **Core:**
 - Investment in IT and HR
- **My Place**
 - Improving waste and recycling
- **Strategy and Culture**
 - Realignment of Leisure fees post Covid, small increase in Policy/strategy team
- **Central**
 - Distribution of centrally held contingency budgets to support services



Note: this is based on the structure at the time of the MTFs so may differ slightly from current.

one borough; one community; no one left behind

**Barking &
Dagenham**

2022- 23 Savings – including brought forward savings

	2022-23 MTFs Savings	TOTAL SAVING '£000s	RAG RATING	Target for 22-23	Expected Achieved 22-23	Comments
EYC	Fixed Penalty Income	50	Amber	50	25	Finance estimate based on rag rating
ComSol	Working with VCS in community centres	90	Achieved	90	90	albeit by other means
LGHR	Parking Income	250	Achieved	250	250	
LGHR	Other Income - fines and market	70	Green	70	70	Income running slightly under profile but forecast to be achieved
LGHR	Further Parking Income	1,498	Green	1,498	1498	Income very robust
IT	Cyber Security	40	Achieved	40	40	
ComSol	Debt and Affordable Credit	580	Green	580	580	
My Place	Property Management	154	Red	154	0	Won't be achieved in 22/23 as dependent on restructure.
IT	various efficiencies	167	Amber	167	167	MPLS and Mobile Telephony achieved. Digital postroom and IT Procurement in progress
Disabilities	New CHC Monies from Transition clients	240	Amber	240	0	
Disabilities	Brocklebank	1,100	Red	1,100	0	Plans still being decided, timeline not achieved
Childrens	Efficient TOM	1,100	Red	1,100	0	Implementation postponed
		5,339		5,339	2,720	
	Brought Forward from previous years					
Inclusive Gr	Central Parks Landscaping Income	400	Green	400	400	Anticipated total income is £825k across 3 years
Adults	Transformation Income Generation	400	Green	400	400	
Enforcemen	Barking Market Additional Day	80	Green	80	80	
	TOTAL	6,219		6,219	3,600	

Community Solutions: Period 6

Forecast Position: £25.8m (overspend of £0.98m, 3.9% Variance)

	This Years Budget			Actuals/Forecast		Transfers to/from Reserves		Variances Inc Reserves	
	Revised	Controlled	UnControlled	YTD Actuals	Current Forecast	Transfers to	Transfers from	Variance	Last Period Variance
COMMUNITY SOLUTIONS	24,817,263	18,923,773	5,893,490	7,582,986	27,615,069	190,000	(2,008,245)	979,561	3,370,916
SUPPORT AND COLLECTIONS	8,624,265	3,931,645	4,692,620	2,008,377	11,090,905		(889,323)	1,577,316	2,652,758
COMMUNITY SOLUTIONS	6,698,956	6,851,506	(152,550)	3,638,214	7,046,930	130,000	(215,000)	262,974	873,584
COMMUNITY PARTICIPATION & PREV	9,494,042	8,140,622	1,353,420	1,936,395	9,477,234	60,000	(903,922)	(860,730)	(155,426)

Key Drivers of the Position:

The total overspend pressure for Community Solutions is **£3.4m.**

The HRA recharge has been recalculated and this has resulted in an income shortfall of **£1.9m.** There are historic budget pressures of **£0.8m** and in-year budget pressures of **£0.7m.**

Following on from the MTFs session in September, Community Solutions held a DMT session to identify one-off in-year mitigations to help reduce their impact on the forecast outturn position. Community Solutions have taken a number of difficult decisions and identified one-off mitigations of **£2.4m** to reduce the outturn variance, which are listed in the mitigations table. It is to be noted that these mitigations come with their own level of risk/impact and this will be closely monitored.

There may be potential to reduce the outturn variance further, and these have been listed in the opportunities below.

Community Solutions: Period 6

Forecast Position: £25.8m (overspend of £0.98m, 3.9% Variance)

In Year Mitigation	Amount	Comments
Service Development Salary underspend	166,000	There has been a high staff turnover in 2022/23 within Service Development and a decision has been taken to not fill the Transformation Manager Position until the substantive post holder returns from secondment.
Strategic Director Salary underspend	150,000	The Strategic Director position was covered by agency on an interim basis. It is assumed the post will remain vacant from Oct-Mar and there will be no further consultants.
Customer Service Salary underspend	297,000	There have been a number of resignation over the summer and the transfer from Elevate to LBBB contracts has meant there are more than x13 vacancies. Currently we have x5 agency staff and the remain positions will not be filled before April 2023.
Triage Salary underspend	290,000	There are x4 vacancies within the NRPF team which will be held until April 2023.
Participation & Engagement	238,000	
Universal underspend	188,000	Vacancies across libraries, which have been covered using Kickstart trainees.
Household Support Fund Admin Fee	400,000	Confirmation of HSF allocation and fee received at the end of September for Oct-Mar
Butler Court (Reserve draw down)	89,000	Drawdown of reserve to offset R&M
TA Modular (No MRP)	440,000	We have received confirmation in September that there will be no MRP payments on the modulares in 2022/23. MRP payments will commence from 2023/24.
Reduce TA Buffer	150,000	A decision has been taken to reduce the buffer in TA from £250k to £100k.
Total Mitigations	2,408,000	

Community Solutions: Period 6 Risk and Opportunities

Forecast Position: £25.8m (overspend of £0.98m, 3.9% Variance)

Risks: (These are risks that are NOT in the forecast that we are monitoring)

- It is assumed COVID-19 related costs **c£100k** will be funded from COMF and other COVID Grants.
- The Ethical Collection Service Fee Income of **c£650k** is impacted due to delay in data and recruitment.

Opportunities: (These are opportunities that are NOT in the forecast that we are monitoring)

- A **£100k** gatekeeping buffer has been set-aside for Temporary accommodation due to Voids and demand, if unused will reduce the forecast outturn.
- Options are being explored around delivering the Homes for Ukraine scheme with existing resources to free up general fund **c£300k** as a one-off mitigation.

Corporate Management: Period 6

Forecast Position: £8m (Overspend of 2.7m)

	This Years Budget			Actuals/Forecast		Transfers to/from Reserves		Variances Inc Reserves	
	Revised	Controlled	UnControlled	YTD Actuals	Current Forecast	Transfers to	Transfers from	Variance	Last Period Variance
CORPORATE MANAGEMENT	5,358,105	10,027,695	(4,669,590)	15,038,785	8,017,450			2,659,345	6,454,902
STRATEGIC LEADERSHIP	(334,261)	412,359	(746,620)	236,273	(303,285)			30,976	88,312
FINANCE	5,579,118	12,172,848	(6,593,730)	7,897,128	4,449,107			(1,130,011)	2,183,427
IAS	(4,167,250)	(4,178,970)	11,720	(3,163,390)	(4,164,907)			2,343	2,341
CENTRAL EXPENSES	4,280,498	1,621,458	2,659,040	10,068,773	8,036,535			3,756,037	4,180,822

Key Drivers of the Position:

There is a forecast overspend of £2.6m on Corporate Management . There is a net shortfall in income from the HRA of £338k.

- **Strategic Leadership** - £31k overspend: HRA recharge shortfall of £103k on Procurement Gainshare offset by £72K underspend on senior leadership vacancies. There is currently a PA review which may further alter these results.
- **Finance and IT** - £1,130m underspend:
 - IT - 981k underspend due to £343k underspend on salaries and £542k savings from the Oracle to Advanced E5, Itrent and Brent Hosting contract costs; £96K in internal recharges.
 - Finance – underspend of £148k mainly due to £345K underspend in salaries for Corporate Finance offset by forecasted overspend in Salaries and agency costs in Service Finance and Pensions.
- **Investment Strategy** - £2k overspend
- **Central Expenses** - £3.8m overspend: The Local Government employers offer is an approx. 6% pay increase on average (higher for lower grades, lower for managers/professional grades). This is significantly higher than the roughly 2% provision made in the MTFS. Currently other contingencies and provisions are assumed to be fully used. It should be noted that these are much lower than in previous years as funds have been transferred to services.

Corporate Management: Period 6 Risk and Opportunities

Risks: (These are risks that are NOT in the forecast that we are monitoring)

- A £2m budget provision made for the 22/23 pay award. If a higher award is made this will cause a budget pressure (either here or dispersed among services.) The forecast assumes an approx. 6% award in line with offers made to other public service workers. However, the final position is unlikely to be settled for some time. In addition, there are risks from the Senior Leadership review and also a number of services are reporting recruitment/retention issues that may result in other upwards pressures on pay.
- Debt management improvement savings have reduced the budget available for providing against bad debt. The forecast currently assumes spend to budget – however the economic situation may mean that debt could rise.
- Finance recruitment and staff retention becoming increasingly difficult
- Insufficient engagement within the Council over risk management & Internal audit practices

Opportunities: (These are opportunities that are NOT in the forecast that we are monitoring)

- Currently the forecast assumes full spend against several contingency budgets including the central redundancy pot and insurance. If these are not required, then this will contribute further underspends the Council position.

Inclusive Growth: Period 6

Forecast Position: Overspend of £746k

	This Years Budget			Actuals/Forecast		Transfers to/from Reserves		Variances Inc Reserves	
	Revised	Controlled	UnControlled	YTD Actuals	Current Forecast	Transfers to	Transfers from	Variance	Last Period Variance
INCLUSIVE GROWTH	4,950,240	2,010,530	2,939,710	(348,632)	6,396,247		(699,836)	746,171	817,152
COMMERCIAL	470,749	(155,211)	625,960	(1,349,580)	1,325,344		0	854,595	757,771
INCLUSIVE GROWTH	4,479,491	2,165,741	2,313,750	1,000,949	5,070,903		(699,836)	(108,424)	59,381

Key Drivers of the Position (Summary):

Inclusive Growth are forecasting an overspend of £746k. There is a net shortfall in income from the HRA of £312k due to the HRA recharges review.

- **Commercial Services – 855k overspend**
- £370k relates to the reduced HRA recharge. The greatest impact is in Procurement where there was a historic fixed fee of £331k chargeable by Agilisys to the HRA. As part of the Elevate exit business case it was agreed that Procurement would continue to make the charge to the HRA. Now the recharge no longer takes place this has left a budget gap of £331k.
- £210k estimated Film Income shortfall. The Film Office is finding it increasingly difficult to meet the income target, as the number of filming locations dwindles as the borough is being regenerated. A growth bid has been submitted to reduce this target and has been approved.
- £171k shortfall in net income for the CR27 Investment due to increased rent payable by LBBB whilst tenant is on rent free period.
- Across Commercial services there is a net pressure of £60k on salaries budgets including agency costs. In addition, there is a forecasted overspend of £35k from added years pension top ups.
- **Inclusive Growth – 108k underspend**
- Parks Commissioning: £3k underspend: £14k budget pressure costs for Eastbrookend Discovery Centre and £12k shortfall for Licence & Permit income offset by Income overachievement on Central Park Soil importation of £18k and salary underspend of £6k
- Culture and Heritage: £124k overspend on salaries, NNDR and income under-achievement.
- Inclusive growth core team: £270k underspend due to 57k HRA recharge income increase, anticipated CIL admin fee income £45k and staffing costs underspend of £145k due to restructure implementation.
- The £699.8k transfer from Reserves represents a drawdown to finance the Food Sector development, Made in Dagenham Endowment programme, Employment team net overspend.

Inclusive Growth: Period 6 Risk and Opportunities

Risks: (These are risks that are NOT in the forecast that we are monitoring)

- Key risk is that the film studios operator MBS/Hackman do not continue to fund the existing post or the programme beyond the initial endowment, which is projected to last 5 years.
- There is a risk that the City of London does not re-locate the wholesale markets to the borough, in which case we will not receive additional funding beyond the s106 funding received to date. This would shorten the impact and length of the programme to 2 years. Longer term, there is a risk that the City of London does not provide funding to support the ongoing nature of the programme beyond the s106 funding.
- Heritage income remains at risk with Eastbury Manor House only open 1 day per week, making it difficult to meet income targets.
- There is an unquantified risk to the Parks Commissioning budget overspending due to Capital projects revenue related expenditure not capitalizable being charged to the revenue budget.
- There are inherent risks associated with expected grants for Works & Skills, as there are possibility of the bids not being approved.

Opportunities: (These are opportunities that are NOT in the forecast that we are monitoring)

- The opportunity is to establish ongoing sponsorship from MBS/Hackman for the film studios, as well as using the endowment to leverage additional funding and resources from the sector and visiting productions. There are also opportunities to commercialise/self-fund elements of the programme, to ensure long term sustainability, including by creating a training space that can be leased to different providers to deliver sector-specific training.
- The opportunity for the food sector is to establish ongoing sponsorship from the City of London, and leverage further additional funding from external sponsors.
- The Business Rates bills to £200k.
- for Eastbury Manor and Valence House have been appealed and, if successful, may result in a refund.

Law and Governance: Period 6

Forecast Position: -£2.7m (overspend of £0.1m, 3.5% Variance). Overspend is after transfer of c£2m parking surplus to reserves and drawdown c£0.9m PRPL from reserve

	This Years Budget			Actuals/Forecast		Transfers to/from Reserves		Variances Inc Reserves	
	Revised	Controlled	UnControlled	YTD Actuals	Current Forecast	Transfers to	Transfers from	Variance	Last Period Variance
LAW AND GOVERNANCE	(2,777,915)	(265,175)	(2,512,740)	1,458,761	(3,519,581)	2,000,433	(1,160,263)	98,504	235,704
WORKFORCE CHANGE / HR	569,217	2,331,737	(1,762,520)	1,980,045	1,301,276			732,059	483,803
LEGAL	1,749,180	3,225,440	(1,476,260)	3,412,107	2,170,107		(233,939)	186,988	155,637
ENFORCEMENT	(5,096,733)	(6,081,223)	984,490	(4,084,936)	(7,037,538)	2,000,433	(926,324)	(866,696)	(449,889)
LEADERS OFFICE	421	258,871	(258,450)	151,545	46,573			46,152	46,153

Key Drivers of the Position (Summary):

The HRA recharge has been recalculated and this has resulted in an income shortfall across Law and Governance of £615k.

The Health & Safety team has been moved from Enforcement to HR which has led to a movement in variance in both areas, overall a net nil impact.

There are delays in the recruitment process for a number of positions within Law & Governance. There are currently 112 vacancies and It is unlikely that these positions will be filled before April 2023. There are currently 69 agency staff covering permanent roles at a forecast cost of £3.89m.

Parking income is forecast to be around £2m above the expected level as traffic levels have increased after lockdown and the introduction of new CPZ schemes. This additional income will be taken to the Parking reserve at year end while proposals for its use to improve local transport, highways management, community safety, mobility and environmental concerns are developed. The focus of investment will be to generate future improvements for residents of the Borough. The Private Sector Property Licensing (PRPL) scheme income target will not be meet and a drawdown of c£0.9m will be required from reserves.

Law and Governance: Period 6 Risk and Opportunities

Forecast Position: -£2.7m (overspend of £0.1m, 3.5% Variance). Overspend is after transfer of c£2m parking surplus to reserves and drawdown c£0.9m PRPL from reserve

Risks: (These are risks that are NOT in the forecast that we are monitoring)

- The Private Sector Property Licensing (PRPL) scheme has a challenging income target across five years and so there is a long term risk that it might not generate sufficient net income to meet the income target of £1.924m. This is not currently assessed as high risk but must be monitored.
- Parking income is volatile and depends on driver behaviour and compliance. There is a risk that actual income will be lower than the current forecast. Performance will be closely monitored, and the forecast will be updated over the course of the year based on actuals.
- Private sector Housing Income target of 100k. There is a risk that this may not be achieved.

Opportunities: (These are opportunities that are NOT in the forecast that we are monitoring)

- Barking Market Income: The current income level is influenced by post COVID activities. The monthly income can increase or decrease in future. An extra day was added based on a return to pre COVID levels, this is not being achieved yet and it depends on how COVID impact develops.

Law and Governance: Enforcement Noting

CCTV Upgrade

We are seeking access of up to £1.03m of parking reserves to pay for various CCTV upgrades and improvements. This is in addition to the £927k of parking reserves agreed at CPG in June 2021 and would make the total amount of reserves requested £2m. A previous paper to CSG highlighted the need to upgrade the CCTV control room and on street cameras to ensure it was both compliant with data protection and surveillance regulations as well as providing improvements to the quality and flexibility of the system. A capital loan has been used to fund immediate works to maintain the system but following a detailed assessment of options and market research a full scope has now been developed and costed and further funding is required. The principal reasons for seeking additional funding are to cover building works in the town hall, purchasing additional cameras to expand the system, increases in costs of the equipment required and to build in contingency for the project. A high-level breakdown of funding required is as follows:

Costs to relocate the control room i.e. building works	£ 450,000.00
Costs to install new control room i.e. technology and commissioning of system	£ 312,000.00
All on street works – replacing cameras, wireless infrastructure etc	£ 1,195,000.00
Total	£ 1,957,000.00
Amount previously agreed at CPG June 21	£ - 927, 000.00
Additional funding requested	£ 1, 030,000.00

Contingency @ 20% included in the above

Any surplus made from parking income is governed by Section 55 of the Road Traffic Regulation Act, 1984 and specifies that (amongst other things) the surplus may be used for the purposes of environmental improvement in the local authority's area and anything which facilitates the implementation of the Mayor of London's Transport Strategy. The Mayor of London's Transport Strategy states that:

‘People should feel safe and secure moving around London at any time of the day or night. Better street lighting, well designed and well-maintained public spaces and transport infrastructure, and CCTV coverage will help to achieve this. If streets and public transport do not feel safe to use, then people are more likely to take other options, including taking more car trips’

It is therefore believed that accessing the parking reserve for this purpose is a legitimate use of the money. Approval would enable all improvement works to be completed without any ongoing financial impact on the community safety service through the payment of a loan. The investment in CCTV will obviously bring benefits in terms of improved safety within the borough but also brings opportunities to increase income. The upgrade will provide important additional coverage of parking hotspots and will enable the team to enforce at these locations, meaning additional fine revenue. The new control room will also bring commercial opportunities including providing camera and alarm monitoring, key holding services and other security functions.

There is currently c£8.8m in the reserve account with a further c£2m forecast to be transferred into it at the end of this financial year.

Resilience Team

We are seeking agreement to access £110k of unrestricted parking income (from off street parking) to increase the budget for the Resilience Team. The Resilience Team has recently been set up following the end of a tri borough arrangement for emergency planning and business continuity with Redbridge and Waltham Forest. A staffing structure was agreed at Workforce Board in June 22 with the paper highlighting that the shortfall in funding would be picked up by the unrestricted parking income budget. . A further paper to Workforce Board in Oct 22 agreed that certain officers trained and deployed to support the council during emergencies should be remunerated, so it is necessary to identify the budget for this. The Resilience Team also require funding for an annual training and development programme for people acting as Gold’s and Silvers, which is key recommendation following an assessment of the Council’s response the Beam Parklands fire in July 2022. The breakdown of additional funding required is as follows:

- Staff costs - £90k
- Training and development - £10k
- Remuneration of staff on the emergency rota - £10k

The unrestricted parking income budget is currently forecasting a surplus of £648k

My Place: Period 6

Forecast Position: **£19.8m (£1.221m overspend, 6% variance)**

		This Years Budget			Actuals/Forecast		Transfers to/from Reserves		Variances Inc Reserves	
		Revised	Controlled	UnControlled	YTD Actuals	Current Forecast	Transfers to	Transfers from	Variance	Last Period Variance
10G	MY PLACE	18,756,779	37,453,434	(18,696,655)	19,774,347	19,829,855	148,000	0.00	1,221,076	1,153,758
10GA/B	MY PLACE (HOMES & ASSETS)	8,291,725	23,855,380	(15,563,655)	12,599,179	9,712,909	0.00	0.00	1,421,184	1,019,210
10GC	PUBLIC REALM	10,465,054	13,598,054	(3,133,000)	9,156,459	10,116,946	148,000	0.00	(200,108)	134,548

Executive Summary

- Property Assets net overspend is driven by the increased energy prices for **Street Lighting** at **£600,000** over budget.
- Commercial Portfolio reflects a **£729,000** overspend projection with 74% related to income under recovery. Service review underway for P7.
- Overall HRA Fixed Recharge impact on the directorate is **(£547,000)** positive, mainly driven by Caretaking.
- Remaining adverse overspend **£439,000** is mainly driven by Public Realm Operations offset by Compliance and Fleet. Fleet remains under review.
- Quantifiable risks stand at £2.7m versus opportunities **(£50,000)**.
- This is the second month of Collaborative Planning and it is clear that further time is required for Budget Managers to learn.

My Place – Homes & Assets: Period 6

Forecast Position: **£9.7m (£1.421m overspend, 14.6% variance)**

Key Drivers of the Position (Summary):

Commercial Portfolio is reflecting a **£729,000** overspend (excluding the HRA Recharge included in next area). The income budget was profiled on the expectation of increased rental income due to rent reviews, however, this has not occurred yet due to changes in the team and limited capacity. Furthermore, increased costs from insurance, repairs and maintenance have exacerbated the position. There is also uncertainty over repairs and maintenance charges due as BDMS have not supplied any charges for Corporate and Commercial buildings incurred in 2022/23 to date.

Property Assets is overspending by **£602,000**. **Highways** is projecting a **£787,000** overspend (excluding HRA recharge variance below), much of this relates to energy projections on its street lighting and illuminated signage (£600,000) plus undeliverable 2022/23 savings of £150,000. This is offset in part from underspends in staffing on **Asset Management (£155,000)** and **Major Works (£30,000)**.

£266,000 reflects the variance in the **HRA Fixed Recharges** that were reviewed in April 2022 compared to the current budget. These affect Commercial, Highways and Compliance. **(£176,000)** mainly to do with the **HRA My Place recharge** for Landlord Services, Leasehold, Business Development and Contract Management.

My Place - Public Realm: Period 6

Forecast Position: **£10.1m** (**£200,108**) underspend, **(2%)** variance)

Key Drivers of the Position (Summary):

Operations consists of Waste Ops and Street Cleansing and is reflecting an overall overspend of **£1.280m**, an adverse movement on Period 5 of **£269,000**. The environment has played a factor in putting pressure on the 2022/23 staffing **Operations** budgets. Storm Eunice and the pandemic increased carried forward leave, which in turn creating a need for overtime and agency cover whilst staff excised their leave in 2022/23. The projected staffing overspend is £558,000 (Waste Ops) and £281,000 (Street Cleansing). Continuing with Operations, further overspends are projected in *Fleet* costs of £277,000 (Waste Ops) and £266,000 (Street Cleansing). Other areas reduce this pressure slightly by **(£102,000)**.

Fleet is reflecting a **(£716,000)** underspend, a favourable movement on Period 5 (**£1.276m**), following a review on Period 5. The movement relates to **(£400,000)** as a high level adjustment to avoid an overall imbalance in the Period 6 position following a review of the recharge forecast process. **(£558,000)** following the Head of Waste Ops and Fleet's review of the Council's expected fleet purchasing expenditure. **(£268,000)** increase income from Fleet activity and a reduced staffing forecast **(£50,000)**. The imbalance is expected to be addressed in Period 7.

Caretaking and Graffiti is reflecting an underspend of **(£623,000)** which is the impact from the HRA Recharge Review 2021 compared to budget. It is expected that these budgets will migrate to My Place on the previous slide for Period 7 as it better fits with Housing. **Parks and Environments** is reflecting an **(£18,000)** underspend, a deterioration by **£343,000**. The movement includes a £148,000 adjustment to fund last years capital fleet purchases and the balance is mainly to do with a revised purchasing forecast in Ground Maintenance.

Compliance is reflecting a **(£263,000)** underspend, a reduction on Period 5 of **£165,000** across Green Garden and Trade Waste, PEST Control and Compliance, Projects and Administration (CPA). CPA is the main driver of the underspend, with **(£237,000)** projected over 2022/23 due mainly to staffing vacancies held mainly for the restructure. PEST Control and Trade Waste were brought more in line with budget at £29,000 over whilst the service reviews its income projections. These areas were the main driver behind the weakened movement in Period 6. Green Garden Waste is showing an overspend projection of £32,000 which is more or less in line with 2021/22. Public Realm Management has released its purchasing budget to reduce the impact of Operations above **(£87,000)**.

Passenger Transport is reflecting a forecast underspend of **(£8,000)** due to staffing. **ELWA** is online. Finally, a **£148,000** movement to reserves reflects the reduction in available revenue *fleet* budget due to 2021/22 Capital Fleet Purchases as part of the 2018 strategy.

My Place: Period 6 Risk and Opportunities

Forecast Position: **£19.8m** (£1.221m overspend, 6% variance)

Risks: **£2.700m** (These are risks that are NOT in the forecast that we are monitoring)

- £2.4m: Total of outstanding invoices with BD Management Services relating to Fleet running costs **plus** forecast for 2022/23 built into Public Realm (invoices £1.9m).
- £150,000: Highways is facing inflationary pressures (26% indexation costs in current year) on maintenance contracts.
- £75,000: Ward Budget expenditure should only be capital in nature. However, sometimes schemes are progressed that do not meet the definition and this expenditure must be charged to the general fund revenue budget. The value is based on last years impact.
- £75,000: Cemetery and Crematoria income is at risk despite prudently reducing the income budget for 2022/23. This risk is based on current fees and charges.
- Unquantifiable Risks:
 1. **Corporate Repairs and Maintenance charges from BDMS for 2022/23 are now overdue for Quarter 1 and 2. The company has not billed Corporate or Commercial budget managers for works undertaken in 2022/23 (six months).**
 2. Energy Budget uncertainty (other than Street Lighting).
 3. Further HRA Fixed Recharges are expected to be reviewed which could generate further adverse variances until funding is identified from the general fund.
 4. Arboriculture planned works relies on one FTE, therefore it is a recognised point of failure. This could impact forecast income recharges in Parks & Environments. Succession planning and the reduction in overreliance to the post is being factored into the future establishment structure.

Opportunities: **(£50,000)** (These are opportunities that are NOT in the forecast that we are monitoring)

- Commercial: The overspend in Commercial Assets could be reduced if the service is able to initiate some of the budgeted plans around rent reviews and letting voided properties.

People and Resilience: Period 6

Forecast Position: £140m (overspend of £7.3m, 5.6% variance)

	This Years Budget			Actuals/Forecast		Transfers to/from Reserves		Variances Inc Reserves	
	Revised	Controlled	UnControlled	YTD Actuals	Current Forecast	Transfers to	Transfers from	Variance	Last Period Variance
PEOPLE & RESILIENCE	129,929,230	107,532,940	22,396,290	56,488,532	140,206,316	0	-2,973,000	7,304,086	6,055,336
DISABILITIES CARE & SUPPORT	30,669,482	29,876,722	792,760	15,433,647	33,929,341	0	0	3,259,859	2,100,635
ADULT'S CARE & SUPPORT	22,060,260	19,369,080	2,691,180	12,919,935	22,514,674	0	-1,110,000	-655,586	-164,648
COMMISSIONING - CARE & SUPPORT	15,005,353	14,040,033	965,320	-1,128,850	14,989,387	0	0	-15,966	0
PUBLIC HEALTH	-318,250	-381,250	63,000	4,334,293	1,544,750	0	-1,863,000	0	-0
CHILDREN'S CARE & SUPPORT	40,741,709	39,525,409	1,216,300	20,575,339	45,457,488	0	0	4,715,779	4,340,032
EDUCATION, YOUTH & CHILDCARE	20,522,911	3,915,181	16,607,730	4,972,903	20,522,911	0	0	0	275,227
EARLY HELP SERVICE	1,247,765	1,187,765	60,000	-618,734	1,247,765	0	0	-0	-1,247,765

Key Drivers of the Position (Summary):

- **Disabilities Service:**
 - The pressure is made up predominantly of two key areas, LAC Children with Disabilities which has a budget pressure of £2.4m and Home to School Transport which has a pressure of £874k
- **Adults Care and Support**
 - Due to the rising cost of homecare placements Adults is reporting a £454k overspend, however this is offset by reserves of £1.1m giving us a net underspend position this year.
- **Commissioning Care and Support**
 - Currently reporting a small underspend.
- **Public Health**
 - Growth was awarded to the Coroners and mortuary service which means this service currently has no budget pressure, PH is grant funded and is expected to remain within its allocation.
- **Children's Care & Support:**
 - The overall budget pressure for the Services sits mainly within Corporate Parenting, with a pressure of £3.4m, however a £1.3m increase in cost from last year.
 - The increase is partly down to Fostering, where the full year effect of the uplift given to carers is now being felt, but the majority is in Residential where external factors has significantly impacted the cost of placements.
 - The remaining pressure is on staffing where the heavy reliance on agency/interim staff has created £500k pressure but an increase in costs of £750k from last year.
- **Education, Youth & Childcare:**
 - Currently reporting breakeven.
- **Early Help Service:**
 - Currently reporting breakeven.

People and Resilience: Period 6 – Adults Care and Support Detailed Summary

Forecast Position: £140m (overspend of £7.3m, 5.6% variance)

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ADULT CARE & SUPPORT	FINANCE DATA FOR THE PERIOD END SEPT 2022									
Placement Type	21-22 Budget	21-22 Outturn	21-22 Variance	22-23 Budget	22-23 Actuals to Date	Forecast	22-23 Variance	22-23 Movement Between Months	Year on Year Movement	Comments
Homecare	7,162,600	8,199,360	1,036,760	7,162,600	4,660,586	8,813,578	1,650,978	708,397	614,218	Homecare across AC&S this year has increased by over £700k, this is predominantly down to increasing numbers and uplifts to hourly rates to meet LLW.
Residential & Nursing	8,093,300	9,841,980	1,748,680	8,093,300	4,349,543	10,060,078	1,966,778	-398,863	218,098	In-Year pressure of Homecare partially offset by reduction in pressure on Residential and Nursing largely down to improved client contributions, however it is worth noting year on year this is a significant area of pressure for us like homecare, due to rising costs of placements and numbers.
Supported Living	3,790,200	4,932,472	1,142,272	3,790,200	2,561,083	5,220,468	1,430,268	0	287,996	No Change this month, however year on year we have a significant rise in cost due to increased numbers
Direct Payments	7,825,800	5,197,069	-2,628,732	7,825,800	3,100,846	5,277,069	-2,548,731	0	80,001	No change this month and a small increase in costs on last year, one area which has been fairly stable
Other Placements	662,300	634,983	-27,317	1,043,200	266,731	923,107	-120,093	-3,178	288,124	This is predominantly day care which has seen a rise in costs since COVID as day services return to normal.
TOTAL PLACEMENTS PRESSURE	27,534,200	28,805,862	1,271,662	27,915,100	14,938,788	30,294,300	2,379,200	306,356	1,488,438	
80 GASCOIGNE ROAD	803,699	862,109	58,410	840,026	418,303	1,114,893	274,867	274,867	252,784	Pressure largely down to overtime due to sickness cover
Rest of ASC	-6,976,174	-11,861,907	-4,885,733	-6,624,998	-2,437,156	-8,824,652	-2,199,654	35,073	3,037,255	This increase in cost from last year is predominantly down to loss of external income in the form of one-off CCG monies for Discharges and winter pressures which accounted to over £2.5m, as well as one-off COVID related grants which was used to offset workforce capacity pressures of £320k, finally our DP refunds have been falling annually and this makes up a further £115k of the movement.
TOTAL ADULTS CARE & SUPPORT POSITION	21,361,725	17,806,064	-3,555,661	22,130,128	12,919,935	22,584,541	454,413	616,296	4,778,477	On the whole the movement this period can be put down to increased homecare pressure and staffing costs on Gascoigne. Year on year there has been a rise in Placement costs of over £1m, showing that overall demand and costs are rising. Going forward the pressure on adults will continue to worsen.
Mitigations				0	0	-1,110,000	-1,110,000	-1,110,000	-1,110,000	Reserve drawdown of Carried Forward BCF Underspend
Revised Position				22,130,128	12,919,935	21,474,541	-655,587	-493,704	3,668,477	

*The position above has corporate recharge budgets and forecasts stripped out in order to show a truer reflection of the annual cost increase.

People and Resilience: Period 6 – Disabilities Service Detailed Summary

Forecast Position: £140m (overspend of £7.3m, 5.6% variance)

Disabilities Service	21-22 Budget	21-22 Outturn	21-22 Variance	22-23 Budget	22-23 Actuals to Date	Forecast	22-23 Variance	22-23 Movement Between Months	Year on Year Movement	Comments
DISABILITIES CENTRES	960,041	834,682	-125,359	1,046,821	288,817	1,037,219	-9,602	80,548	202,537	Increased staffing costs
DISABILITIES CARE PACKAGES	15,975,540	15,319,370	-656,170	15,978,330	8,041,174	15,755,181	-223,149	608,440	435,811	Both the monthly and annual movement in this area is solely down to Day Care costs, this is due to a return to normal service since the end of COVID restrictions.
DISABILITIES TEAMS	3,258,746	2,829,567	-429,179	4,236,906	2,046,261	3,968,853	-268,053	689,860	1,139,286	Growth was awarded in this area to recruit Social Workers and LD Enablers as part of the Disabilities Improvement programme, we are now seeing the full year impact of these costs as well as a significant loss of income here from One-Off COVID grants awarded to support workforce capacity issues during lockdowns.
CHILDRENS CARE PACKAGES	2,886,837	2,840,170	-46,667	2,886,837	1,778,704	3,362,599	475,762	0	522,429	Approx £200k increase in Court/Legal costs and a further £314k increase in Day care placement costs
HOME TO SCHOOL TRANSPORT	1,504,000	2,298,529	794,529	1,504,000	757,019	2,378,101	874,101	0	79,572	Fairly stable at the moment, the service has come back into line after a couple of years of turbulence due to COVID.
CWD PLACEMENTS	3,164,200	4,975,047	1,810,847	3,164,200	2,521,672	5,575,054	2,410,854	0	600,007	The two key cost drivers here are In-House Foster Placements and Residential, both have significant cost pressures across all of social care. Foster Carers allowances were uplifted last year to bring them in line with our neighbouring boroughs in order to retain them. Residential placements have been heavily impacted by Brexit/COVID which has drastically caused the market rate for these placements to increase significantly.
Grand Total	27,749,364	29,097,366	1,348,002	28,817,094	15,433,647	32,077,007	3,259,913	1,378,848	2,979,641	On the whole the variance can be attributed to LAC Children with disabilities and Home to school transport as the main cost drivers, there is also a significant day care and legal pressure that is being offset by underspends in the team's budgets. These budgets are being propped up by the 22-23 growth award which still needs re-allocating to pressure areas.

*The position above has corporate recharge budgets and forecasts stripped out in order to show a truer reflection of the annual cost increase.

People and Resilience: Period 6 – Children’s Care & Support Detailed Summary

Forecast Position: £140m (overspend of £7.3m, 5.6% variance)

CHILDREN'S CARE & SUPPORT									
PLACEMENTS	21-22 Budget	21-22 Outturn	21-22 Variance	22-23 Actuals to Date	22-23 Budget	22-23 Forecast	22-23 Variance	Year on Year Change	COMMENTS
ADOPTION PLACEMENT COSTS	4,445,830	4,200,572	-245,258	1,625,061	4,445,830	4,200,000	-245,830	-572	No change
ASYLUM SEEKERS	219,200	-440,012	-659,212	218,876	219,200	-605,250	-824,450	-165,238	Improvement in grant income for this year expected
FAMILY ASSESSMENT UNITS	1,045,400	916,701	-128,699	255,238	1,045,400	730,563	-314,837	-186,137	Currently at 6 less children than last year
INTERNAL FOSTERING PLACEMENT	3,928,200	4,535,536	607,336	2,266,103	3,928,200	4,980,714	1,052,514	445,179	Increases in cost here was expected due to Carer rate uplift last year, the reason it is only £445k more than last year is due to lower children numbers
LEAVING CARE SERVICE	1,774,370	3,062,939	1,288,569	1,355,821	1,774,370	2,587,114	812,744	-475,824	We are seeing falling numbers in Leaving care with the lifting of COVID restrictions
PRIV & VOL. RES. HOMES WITH ED	2,903,220	4,940,753	2,037,533	2,403,515	2,918,050	7,026,675	4,108,625	2,085,922	Unfortunately, residential care costs are increase across the board, but significantly worse in children's this is due to a multitude of factors including Brexit, Cost of Living crisis, complexity of children and the pandemic inflating rates.
SECURE UNITS	409,700	307,249	-102,451	-267,572	409,700	-197,860	-607,560	-505,109	Very volatile area, due to the high-cost nature of these packages, this can easily shift if a couple of children get reprimanded, currently showing a significant improvement as we have moved on 4 children from last year.
SPECIALIST AGENCY FOSTERING	3,122,850	3,185,896	63,046	1,327,044	3,122,850	3,279,314	156,464	93,418	Fairly stable, but costs rising here as more complex cases come through.
TOTAL PLACEMENTS POSITION	17,848,770	20,709,632	2,860,862	9,184,087	17,863,600	22,001,271	4,137,671	1,291,639	
PERMANENT STAFF	17,677,870	15,251,719	-2,426,151	7,864,191	17,892,389	15,050,382	-2,842,007	-201,337	Decrease in permanent staffing
AGENCY STAFF	522,000	2,905,935	2,383,935	3,558,556	522,000	3,858,556	3,336,556	952,621	Significant increase and reliance on Agency/Interim Staff
TOTAL STAFFING POSITION	18,199,870	18,157,654	-42,216	11,422,748	18,414,389	18,908,939	494,550	751,284	In total staffing costs have increased by over £750k from last year. This is in line with expectations as an additional £800k of pressure was approved by CPG
LEGAL & COURT COSTS	693,500	635,610	-57,890	350,520	693,500	1,014,426	320,926	378,815	With the re-opening of courts since the pandemic we have seen a sharp rise in legal/court costs
EMERGENCY DUTY TEAM	275,000	278,182	3,182	72,835	275,000	509,846	234,846	231,664	The EDT costs have doubled from last year, although the budget remains the same.
FAMILY SUPP & SAFEGUARDING S17	171,700	146,209	-25,491	103,495	171,700	382,512	210,812	236,303	Significant rise in S17 and S20 payments, finance are investigating the reason for this, there may potentially be miscoding of other costs taking place.
FAMILY SUPP & SAFEGUARDING S20	166,000	174,282	8,282	148,781	166,000	443,269	277,269	268,988	
OTHER COSTS	1,342,050	894,257	-447,793	557,064	1,956,050	995,597	-960,453	101,340	General running costs across the council has gone up.
Grand Total	38,696,890	40,995,826	2,298,936	21,839,530	39,540,239	44,255,860	4,715,621	3,260,033	On the whole the CC&S position is reporting a £4.7m overspend, despite additional growth of £614k being awarded for this year, the above highlights the key reasons why the service is costing over £3.2m more to run this year than last with placement pressures (in particular residential care) and staffing being the main cause.

*The position above has corporate recharge budgets and forecasts stripped out in order to show a truer reflection of the annual cost increase.

People and Resilience: Period 6 Risk and Opportunities

Forecast Position: £140m (overspend of £7.3m, 5.6% variance)

Risks: (These are risks that are NOT in the forecast that we are monitoring)

- D2A CCG Funding has now ceased, although there is some short-term funding, the lasting impact of the pandemic is expected to increase base costs permanently.
- The outcome of the Norfolk judgement is still a significant risk factor, the cost to the service is currently unknown but it is likely to be very significant if the legal case goes against us.
- Early Help service TOM has yet to be finalised, it is expected that the cost of the service will significantly rise once this is complete as the service is currently significantly understaffed.
- Market stabilisation and Fair Cost of Care impact is currently being worked on, although there is some short-term funding to mitigate this, the ongoing impact is currently unfunded and will increase our base care rates.
- Cap on Care Costs legislative change will mean that more costs will fall on the LA rather than the individual within Adults Care and Support.
- The Sexual Health service commissioned by Public Health is a demand led service, although there is no data to support a significant increase in demand, if such a scenario was to occur this could cause the service to overspend.
- Hays Social Worker Review may lead to an increase in salary and incentive offers to social workers across the board.

Opportunities: (These are opportunities that are NOT in the forecast that we are monitoring)

- The use of Care Technology is the biggest opportunity care and support has to exploit, service is in now implemented and client reviews starting to take place, we hope to see savings/cost avoidance this year and in the future.
- The HDP reserves are currently not in the forecast, this could potentially improve the forecasted outturn or mitigate some of the fair cost of care risk once it materialises.
- If the interim resources projected in Children's care and support are not brought in immediately this could potentially improve the position with some of the cost falling into the next financial year.

Strategy: Period 6

Forecast Position: Overspend of 628k

	This Years Budget			Actuals/Forecast		Transfers to/from Reserves		Variances Inc Reserves	
	Revised	Controlled	UnControlled	YTD Actuals	Current Forecast	Transfers to	Transfers from	Variance	Last Period Variance
STRATEGY	2,026,429	2,832,599	(806,170)	3,620,395	5,571,067		(2,915,904)	628,734	1,175,937
STRATEGY & TRANSFORMATION	1,147,369	1,459,659	(312,290)	2,498,307	4,251,592		(2,915,904)	188,319	98,990
COMMUNICATIONS	879,060	1,372,940	(493,880)	1,122,088	1,319,475			440,415	1,076,947

Key Drivers of the Position (Summary):

The Strategy directorate is forecast to overspend by £628K. This is in the main attributable to the revised HRA recharge which is causing a budget pressure of £259k.

- **Strategy and Transformation – Forecast 188k overspend**

- The PMO is forecast to overspend by £90k due to reduced HRA income pressure of £116k offset by 26k Salaries underspend.
- The Insight hub team are forecast to overspend by 49k due to fees and charges income shortfall and overspend on subscriptions.
- Advertising is forecasting an income surplus of £34k.
- The Strategy teams are forecasting a net overspend of £83k which is due to a forecasted overspend on staffing, subscriptions and reduced HRA income

- **Communications and Marketing (including Events) – Forecast 440k overspend**

- There is a budget pressure of £117k from the reduced HRA recharge. There is also a pressure of £307k in Events due to salaries, increased costs and an increase in the number of events being staged.
- The £2,915m transfer from Reserves represents a drawdown to finance the ERP programme and £497k of Shielding grant expenditure.

Strategy Period 6 Risk and Opportunities

Risks: (These are risks that are NOT in the forecast that we are monitoring)

There is the risks of continued overspend on Strategy on membership and subscription fees. A growth bid has been submitted to potentially mitigate overspend.

Opportunities: (These are opportunities that are NOT in the forecast that we are monitoring)

Income from Digital Advertising is potentially set to increase. There is potential for new units coming on-stream and will generate additional income. Currently a new tender is pending and if approved could generate £40k per year for the next 7 years.

HRA: Period 6

Forecast Position: **£279,000** overspend.

2022/23 FORECAST OUTTURN				
REPORT LEVEL	BUDGET	PERIOD 6	VARIANCE	CHANGE
	£'000	£'000	£'000	£'000
SUPERVISION & MANAGEMENT	44,628	44,244	(£383)	
REPAIRS & MAINTENANCE	18,851	23,780	£4,928	
RENTS, RATES ETC	950	1,055	£105	
INTEREST PAYABLE	10,944	10,944	£0	
DEPRECIATION	17,088	17,088	£0	
DISREPAIR PROVISION	0	0	£0	
BAD DEBT PROVISION	3,309	3,309	£0	
CDC RECHARGE	685	1,003	£318	
TOTAL EXPENDITURE	96,454	101,422	£4,968	£0
DWELLING RENTS	(£88,255)	(88,097)	£158	
NON-DWELLING RENTS	(£770)	(772)	(£2)	
CHARGES FOR SERVICES & FACILITIES	(£22,048)	(22,874)	(£826)	
INTEREST & INVESTMENT INCOME	(£299)	(299)	£0	
TOTAL INCOME	(£111,371)	(£112,041)	(£670)	£0
TRANSFER TO HRA RESERVE	1,281	1,700	£419	
TRANSFER TO MRR	13,636	9,198	(£4,438)	
	£0	£279	£279	£0

Key Drivers of the Position (Summary):

- Supervision & Management: **(£383,000)**

£2.3m projected increase in the BDMS contract for Management of the DLO. **£114,000** for additional legal costs related to Disrepair Claims management. Offset by **(£2.8m)** reduction in planned and estimated recharges from the General Fund for HRA Fixed Recharges and the My Place Recharge. These are predominantly addressed in the HRA Budget Restatement above.

- Repairs and Maintenance: **£4.928m**

£3.760m projected in the BDMS contract for Repairs and Maintenance Services in 2022/23 plus **£1.0m** projection of BDMS Agency for additional capacity within the DLO to manage disrepair and void property delays. In addition, £224,000 in relation to former DLO Apprentice posts commitment as qualified. These variances are addressed in the HRA Budget Restatement above

- Dwelling Rents/Service Charges: **(£670,000)**

Rents represent a £156,000 overspend on a budget of **(£89m)** representing less than 0.02% variance. Whilst Service Charges is expected to be **(£826,000)** higher than budget, approximately half of this is related to Leaseholder Major Repairs and is therefore ringfenced to be transferred to reserves or drawn down to fund the Capital Programme block works.

- Transfer to Major Repairs Reserve: **(£4.438m)**

As set out in the Budget Restatement, the Capital Programme for 2022/23 requires reprofiling and therefore there is less funding required.

HRA: Period 6 Risk and Opportunities

Forecast Position: **£279,000** Overspend

Risks: **£3.1m** (These are risks that are NOT in the forecast that we are monitoring)

- **£2.8m** Backlog of repairs and maintenance jobs within Housing based on BDMS volumes and My Place costing estimates. The timing of this delivery is uncertain, as the valuation and approach to be undertaken.
- **£300,000:** Service Charges are raised based on an estimate, then actualised six months after the financial year. For 3 years, the process has concluded actualisation as lower than the estimate. This is down to issues in budget estimates but also being unable to identify costs at block level in certain areas (e.g. R&M).
- There is uncertainty over energy budgets due to the world market but also the timing delays in receiving charges. Price uplift is further expected in November 2022. Additional resources are required in the Energy team to analyse impact and manage housing energy in the future.
- Following the Compliance Review, there is an expectation that increased costs will follow in this area. Awaiting the Head of Compliance to provide an update.
- Uncertainty over what repairs and maintenance activities are in scope of the existing contract and what are not means a lack of assurance. This could be creating additional costs to the HRA.
- Insufficient backing information from BDMS leaves Leasehold Services unable to apply the true cost of R&M to Leaseholders, reducing cost recovery to the HRA.
- Contracts between the water companies and Council's predating 2016 have been challenged through various legal routes (e.g. Southwark). There is a risk that partial compensation maybe required.

Opportunities: **(£3.4m)** (These are opportunities that are NOT in the forecast that we are monitoring)

- **(£1.8m)** the Bad Debt Provision budget is set at £3.309m and has historically not been fully required at year end. The opportunity value allows for some growth in the overall BDP but should be seen as a maximum figure.
- **(£1.6m)** The current year budget for revenue voids is likely to be released following a review of the current BDMS HRA Contract.

CABINET**15 November 2022**

Title: Household Support Fund (October 2022 – March 2023)	
Report of the Cabinet Member for Community Leadership and Engagement	
Open Report	For Decision
Wards Affected: All	Key Decision: Yes
Report Author: Donna Radley, Head of Welfare	Contact Details: Tel: 0208 227 2406 E-mail: donna.radley@lbbd.gov.uk
Accountable Director: Stephen McGinnes, Director of Support & Collections	
Accountable Strategic Leadership Director: Fiona Taylor, Acting Chief Executive	
Summary	
<p>On 26 May 2022, the Chancellor announced as part of a number of measures to provide help with global inflationary challenges and the significantly rising cost of living, that the Household Support Fund (HSF) would be extended from 1 October 2022 to 31 March 2023 to support those most in need.</p> <p>LBBD's allocation for the Household Support Grant is £2,162,051.52.</p> <p>This report sets out the Government Scheme's minimum criteria and LBBD's proposed approach to their allocation.</p>	
Recommendation(s)	
<p>The Cabinet is recommended to:</p> <ul style="list-style-type: none"> (i) Agree the principles of the Household Support Grant. (ii) Note LBBD's Policy and intended allocation of the Grant. (iii) Delegate authority to the Director of Support and Collections, in consultation with the Cabinet Member for Community Leadership and Engagement, to vary the allocation of funding and scheme criteria, where required to reflect future demand on the scheme. 	
Reason(s)	
<p>The Households Support Fund scheme was extended by Government to meet the rising cost of energy prices and inflation.</p> <p>Increasing inflation and further pressures on the cost of living are disproportionately affecting low-income residents in the borough.</p>	

Base interest rates have increased from 0.50% in February 2022 to 2.25% in September 2022 impacting mortgages and borrowing and are expected to further rise in the coming months. Energy prices have continued to rise, and the energy price cap has now been set at £2,500 per unit costing, with some households with higher usage requirements facing bills in excess of the price cap. The inflation rate rose to 9.8% in August 2022 and the Bank of England expects the inflation rate to peak at 11% and remain over 10% for the coming months.

With many households already on low incomes, reliance on welfare assistance will increase, becoming an important lifeline to meet basic living costs. All the financial changes and increases this year in the cost of living will heavily impact our borough and its residents.

These schemes have been tailored with our residents in mind to help support them through what is expected to be a very challenging year.

1. Introduction and Background

- 1.1 On 26 May 2022 the Government announced as part of a number of measures to provide help with global inflationary challenges and the significantly rising cost of living that the Household Support Fund (HSF) would be extended from 1 October 2022 to 31 March 2023.
- 1.2 Policy stipulations from the extension of the scheme April-September 2022 that at least one third of the total funding must be spent on families with children and at least one third spent on pensioners, with the remaining one third allocated to 'other' have now been removed. The extended funding for the scheme can be used at the Council's discretion subject to the following requirements:
- 1.3 Authorities must now operate an application-based service for support to ensure those in need have a route to emergency support. The Council has operated an application-based service since the commencement of the Household Support fund and already meets this requirement.
- 1.4 In terms of type of support, the expectation is that the HSF extension should be used to support households in the most need, with some focus on those households who have not been eligible for other government support recently made available, including the Cost-of-Living Payments set out on 26 May 2022 and the energy support set out on 3 February, enhanced on 26 May 2022.
- 1.5 These schemes set out cost of living support payments for those on qualifying low-income Benefits such as Universal Credit, with two lump sum payments of £324 and £326 paid in July and November. The Energy Bills Support Scheme provides an automatic non-refundable discount to eligible households of £400 to help with their energy bills over winter 2022/23. The energy bills rebate scheme provided a £150 Council Tax rebate for Council Tax bands A-D alongside a discretionary funding scheme.
- 1.6 It is important to stress that the Fund is however intended to cover a wide range of low-income households in need including families with children of all ages,

pensioners, unpaid carers, care leavers, people with disabilities and will continue to operate in a similar way to the original HSF scheme, with a greater emphasis on supporting households with their cost of living with a particular focus and priority on energy, food, utility and water bills.

- 1.7 Energy bills are of particular concern. Support which can make a quick but sustainable impact on energy costs is encouraged – for example, insulation of hot water tanks, fitting draft excluders to a door, or replacing inefficient lightbulbs or white goods.
- 1.8 Essentials linked to food energy & water are also included. This may include cooking, lighting, sanitary products, warm clothing, soap, blankets, boiler service/repair, purchase of equipment including fridges, freezers and ovens.
- 1.9 Wider essentials, including, but are not limited to, support with other bills including broadband or phone bills, clothing, and essential transport-related costs such as repairing a car, buying a bicycle or paying for fuel can be considered.
- 1.10 It can be used on housing costs but only if:
 - Housing Benefit (HB) or Universal Credit Housing Element (UCHE) is in payment
 - Discretionary Housing Payment (DHP) has been applied for & considered
 - If a statutory risk/duty for homelessness is present, then the Homeless Prevention Fund must be used
 - There is an exceptional genuine emergency
 - It cannot be used for an ongoing basis
 - It cannot be used to support unsustainable tenancies
- 1.11 It can be used for Rent arrears but only if:
 - The arrears were accrued for a period prior to HB or UCHE
 - Arrears built with HB or UCHE cannot be considered
 - There is an exceptional genuine emergency
 - It is not the primary intent of the fund
- 1.12 Reasonable administrative cost can be included – These may include staff costs, advertising, web page design, printing application forms, IT Change associated to the scheme
- 1.13 It can be paid via vouchers, food, BACS, cash & cheques & third parties can be used such as:
 - Registered charities and voluntary organizations
 - Schools
 - Food banks
 - General Practitioners
 - Care organizations

1.14 Management information is a mandatory requirement and the Local Authority is reimbursed based on the management information returns due for submission by January and October 2023 respectively.

2. Proposal and Issues

2.1 From the Household Support Grant vouchers will be provided over the October, Christmas and February holiday periods to families whose children are in receipt of Free School Meals. It is proposed that a £15 voucher is issued in October, £50 voucher over Christmas and a £15 voucher over February school holiday periods. This will be aligned to the former awards made using the Household Support Grant in 2021/22 and will continue to support households with children.

2.2 Approximately 12,000 children are expected to benefit from the awards at a cost of £960,000.

2.3 Monetary and/or Voucher allocations are proposed to front organisations in order to enable immediate support to be available at the point of contact. Examples of such organisations include:

- Food Banks and Community Food Hubs for food provision
- The Source, DABD & Independent Living Agency for Energy Support

2.4 An open application process for grants for residents of the borough is available on a 'case by case' basis.

2.5 A Targeted approach to promotion and priority given to:

- Households with Carer Responsibilities and Disabled Occupants
- Sheltered/Supported Accommodation
- Care Leavers & those supported by Adult Social Care
- Families identified to have low financial resilience
- Residents identified as not being eligible for the cost of living payments as set out on 26 May 2022

2.6 General Applications are open to all including any who have received the FSM Voucher award.

2.7 Exclusions to the Household Support Grant are it cannot be issued for advice, such as debt advice or mortgage costs and those with no recourse to Public Funds are excluded unless there is a genuine care need that does not arise solely from destitution.

2.8 Proposed/Estimate Allocation

Work Stream	Household Support Grant
Free School Meals	£960,000
Food Banks & Community Food Hubs	£150,000

The Source/DABD/ILA & Homes & Money Hub	£30,000 The Source – Emergency pay as you go energy voucher support & Specialist hygiene products (disability/health) £30,000 HAM HUB – emergency food and utility vouchers – vulnerable walk in residents DABD - projects paid for from previous funding running to 31.03.2023 (Pension Credit take-up, Ben Cap affected families and Energy Saving advice and support including supply of light bulbs, draught excluders etc
Targeted Work	Rent, CTX identified arrears households – in-conjunction with Tenancy Sustainment and CTX revenues team financial hardship support (COL & Energy Price increase mitigations). £145,000.00
General Applications	£630,000.00
10% admin & control cost	£216,204.52
Total allocation	£2,162,151.52

3. Options Appraisal

- 3.1 The conditions and policy attached to the Household Support Fund detail how the grant can be utilised and what constitutes eligible spend. The options available are as follows:
- 3.2 Maintain the current recommended model of voucher allocation for Free School Meal eligible households, community and voluntary organisation funding, targeted work and a general application process. This model is recommended and held to provide wide support for a variety of residents and key partner organisations. This approach balances the need to make support available quickly to households identified as in financial hardship, while retaining flexibility to address individual needs as presented over the coming months.
- 3.3 The suggested mix of direct awards to low-income families with children and an open process for other residents is believed to provide that balance.
- 3.4 Not accept the grant and advise the DWP that we do not want to run the scheme on their behalf. This would require the returning of the funding. This would fail to protect vulnerable households in the borough.
- 3.5 Allocate all of the available funding into an open application process for residents to apply for financial support. This would require substantial additional resources for administration and would fail to support key voluntary and partner organisations, alongside targeted work.
- 3.6 Allocate all of the available funding to Free School Meal eligible households with a discretionary fund of £125,000 for exceptions and open applications. This would disadvantage other vulnerable households who do not have children such as single or elderly residents, would require substantial additional resources for administration and fail to support key voluntary and partner organisations, alongside targeted work.

- 3.7 Allocate all of the available funding to residents in receipt of Council Tax Support with a flat rate payment of £125 issued to all with a discretionary fund of £125,000 for exceptions and open applications. This would require substantial additional resources for administration and would fail to support key voluntary and partner organisations, alongside targeted work.
- 3.8 These alternative approaches are not recommended for the reasons set out above.

4. Consultation

- 4.1 External consultation has not been undertaken as proposals are based on government requirements and for the purpose the funding was intended to be distributed against.
- 4.2 The proposals in this report were considered and endorsed by the Corporate Strategy Group at its meeting on 20 October 2022.

5. Financial Implications

Implications completed by: Nurul Alom, Finance Manager

- 5.1 The Secretary of State determines the amount of grant to be paid. The Household Support Funding allocation for the period 01 October 2022 to 31 March 2023 is £2,162,051.52.
- 5.2 The Authority is required to develop a local eligibility framework and approach that meets this guidance and policy.
- 5.3 The costs of the scheme are to be fully met from the DWP grant and reasonable administrative expenses are an allowable deduction from the grant.
- 5.4 The grant is paid to the Authority to support eligible expenditure only, in line with Household Support Fund guidance and policy. The Authority has discretion on how this funding is used within the scope of this guidance set out. This confirms funding should be used primarily to support vulnerable households in need, with cost of living associated with energy bills, food, water and other essential household costs.
- 5.5 Funding is paid in arrears following completion of two management information returns to the DWP outlining the grant spends and volume of awards. The amount of funding received will be in line with the evidence provided in this data return.
- 5.6 Management information detailing how funding has been distributed, approved by the Chief Finance Officer is a mandatory requirement & the Local Authority is reimbursed based on the management information returns due for submission by January and October 2023 respectively
- 5.7 Any failure to comply with the specified reporting criteria could lead to delayed payments or refusal of payments and loss of funding.

6. Legal Implications

Implications completed by: Dr Paul Feild Principal Solicitor for Standards & Governance

- 6.1 The Government is providing the funding under section 31 of Local Government Act 2003. There is a discretion on exactly how this funding is used within the scope set out in the Household Support Guidance and the accompanying Grant Determination. This means that the Council should have a policy as proposed in the body of this report.
- 6.2 The expectation is that it should primarily be used to support households in the most need with food, energy and water bills. It can also be used to support households with essential costs related to those items and with wider essential costs. In exceptional cases of genuine emergency, it can additionally be used to support housing costs where existing housing support schemes do not meet this exceptional need.
- 6.3 The policy should be subject to an equalities impact assessment to ensure the Councils equalities duties under the Equality Act 2010. Under the Equality Act 2010, all public authorities must comply with the Public Sector Equality Duty. For the purposes of the fund, consideration should be carried out how any support that helps people facing severe financial hardship impacts those with characteristics protected under the Equality Act.
- 6.4 Furthermore, the application of the policy should be subject to a review to ensure that an individual or family is not subject to injustice.

7. Other Implications

- 7.1 **Risk Management** – The service considers the primary risks to be:
 - 7.1.1 Managing the risk of fraud. The Authority will carry out due diligence checks on information required for the general application process and any allocation of funding.
 - 7.1.2 Over/Underspend of the Household Support Fund. The Authority will closely monitor the expenditure of the scheme throughout.
 - 7.1.3 Not reaching vulnerable households in need. The Authority is committed to a variety of approaches in the provision of the scheme, inclusive of targeted work to reach hard to reach households.
- 7.2 **Contractual Issues** - The services of a third-party company are being procured for the operation of an automated payment method.
- 7.3 **Staffing Issues** - Through running a general application process the Authority will incur significant resourcing implications at service level. The schemes will be managed within existing staffing structures. This may have an implication for ongoing resourcing of the service.

7.4 Corporate Policy and Equality Impact

- 7.4.1 The Authority has discretion on how the Household Support Fund is allocated within the guidance issued by the DWP. By prioritising low-income households there is likely to be a positive impact for residents with protected characteristics e.g age who are financially disadvantaged.
- 7.4.2 The scheme specifically targets families with children on a low income that are eligible for Free School Meals.
- 7.4.3 By utilising the scheme with targeted work against cohorts with protected characteristics the Authority will meet its equality duty.
- 7.4.4 An equality impact assessment has been completed and is provided as Appendix 2.
- 7.5 **Health Issues** - By providing financial support to the most financially disadvantaged households in the borough the scheme will seek to support residents with basic health by providing financial support for both energy and basic food requirements, supporting and promoting the health of residents.

Public Background Papers Used in the Preparation of the Report:

- <https://www.gov.uk/government/publications/household-support-fund-guidance-for-local-councils/household-support-fund-final-guidance-for-county-councils-and-unitary-authorities-in-england>
- <https://www.gov.uk/guidance/cost-of-living-payment>
- <https://www.gov.uk/government/publications/the-council-tax-rebate-2022-23-billing-authority-guidance/support-for-energy-bills-the-council-tax-rebate-2022-23-billing-authority-guidance>

List of appendices:

Appendix 1 – Equality Impact Assessment

Community and Equality Impact Assessment

As an authority, we have made a commitment to apply a systematic equalities and diversity screening process to both new policy development or changes to services.

This is to determine whether the proposals are likely to have significant positive, negative or adverse impacts on the different groups in our community.

This process has been developed, together with **full guidance** to support officers in meeting our duties under the:

- Equality Act 2010.
- The Best Value Guidance
- The Public Services (Social Value) 2012 Act

About the service or policy development

Name of service or policy	Household Support Fund (3) October 2022 – March 2023
Lead Officer	Donna Radley (Head of Welfare)
Contact Details	Donna.Radley@lbbd.gov.uk

Why is this service or policy development/review needed?

On 26th May 2022 the Government announced as part of a number of measures to provide help with global inflationary challenges and the significantly rising cost of living that the Household Support Fund (HSF) would be extended from 1 October 2022 to 31 March 2023.

As a result of those announcements the Council received the following allocations:

- Household Support Grant £2,162,051.52.

This EIA is required to support the Councils proposed scheme implementation and disbursement of funds.

1. Community impact (this can be used to assess impact on staff although a cumulative impact should be considered).

What impacts will this service or policy development have on communities?
Look at what you know. What does your research tell you?

Please state which data sources you have used for your research in your answer below

Consider:

- National & local data sets
- Complaints
- Consultation and service monitoring information
- Voluntary and Community Organisations
- The Equality Act places a specific duty on people with ‘protected characteristics’. The table below details these groups and helps you to consider the impact on these groups.
- It is Council policy to consider the impact services and policy developments could have on residents who are socio-economically disadvantaged. There is space to consider the impact below.

Demographics

➤ **Local communities in general**

Barking & Dagenham is a diverse borough as outlined by the following demographic trends below.

➤ **Age**

Barking & Dagenham currently has a total population of 214,107. Of this population currently 63.4 % (135,749) are considered of working age (16 – 64) & 9.2 % (19,807) are considered of pension age (over 65).

There are currently 18,695 live Housing Benefit and Council Tax Support cases, of which 11,468 (71%) are working age and 4,595 (29%) are of pension age.

(Census 2020)

➤ **Disability**

Barking & Dagenham currently has 4,661 people of working age (16-64) claiming Disability Living Allowance & 4,100 claiming Personal Independence Payment.

(DWP Stat-Xplore 2021)

➤ **Gender reassignment**

Barking & Dagenham is currently estimated to have approximately 40 people in the borough who have or who will undergo gender reassignment.

There is currently no monitoring data available within existing schemes or caseloads to distinguish claimant's by gender reassignment.

(Gender Identity Research and Education Society advice 2016)

➤ **Marriage & civil partnership**

Barking & Dagenham currently has 41.9% of the population aged 16 and above as registered as married, 38.8% are single and not married, and 0.2% are in a same sex civil partnership.

There is currently no monitoring data available within existing schemes or caseloads to distinguish claimant's by civil status.

(Census 2011)

➤ **Pregnancy & maternity**

Teenage pregnancy rates are significantly higher than average. The under 18 conception rate in 2018 was 20.3 per 1,000 females aged 15 to 17, which was the 4th highest in London.

(LBBD teenage conception data 2018)

➤ **Race and ethnicity**

The proportion of the borough population identifying as coming from black and minority ethnic backgrounds has increased from 19.1% to 50.5% between the 2001 and 2011 censuses, and is now at 66%, compared to 34% identifying as White British based on the 2020 census.

This sits above the London average of 61.8%.

There is currently no monitoring data available within existing schemes or caseloads to distinguish claimant's by race or ethnicity.

(Census 2020)

➤ **Religion**

56% of the population identify as Christian, 18.9% identify with no religion and 13.7% identify as Muslim.

There is currently no monitoring data available within existing schemes or caseloads to distinguish claimant's by religion.

(Census 2011)

➤ **Sex/Gender**

Currently 51.5% of the borough's residents are female, and 49.6% are male.

(Census 2011)

➤ **Sexual orientation**

Between 10,000 – 14,000 people in Barking & Dagenham are lesbian, gay and bisexual.

There is currently no monitoring data available within existing schemes or caseloads to distinguish claimant's by sexual orientation.

(Stonewall estimates)

➤ **Socio-economic disadvantage**

Barking and Dagenham is estimated to have a total population of 214,107, an increase of 1,201 since 30 June 2019:

COMMUNITY AND EQUALITY IMPACT ASSESSMENT

- 58,551 children (persons aged between 0 and 15), equating to 27% of the population;
- 135,749 people of working age (between 16 and 64), which is 63% of the population; and
- 19,807 people of retirement age (65 and over), reflecting 9% of the population

Housing Benefit & Council Tax Support is means tested across low-income socio-economic groups. There are currently 18,695 live cases, of which 11,468 (71%) are working age and 4,595 (29%) are of pension age.

On the first allocation of the Household Support Grant 2021/22, including free School Meal Voucher Provision, 74% of the applications were made by households including children. Of that allocation 64% of the funds were for the provisions of food.

According to the BEIS Data from 2019, LBBB has the highest proportion of households in fuel poverty (22.5%).

Further details regarding LBBB's Socio-economics can be accessed via [Social Progress Index | LBBB](#) and broken down by ward.

(Case load data extraction 01/04/2022)

Potential impacts	Positive	Neutral	Negative	What are the positive and negative impacts?	How will benefits be enhanced and negative impacts minimised or eliminated?
Local communities in general	X	X		The scheme has an open application process which is accessible to all residents within the borough experiencing financial difficulty.	<p>The proposals to allocate funding reflect government guidance.</p> <p>The council will use data already held to target the take up of support from those household known to be on a low income.</p> <p>Outreach services are available to support targeted work and the general application process through the use of the Community HUBS, home visiting and telephone support.</p>
Age	X	X		The open application process is available to all ages and therefore supports all residents of different ages. The targeting of families in receipt of Free School Meals will support low-income	<p>The proposals to allocate funding reflect government guidance.</p> <p>General applications are available to all ages and support both Working age and Pension age residents.</p>

COMMUNITY AND EQUALITY IMPACT ASSESSMENT

			<p>households with children and is likely to predominantly benefit younger families.</p> <p>Targeted work will identify residents in sheltered accommodation and will predominantly benefit older residents.</p>	<p>Funds are allocated to Working age residents through the Free School Meal voucher scheme.</p> <p>Targeted work will also focus on Pension age residents in sheltered accommodation.</p> <p>Further targeted work with partner voluntary organisations (DABD) will target older residents of Pension Age.</p>
Disability	X	X	<p>Proposed targeted work will be directed to those with disabilities and/or caring responsibility.</p>	<p>The proposals to allocate funding reflect government guidance.</p> <p>General applications are also available.</p>
Gender reassignment		X	<p>No impact.</p>	<p>The proposals to allocate funding reflect government guidance.</p> <p>The scheme provides flexibility to recognise and support individual household circumstances.</p>
Marriage and civil partnership		X	<p>No impact.</p>	<p>The proposals to allocate funding reflect government guidance.</p> <p>The scheme provides flexibility to recognise and support individual household circumstances.</p>
Pregnancy and maternity		X	<p>No impact.</p>	<p>The proposals to allocate funding reflect government guidance.</p> <p>The scheme provides flexibility to recognise and support individual household circumstances.</p>
Race (including Gypsies, Roma and Travellers)		X	<p>No impact.</p>	<p>The proposals to allocate funding reflect government guidance.</p> <p>The scheme provides flexibility to recognise and support individual household circumstances.</p>
Religion or belief		X	<p>No impact.</p>	<p>The proposals to allocate funding reflect government guidance.</p>

COMMUNITY AND EQUALITY IMPACT ASSESSMENT	
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					<p>The scheme provides flexibility to recognise and support individual household circumstances.</p>
Sex		X		No Impact.	<p>The proposals to allocate funding reflect government guidance.</p> <p>The scheme provides flexibility to recognise and support individual household circumstances.</p>
Sexual orientation		X			<p>The proposals to allocate funding reflect government guidance.</p> <p>The scheme provides flexibility to recognise and support individual household circumstances.</p>
Socio-economic Disadvantage	X	X		The scheme is primarily focused on those financially disadvantaged residents, with targeted awards to households already qualifying for free school meals	<p>The proposals to allocate funding reflect government guidance.</p> <p>The service will use existing customer data to make automatic awards to households on FSM.</p> <p>Work will be undertaken with internal and external partners to promote availability of the scheme to low income households.</p>
Any community issues identified for this location?		X		No impact	No issues recognised

2. Consultation.

Provide details of what steps you have taken or plan to take to consult the whole community or specific groups affected by the service or policy development e.g. on-line consultation, focus groups, consultation with representative groups.

If you have already undertaken some consultation, please include:

- Any potential problems or issues raised by the consultation
- What actions will be taken to mitigate these concerns

The proposed scheme is intended to provide short term support to low-income households which are at risk due to the increase in energy costs and wider cost of living crisis. Given the timing of the funding/scheme announcement and short window for delivery no external consultation has been possible.

Experience of operating similar schemes through the pandemic has been used in defining the scheme.

3. Monitoring and Review

How will you review community and equality impact once the service or policy has been implemented?

*These actions should be developed using the information gathered in **Section1 and 2** and should be picked up in your departmental/service business plans.*

Action	By when?	By who?
The service will gather customer data as part of the application process which will be used alongside the data held for Council Tax Support to ensure that take up is representative of the wider borough demographic. Any learning will be used to inform similar schemes going forward.	Ongoing	James Johnston
Regular monitoring based on performance frameworks	Ongoing	Robert Nellist

4. Next steps

It is important the information gathered is used to inform any Council reports that are presented to Cabinet or appropriate committees. This will allow Members to be furnished with all the facts in relation to the impact their decisions will have on different equality groups and the wider community.

Take some time to summarise your findings below. This can then be added to your report template for sign off by the Strategy Team at the consultation stage of the report cycle.

Implications/ Customer Impact

From the Household Support Grant vouchers will be provided over the October, Christmas and February holiday periods to families whose children are in receipt of Free School Meals. It is proposed that a £15 voucher is issued in October, £50 voucher over Christmas and a £15 voucher over February school holiday periods. This will be aligned to the former awards made using the Household Support Grant in 2021/22 and will continue to support households with children.

Approximately 11,000 children are expected to benefit from the awards at a cost of £950,000.

A monetary and/or voucher allocation is proposed to front line organisations in order to enable immediate support to be made available at the point of contact. Examples of such organisations include:

- Food Banks and Community Food Hubs for food provision
- The Source, DABD & Independent Living Agency for Energy Support

An open application process for grants for residents of the borough is available on a 'case by case' basis.

A Targeted approach to promotion and priority given to:

- Households with Carer Responsibilities and Disabled Occupants
- Sheltered/Supported Accommodation
- Care Leavers & those supported by Adult Social Care
- Families identified to have low financial resilience
- Residents identified as not being eligible for the cost of living payments as set out on 26 May 2022

Applications that are open to all including any resident who received the FSM Voucher or Pensioner award.

5. Sign off

The information contained in this template should be authorised by the relevant project sponsor or Divisional Director who will be responsible for the accuracy of the information now provided and delivery of actions detailed.

Name	Role (e.g. project sponsor, head of service)	Date
Stephen McGinnes	Director of Support and Collections	07/10/2022

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CABINET

15 November 2022

Title: Fees and Charges 2023	
Report of the Cabinet Member for Finance, Growth and Core Services	
Open Report	For Decision
Wards Affected: All	Key Decision: Yes
Report Author: Katherine Heffernan, Head of Service Finance	Contact Details: E-mail: katherine.heffernan@lbbd.gov.uk
Accountable Strategic Leadership Director: Philip Gregory, Strategic Director, Finance & Investment	
Summary	
<p>The Council provides a wide range of services to residents, visitors, local businesses and others. Many services are provided free of charge at the point of need while for others it is fairer and more appropriate that the service user should pay for the services received. The ability to charge for some services has always been a key funding source to Councils and will continue to be so.</p> <p>This report recommends the appropriate level of fees and charges across all directorates, to take effect from 1 January 2023 unless otherwise stated.</p> <p>In preparing the proposed fees and charges, Services have worked within the framework of the agreed Charging Policy. Each service has been reviewed and the charges are set at a fair and reasonable level which wherever possible is in line with competitive market rates for the service whilst achieving full cost recovery.</p> <p>The full list of proposed charges is detailed in Appendix A to this report.</p>	
Recommendation(s)	
Cabinet is recommended to:	
<ul style="list-style-type: none"> (i) Agree the proposed fees and charges as set out in Appendix A to the report, to be effective from 1 January 2023 unless otherwise stated; (ii) Note the fees and charges no longer applicable from 1 January 2023, as set out in Appendix B to the report; and (iii) Delegate authority to the Strategic Director, Children and Adults, in consultation with the Strategic Director, Finance and Investment and the relevant Cabinet Members, to set fees and charges to be applied from September for schools and academic year-based activities. 	

Reason(s)

The setting of appropriate fees and charges will enable the Council to recover the costs of delivering services to residents and businesses.

The approval of reviewed fees and charges to ensure that the Council is competitive with other service providers and neighbouring councils.

1. Introduction and Background

- 1.1 Local Authorities provide a wide range of services to their residents and others and the ability to charge for some of these services has always been a key funding source.
- 1.2 Fee charging or income generating services are generally those services which are not provided on a universal basis but are specific to an individual or an organisation. For this reason, it is fair and appropriate to make a charge to the service user to recover the costs of delivery. Fee charging services include both statutory and discretionary services. Where fees and charges apply to mandatory services, these are often set nationally, for example some planning fees.
- 1.3 The remaining income services where the Council levies fees and charges are of a discretionary nature. These cover a whole range of services such as Libraries, Licensing, Pest Control, Commercial Waste, Drainage, Markets, Leisure and Recreation facilities, Parking and some services from the Registrar service. This report concerns itself with recommending the appropriate level of fees and charges from **1 January 2023** for these types of services.
- 1.4 In addition to those traditional income services, the Council also has the power under the Local Government Act 2003 to charge for other discretionary services that it may already provide or may wish to provide in the future.
- 1.5 There is no definitive list as to which discretionary services are covered by the powers provided in the Act although the Government has provided limited examples of what could be included, such as maintenance of older/disabled peoples' gardens, arboriculture work in private gardens, operating consumer protection approved lists, pre-application planning and development advice, highway services to private industrial estates, home energy advice, home security services and use of excess capacity in local authority services.
- 1.6 To date, in keeping with most other local authorities, the Council has not expanded use of these powers but will continue to review the potential to do so when there is a sound business case for doing so.

2. Charging Policy

- 2.1 The Council has an agreed Charging Policy which requires that all charges are reviewed annually as part of the budget setting process.
- 2.2 The Charging Policy has three fundamental principles:
 - Services should raise income wherever there is a power or duty to do so;

- Wherever possible the income raised should cover the full costs of providing the service including all overheads;
- Any departures from this policy must be justified in a transparent manner with reference to the Council's priorities and policies.

- 2.3 In practice the presumption is that the Council will use inflation as an indicator of how much fees and charges should rise and this is the default position. The August CPI figure is used each year for consistency – in 2022 this was 9.9%. This is a high figure reflecting the current pressures in the world economy with the costs of energy, materials and labour all rising. In order to ensure that the full costs are recovered it is appropriate to use this for many services. These are marked as “C” category in the attached schedule.
- 2.4 However, the Council also has to recognise that many residents do suffer from socio-economic disadvantages and to take action where it can to support them while also protecting its finances. The main driver for costs in many cases is the cost of staff time for the provision of that service and, in these instances, it would be appropriate to use the average Local Government pay increase of 6% with managers needing to contain the overall costs of the service as far as possible within this uplift. These are marked as “P” in the schedule.
- 2.5 In other instances services have proposed an alternative increase based on an analysis of costs or a comparison with fees charged by neighbouring councils or other local providers. These are marked as “O” in the schedule.
- 2.6 Where fees are set at a fixed level by statute or where costs have not increased or managers believe they can fully absorb the increases through improved efficiency then no increase will be made and charges remain at the same level. These are marked as “R” in the schedule.

Proposed Fees and Charges 2023

- 2.7 Attached to this report at Appendix A are the proposed fees and charges for 2023 which will be effective from 1 January 2023 unless otherwise stated. The Appendices detail the following information:
- Description of service provided;
 - Current 2022 charge;
 - Proposed charges from 1 January 2023;
 - Proposed increase in pounds and in percentage terms;
 - The basis of the uplift (CPI/pay/other/none)
 - The rationale for a given increase (other than uplift by inflation), as well as any other comments.
- 2.8 A summary of the services that Appendix A relates to is presented within the following sections. The reference numbers quoted below relate to the line reference numbers on Appendix A.
- 2.9 It should be noted that some charges that were previously set by the Cabinet are no longer within the Council's direct control. These include the charges for Leisure centres which are now the decision of our commercial provider and discretionary charges for planning and capital delivery which are now the responsibility of Be

First. Also, charges for cooking, cleaning and home maintenance services are the responsibility of the Barking and Dagenham Trading Partnership, although all changes will be in consultation with the Council.

2.10 The Council's Overview and Scrutiny Committee was invited at its meeting on 5 October to review and provide feedback on the proposed fees and charges for 2023, in advance of their consideration by the Cabinet. Members of the Committee raised specific queries on a number of the fees and charges levied by the Council which have been taken into account in this report. Members also raised general concerns regarding increasing fees and charges during the current cost-of-living crisis, particularly given the high rate of inflation that increases would typically be based on in line with the Council's policy.

2.11 There are a number of special considerations for some services which are outlined below.

3. Service by Service Review

Care and Support Services – lines 1 to 6

3.1 The Care Act 2014 gives local authorities the power to charge service users and carers for care and support within a set framework. All Councils with Social Care responsibilities are required to have a charging policy that complies with this framework. London Borough of Barking and Dagenham's charging policy is Care Act compliant and is regularly reviewed.

3.2 Under this policy charges levied to service users are means tested to ensure no individual is required to pay more than they can reasonably afford, and no more than the cost of the care provided. In practice this limits the additional income that is received as a result of fees and charges. The maximum charges LBBD makes for its own directly provided services have been revised in line with the local care market which works out to an increase of around 8.6%. An administrative charge for arranging care on behalf of self-funders was introduced in recent years as a flat rate and is not proposed to be increased this year.

Community Solutions – Lines 7 to 95

3.3 The Council runs the Abbey Early Years Day Nursery and fees are set at three levels: full time weekly rate, a daily rate for a morning session and a daily rate for an afternoon session. Fees are to be uplifted by the average pay award to ensure that fees cover the required staffing ratio while remaining affordable.

3.4 The service provides room hire at a number of centres. These charges will rise by 6%. Library services no longer levy borrowers' charges such as late fines though there are some admin charges for replacement cards and photocopying.

3.5 The temporary accommodation charges have not been uplifted as the charges are in-line with temporary accommodation subsidy calculation, as outlined by DWP.

Education, Youth and Childcare - lines 96 to 119

3.6 The main charges in this area are for room hire. There are no planned increases for 2023 which takes into reference pricing of other similar venues in the area.

Culture and Heritage – lines 120 to 242

- 3.7 This section covers fees charged at heritage attractions such as Eastbury Manor and Valence House, archive services and heritage education services. Fees have been uplifted by CPI for commercial use and 6% for charities, schools and residents other than the hourly fee for the hire of Valence House for paranormal investigations (line 205) which is increasing by 2.7% to £75.
- 3.8 Valence House lines 208-212
Charges for tours of Valence House have been added. The fees range from between £4 to £8 per person, subject to a minimum fee of £50 per tour. These are not new fees but were not previously included on the fees schedule.
- 3.9 Archivist line 235
The Archives service has introduced a new fee of £50 per hour for research work and image searches undertaken on behalf of other services within LBBB.
- 3.10 New Town Culture line 242
Where the service provides an external consultancy service this will be charged at £300 per day.

Parks Events and Ranger Services lines 243 to 262

- 3.11 This section covers fees for Fairs and Circuses in parks, Education Ranger services and hire of the Discovery Centre. Existing fees are being increased by 6%.
- 3.12 New fees and licences have been introduced for services provided at Eastbrookend Country Park including Bushcraft, Overnight Camps, guided walks and Little Owls Forest School.
- 3.13 There is a new annual licence fee of £6,400 for the Discovery Centre café, and a new annual Grazing licence fee of £2,000. An annual licence fee of £16,000 is charged to Bardag Angling Association for the use of Bardag fishing lake. This is not a new fee but has not previously been included on the schedule.

Deep Retrofit Trial Comfort Fee line 263

- 3.14 Deep retrofit products are being piloted on 18-20 council homes, providing tenants with a performance guarantee of warmth and hot water. As a result, they will have to pay a £30 comfort charge every month in lieu of energy bills. Selected households are due to sign a Comfort Plan which sets out the £30 per month charge. The scheme and charge were laid out to Cabinet in October 2019.

My Place Housing– lines 264 to 295

- 3.15 The Heathway supported accommodation scheme rent and service charge fee is to be set to be in line with L&Q rent for the building. L&Q provide notification of their intended increase in February 2023 which will come into effect from April 2023.
- 3.16 The fees for Travellers sites have increased by CPI. These may be reduced if benefits do not rise in line with CPI.

- 3.17 Right to Buy fees have been increased by CPI, other than the fee for Leaseholder Enquiries (line 289) which is remaining at £461.
- 3.18 A range of fees have been introduced for Shared Ownership purchases (lines 291-295). These have been introduced to cover administrative costs and to ensure that charging is done on an equitable basis. A time and motion exercise will be undertaken to ensure that the fees are set correctly. The fees include £250 for a Leasehold Pack, £96 for Leasehold Enquiries and £150 for a Staircasing admin fee.

Law, Governance and HR – lines 296 to 337

- 3.19 Legal fees have been uplifted by CPI with the exception of matters relating to shop leases (lines 309 to 310) where the uplift is kept to 6% as part of supporting small traders and local shops.

Enforcement & Regulatory Services – lines 338 to 1101

- 3.20 Many fees and charges within Enforcement are set by statute. Non-statutory fees which are largely issued to business have been uplifted by CPI with the exception of safety at sport grounds which is set on a case-by-case basis to cover the cost of staff time. A new charge has been introduced for Environmental Information Regulations. The pavement licence scheme has been again extended to September 2023 and has a maximum fee of £100.
- 3.21 Barking Market and Street Trading fees have again not been increased with a view to encouraging trade. The admin fee for copy/reprint of licences will go up with the additional cost of staff time.
- 3.22 The Private Sector Licensing fees were reviewed and uplifted last year after an extensive benchmarking exercise with other boroughs and will held at this current rate. There are concerns that increasing fees again could mean the loss of private sector landlords which will impact supply, and lead to higher rents.

Parking – lines 555 to 1043 (subset of Enforcement)

- 3.23 The fees charged by Parking continue to support the Council's Parking Strategy 2016-2021 which aims to encourage the greater use of other modes of transport, but also provides a permit system that addresses the needs of the borough's various road users.
- 3.24 The key proposals set out in the strategy were: -
- Free half-hour parking in all on-street shopping locations.
 - Free one-hour parking in all council parks.
 - Adopt an area-based approach to parking controls.
 - Move to cashless payment for car parking including contactless payment cards.
 - Continue to apply a lower parking permit charge for the first two vehicles per household, compared to the third and introduce a higher charge for the fourth vehicle and above.
 - Establish parking permit prices which encourage low emission vehicles and improve air quality.

- Increase enforcement in areas where footway parking affects safe access for pedestrians and cyclists.

- 3.25 The Cabinet agreed in July 2018 to take steps to control parking through the introduction of Controlled Parking Zones in key areas, which is an ongoing programme. Fees for Residents permits are structured across 7 bands according to CO2 emissions and increase in in cost for the second, third and fourth vehicles. There will be no change to residents parking permits from January 2023. Parking fees have generally been kept at the same level with no inflationary uplift, although some fees have been reduced, eg Operational Permits and Red Staff Permits. A new charge band has been introduced for up to 6 hours parking in LBBB parks.
- 3.26 The cost of Traffic Management Orders will go up in line with general inflation.

Highways, Street Works and Flood and Drainage Services fees – lines 1102 - 1160

- 3.27 Highways charge fees for various types of licence, eg skip permits, crane, scaffold and hoarding licences and footway crossings and white lines. Highways also charge fees for Flood Risk and Drainage advice. These fees have been increased in line with the CPI.
- 3.28 Street Works permits have been set at the recommended maximum DfT fee under the London Permit Scheme (LoPS) for the management of road and street works. These fees are unchanged.

Public Realm – lines 1161 to 1266

- 3.29 Pest Control fees have been increased by 6% as essentially driven by staff costs.
- 3.30 Trade refuse collection fees have not been increased so as to remain competitive. The Green Garden Waste Subscription is set to increase by £2 (4.9%) to £43 per household per year. Charges for the supply of a replacement domestic wheelie bin (£25) and School recycling service (£15) have not been increased.
- 3.31 The new fee for Bulky Waste Collections is £35 for up to 4 items and £7.50 for each additional item as currently this service does not recover its costs. A benchmarking exercise has been carried out and this is in line with other boroughs. It is also expected that it will encourage a reduction in demand and, hence, waiting times. The service will monitor the impact on residual waste volumes and also any potential impact on fly tipping.
- 3.32 Cemetery fees have been increased by 6%.
- 3.33 Street Cleansing and fees charged for Fleet services have been increased by 6%. The exception being disposal costs which are increasing to £175 per tonne (3.6%). Disposal costs are determined by the fee charged by ELWA for the disposal of commercial and municipal waste.
- 3.34 Additional waste and recycling bin collections requested by the Landlord/Managing agent are to be increased by 6%.
- 3.35 The fees for the use of Sports facilities in Parks are increasing by 6%.

Support and Collections – lines 1267 to 1313

- 3.36 Non statutory charges made by Registrars have been increased by CPI of 9.9% in line with the total costs of providing the service.
- 3.37 Changes to court costs are proposed to encourage payment before the hearing, with the total potential charge for remaining the same with the actual amount applied being the decision of the Court. As a large number of residents will have been seriously financially affected by the COVID-19 pandemic and then the cost of living, it is not considered appropriate to increase other court costs except the fee for evictions has been raised in line with the court fee.

4 Financial Implications

Implications completed by: Katherine Heffernan, Head of Service Finance

- 4.1 All directorates have undertaken a review of their fees and charges as part of the annual budget setting process. In general, fees and charges recover some or all of the costs of providing services from users. This generates income which reduces the cost of service borne by Council taxpayers and can also be used to achieve other strategic objectives, such as encouraging the use of particular services.
- 4.2 In general it is proposed that discretionary fees and charges are increased by the most relevant index of cost increases, i.e. either the average pay award or CPI or a sector specific increase applied. In some cases and especially where charges are applicable to a large group of residents or particularly financially vulnerable residents, services have sought to absorb cost increases through finding efficiencies. This nuanced approach seeks to strike an appropriate balance between safeguarding the public purse and looking after the interests of our residents.
- 4.3 The total amount of income generated through fees and charges will depend on price as well as volume/service take up. The Medium-Term Financial Strategy assumes that any additional general fund income will contribute towards individual service budgets and for 2023/24 there are currently no savings aligned with fees & charges.
- 4.4 Based on the current budgets for fees and charges and excluding the main exceptions to the charging policy such as Parking (where fee levels are being maintained) and Social Care (where it is subject to means testing) the expected increase in income from a 1% uplift is approximately £70k. An uplift at the average pay award therefore would produce around £420k of additional income assuming that income levels remain in line with budget and are not affected by demand changes.
- 4.5 It should be noted however that in some areas fees and charges income has been affected by the impact of Covid and the lockdown and so is not meeting current budget targets.
- 4.6 Any changes to fees and charges listed in this report are applicable from 1st January 2023 unless otherwise stated.

5. Legal Implications

Implications completed by: Dr Paul Feild, Principal Standards and Governance Lawyer

- 5.1 The report seeks Cabinet approval to the fees and charges set out in Appendix A and the basis for the charging (pursuant to statutory duties or discretionary powers) and rationale are set out in the report body. To the extent that Appendix A proposes increases to charges or the imposition of new charges, the legal powers and considerations detailed below are relevant.
- 5.2 The Council is required under the Local Government Finance Act 1992 to produce a 'balanced budget'. Income generated from fees and charges contributes to the Council's finances. Local authorities are under an explicit duty to ensure that their financial management is adequate and effective, and that they have a sound system of internal control and management of financial risk. The annual review of fees and charges contributes to this requirement.
- 5.3 Local authorities have wide ranging powers to charge for specific statutory services as stipulated in relevant statutory provisions.
- 5.4 By virtue of Section 93 of the Local Government Act 2003, the Council has powers to trade and to charge for discretionary services. The latter are services which the Council is not statute bound to provide but has a 'discretionary power' to provide on a cost-recovery basis. The discretionary power to charge for services is applicable where:
- no statutory duty exists to provide the service/s
 - there are no specific powers to charge for the particular service/s
 - there are no prohibitions on charging for the particular service/s
- 5.5 Further, under the Localism Act 2011 the Council has a general power of competence conferring a power to charge for services on a cost recovery basis and subject to similar conditions and limitations under the Local Government Act 2003, subject to Section 4 Localism Act 2011 which provides that commercial activity must be conducted by a company. Thus, the Council may only charge for a service under the general power of competence if: -
- it is a discretionary service
 - the service user agrees to the service being provided, and
 - there are no other power/s to charge for the service, including under section 93 of the Local Government Act 2003.
- 5.6 Where authorities have a duty to provide a statutory service to specified standards free of charge, a charge cannot be made for delivery of the service to the specified standard. Delivery, to a standard above and beyond that which is specified may constitute a discretionary service for which a charge can be made on the basis outlined above.
- 5.7 Some of the charges proposed in Appendix A arise from specific statutory powers (i.e. where the general powers in section 93 of the Local Government Act 2003 or section 1 of the Localism Act 2011 are not applicable).

- 5.8 The Council has a power under section 32 of the London Local Authorities Act 1990 to recover its reasonable administrative or other costs in connection with its street trading functions under Part 3 of the Act, such as the grant, renewal or variation of licences, collection or removal of refuse connected with licence holders, street cleansing and reasonable costs of administration and enforcement associated with street trading. In this instance, there is a change to base the cost on the square meterage taken up.
- 5.9 The Care Act 2014 introduced a single legal framework for charging for care and support including discretion as to whether or not to charge. The Council may charge adults in circumstances where it arranges care and support to meet a service user's needs, except where the Council is statutorily required to arrange care and support free of charge. Officers deem the Council's charging policy to be Care Act compliant. The policy is regularly reviewed and the charges are means tested to ensure that service users pay no more than they can reasonably afford.

6. Other Implications

- 6.1 **Risk Management** - In proposing these revised fees and charges officers have considered the potential of increases to adversely affect demand for or access to the services specified by end users, as well as the achievement of community priorities for particular service areas and the Council's overall budget to deliver such services
- 6.2 **Customer Impact** – Officers have amended fees and charges in a manner designed to mitigate, wherever possible, the impact on customers and service users while having regard to the need for the Council to achieve a balanced budget. The proposals are also in line with the policy to achieve full cost recovery and the continued provision of services, both statutory and discretionary which it has historically provided or considers it should provide to enable the Council to meet its corporate and community priorities. In some instances, fees and charges have been reduced in order to deliver better value for money for residents, to encourage increased take up of services or to ensure certain vulnerable groups are not impeded from accessing services. Charges may be set differentially according to classes of users.
- 6.3 The charges proposed in Appendix A are deemed justified in accordance with the specific charging powers or discretionary powers detailed in this report. The responsible officers have taken reasonable steps to ensure the charges are reasonable and proportionate based on a cost recovery basis. The effectiveness of the proposed charges will be the subject of monitoring through the Council's various performance indicators, its service scorecards and the budget monitoring process.

Public Background Papers Used in the Preparation of the Report: None

List of appendices:

- Appendix A: Full list of fees and charges 2023
- Appendix B: Fees and charges deleted from the schedule since 2022

Full list of Fees and Charges 2023

Not VATable *
includes VAT **

CPI C 9.9%
Pay Average P 6%
Zero increase R 0%
Other O Managers self determine

APPENDIX A

Ref	Description of Service	*	Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
			Net (£)	VAT (£)	Gross (£)	Net (£)	Gross (£)	%	Net (£)	Option	VAT (£)	Gross (£)	
Care & Support													
Social Care													
1	Residential - Kallar Lodge Elderly Residential Home (Charge to Other Local Authorities and full cost payers) per week	*	898.00	0.00	898.00	77.00	77.00	8.57%	975.00	O	0.00	975.00	Keeping prices in line with the local care market - residents are subject to means testing before any charges are applied.
2	Residential - 80 Gascoigne Road High dependency residential home (Charge to Other Local Authorities & full cost payers) per week	*	1,790.00	0.00	1,790.00	153.00	153.00	8.55%	1,943.00	O	0.00	1,943.00	
3	Day Centre - Heathlands (High Needs)	*	205.00	0.00	205.00	18.00	18.00	8.78%	223.00	O	0.00	223.00	
4	Day Centre - Heathlands (Other Local Authorities)	*	180.00	0.00	180.00	15.00	15.00	8.33%	195.00	O	0.00	195.00	
5	Day Centre - Heathlands (Borough Residents)	*	134.00	0.00	134.00	11.00	11.00	8.21%	145.00	R	0.00	145.00	
6	Self Funder Brokerage Fee	*	310.00	0.00	310.00	0.00	0.00	0.00%	310.00	R	0.00	310.00	
Community Solutions													
Childcare Services													
7	Early Years - Day Nurseries and Children's Centres - full time weekly rate	*	255.00	0.00	255.00	15.00	15.00	5.88%	270.00	P	0.00	270.00	Increase in-line with Pay Award
8	Early Years - Day Nurseries and Children's Centres - daily rate - morning session	*	34.00	0.00	34.00	2.00	2.00	5.88%	36.00	P	0.00	36.00	
9	Early Years - Day Nurseries and Children's Centres - daily rate - afternoon session	*	34.00	0.00	34.00	2.00	2.00	5.88%	36.00	P	0.00	36.00	
10	Early Years - Day Nurseries and Children's Centres - daily rate - whole day	*	57.00	0.00	57.00	3.00	3.00	5.26%	60.00	P	0.00	60.00	
Children's Centre Room Hire													
11	Main Hall - Saturday (additional hours - per hour)	*	44.00	0.00	44.00	3.00	3.00	6.82%	47.00	P	0.00	47.00	Increase in-line with Pay Award
12	Main Hall - Sunday per hour	*	35.00	0.00	35.00	2.00	2.00	5.71%	37.00	P	0.00	37.00	
13	Main Hall - Weekdays and Evenings per hour	*	20.00	0.00	20.00	1.00	1.00	5.00%	21.00	P	0.00	21.00	
14	Medium Room - Saturday (only available with Main hall) per hour	*	32.00	0.00	32.00	2.00	2.00	6.25%	34.00	P	0.00	34.00	
15	Medium Room - Sunday per hour	*	22.00	0.00	22.00	1.00	1.00	4.55%	23.00	P	0.00	23.00	
16	Medium Room - Weekdays and Evenings per hour	*	14.00	0.00	14.00	1.00	1.00	7.14%	15.00	P	0.00	15.00	
17	Caretaker Charges(Evenings & Weekends) where applicable	*	12.00	0.00	12.00	1.00	1.00	8.33%	13.00	P	0.00	13.00	
18	Hotdesking Charges monthly (incl utility costs)	*	83.00	0.00	83.00	5.00	5.00	6.02%	88.00	P	0.00	88.00	
Library Service													
19	Libraries - Reservation - British Library item	*	15.00	0.00	15.00	0.00	0.00	0.00%	15.00	R	0.00	15.00	
20	Libraries - Photocopying/Printing/Wi-Fi printing A4 black and white	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
21	Libraries - Photocopying/Printing/Wi-Fi Printing A4 colour	**	0.42	0.08	0.50	0.00	0.00	0.00%	0.42	R	0.08	0.50	
22	Libraries - Photocopying/Printing/Wi Fi Printing A3 black and white	**	0.33	0.07	0.40	0.00	0.00	0.00%	0.33	R	0.07	0.40	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
23	Libraries - Photocopying/Printing/Wi Fi Printing A3 colour (where available)	**	0.83	0.17	1.00	0.00	0.00	0.00%	0.83	R	0.17	1.00	
24	Libraries - replacement membership card - Adult	*	3.35	0.00	3.35	0.25	0.25	7.46%	3.60	P	0.00	3.60	
25	Libraries - replacement membership card - Child	*	2.35	0.00	2.35	0.15	0.15	6.38%	2.50	P	0.00	2.50	
26	Libraries - replacement membership card - Older People, over 60	*	2.35	0.00	2.35	0.15	0.15	6.38%	2.50	P	0.00	2.50	
27	Libraries- Managed room hire per hour- minimum charge	*	20.00	0.00	20.00	1.00	1.00	5.00%	21.00	P	0.00	21.00	
28	Libraries- Managed room hire per hour- maximum charge	*	46.00	0.00	46.00	3.00	3.00	6.52%	49.00	P	0.00	49.00	
29	Dagenham Library -Small meeting room (2-10people)- hourly hire rate- Council / Commercial/ Voluntary & Community sector	*	25.00	0.00	25.00	2.00	2.00	8.00%	27.00	P	0.00	27.00	
30	Dagenham Library -Small meeting room (2-10 people) - full day hire rate - Council/ Commercial / Voluntary & Community sector	*	118.00	0.00	118.00	7.00	7.00	5.93%	125.00	P	0.00	125.00	
31	Dagenham Library -Small meeting room (2-10 people)- half day hire rate - Council/ Commercial/ Voluntary & Community sector	*	75.00	0.00	75.00	5.00	5.00	6.67%	80.00	P	0.00	80.00	
32	Dagenham Library -Large meeting room (16-28 people)- hourly hire rate- Council/ Commercial/ Voluntary & Community sector	*	45.00	0.00	45.00	3.00	3.00	6.67%	48.00	P	0.00	48.00	
33	Dagenham Library -Large meeting room (16-28 people) - full day hire rate - Council/ Commercial/ Voluntary & Community sector	*	225.00	0.00	225.00	14.00	14.00	6.22%	239.00	P	0.00	239.00	
34	Dagenham Library -Large meeting room (16-28 people) - half day hire rate - Council/ Commercial/ Voluntary & Community sector	*	141.00	0.00	141.00	8.00	8.00	5.67%	149.00	P	0.00	149.00	
	Barking Learning Centre												
35	Small meeting room (2-15 people)- hourly hire rate- Public Sector	**	36.67	7.33	44.00	2.50	3.00	6.82%	39.17	P	7.83	47.00	
36	Small meeting room (2-15 people)- full day hire rate- Public Sector	**	208.33	41.67	250.00	12.50	15.00	6.00%	220.83	P	44.17	265.00	
37	Small meeting room (2-15 people)- half day hire rate- Public Sector	**	108.33	21.67	130.00	6.67	8.00	6.15%	115.00	P	23.00	138.00	
38	Small meeting room (2-15 people)- hourly hire rate - Council hire	*	38.00	0.00	38.00	2.00	2.00	5.26%	40.00	P	0.00	40.00	
39	Small meeting room (2-15 people)- hourly hire rate- Voluntary and Community sector	**	30.83	6.17	37.00	1.67	2.00	5.41%	32.50	P	6.50	39.00	
40	Small meeting room (2-15 people) - full day hire rate - Voluntary and Community sector	**	143.33	28.67	172.00	8.34	10.00	5.81%	151.67	P	30.33	182.00	
41	Small meeting room (2-15 people) - half day hire rate - Voluntary and Community sector	**	81.67	16.33	98.00	5.00	6.00	6.12%	86.67	P	17.33	104.00	
42	Small meeting room (2-15 people)- hourly hire rate- Commercial	**	44.17	8.83	53.00	2.50	3.00	5.66%	46.67	P	9.33	56.00	
43	Small meeting room (2-15 people) - full day hire rate - Commercial	**	248.33	49.67	298.00	15.00	18.00	6.04%	263.33	P	52.67	316.00	
44	Small meeting room (2-15 people) - half day hire rate - Commercial	**	137.50	27.50	165.00	8.33	10.00	6.06%	145.83	P	29.17	175.00	
45	Large meeting room (16-28 people)- hourly hire rate- Public Sector	**	51.67	10.33	62.00	3.33	4.00	6.45%	55.00	P	11.00	66.00	
46	Large meeting room (16-28 people) - full day hire rate - Public Sector	**	304.17	60.83	365.00	18.33	22.00	6.03%	322.50	P	64.50	387.00	
47	Large meeting room (16-28 people) - half day hire rate - Public Sector	**	158.33	31.67	190.00	9.17	11.00	5.79%	167.50	P	33.50	201.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
48	Large meeting room (16-28 people)- hourly hire rate - Council hire	*	52.00	0.00	52.00	3.00	3.00	5.77%	55.00	P	0.00	55.00	
49	Large meeting room (16-28 people)- hourly hire rate- Voluntary and Community sector	**	43.33	8.67	52.00	2.50	3.00	5.77%	45.83	P	9.17	55.00	
50	Large meeting room (16-28 people) - full day hire rate - Voluntary and Community sector	**	233.33	46.67	280.00	14.17	17.00	6.07%	247.50	P	49.50	297.00	
51	Large meeting room (16-28 people) - half day rate - Voluntary and Community sector	**	123.33	24.67	148.00	7.50	9.00	6.08%	130.83	P	26.17	157.00	
52	Large meeting room (16-28 people)- hourly hire rate- Commercial	**	65.00	13.00	78.00	4.17	5.00	6.41%	69.17	P	13.83	83.00	
53	Large meeting room (16-28 people) - full day hire rate - Commercial	**	375.00	75.00	450.00	22.50	27.00	6.00%	397.50	P	79.50	477.00	
54	Large meeting room (16-28 people) - half day hire rate - Commercial	**	200.00	40.00	240.00	11.67	14.00	5.83%	211.67	P	42.33	254.00	
55	Conference centre (28-120 people)-hourly hire rate- Public Sector	**	62.50	12.50	75.00	4.17	5.00	6.67%	66.67	P	13.33	80.00	
56	Conference centre (28-120 people)-full day hire rate- Public Sector	**	375.00	75.00	450.00	22.50	27.00	6.00%	397.50	P	79.50	477.00	
57	Conference centre (28-120 people)-half day hire rate- Public Sector	**	200.00	40.00	240.00	11.67	14.00	5.83%	211.67	P	42.33	254.00	
58	Conference centre (28-120 people)-hourly hire rate - Council hire	*	67.00	0.00	67.00	4.00	4.00	5.97%	71.00	P	0.00	71.00	
59	Conference centre (28-120 people)-hourly hire rate- Voluntary and Community sector	**	54.17	10.83	65.00	3.33	4.00	6.15%	57.50	P	11.50	69.00	
60	Conference centre (28-120 people)-full day hire rate- Voluntary and Community sector	**	308.33	61.67	370.00	18.34	22.00	5.95%	326.67	P	65.33	392.00	
61	Conference centre (28-120 people)-half day hire rate- Voluntary and Community sector	**	158.33	31.67	190.00	9.17	11.00	5.79%	167.50	P	33.50	201.00	
62	Conference centre (28-120 people)-hourly hire rate- Commercial	**	75.00	15.00	90.00	4.17	5.00	5.56%	79.17	P	15.83	95.00	
63	Conference centre (28-120 people)-full day hire rate- Commercial	**	458.33	91.67	550.00	27.50	33.00	6.00%	485.83	P	97.17	583.00	
64	Conference centre (28-120 people)-half day hire rate- Commercial	**	233.33	46.67	280.00	14.17	17.00	6.07%	247.50	P	49.50	297.00	
65	IT Room (22 people) - hourly hire rate - Council hire	*	53.00	0.00	53.00	3.00	3.00	5.66%	56.00	P	0.00	56.00	
66	IT Room (22 people) - hourly hire rate - Public Sector	**	51.67	10.33	62.00	3.33	4.00	6.45%	55.00	P	11.00	66.00	
67	IT Room (22 people) -full day hire rate - Public Sector	**	300.00	60.00	360.00	18.33	22.00	6.11%	318.33	P	63.67	382.00	
68	IT Room (22 people) - half day hire rate - Public Sector	**	158.33	31.67	190.00	9.17	11.00	5.79%	167.50	P	33.50	201.00	
69	IT Room (22 people) - hourly hire rate - Voluntary and Community sector	**	43.33	8.67	52.00	2.50	3.00	5.77%	45.83	P	9.17	55.00	
70	IT Room (22 people) - Full day hire rate - Voluntary and community Sector	**	233.33	46.67	280.00	14.17	17.00	6.07%	247.50	P	49.50	297.00	
71	IT Room (22 people) - Half day hire rate - Voluntary and Community	**	123.33	24.67	148.00	7.50	9.00	6.08%	130.83	P	26.17	157.00	
72	IT Room (22 people) - hourly hire rate - Commercial	**	65.00	13.00	78.00	4.17	5.00	6.41%	69.17	P	13.83	83.00	
73	IT Room (22 people) - Full day hire rate - Commercial	**	395.83	79.17	475.00	24.17	29.00	6.11%	420.00	P	84.00	504.00	
74	IT Room (22 people) - half day hire rate - Commercial hire	**	200.00	40.00	240.00	11.67	14.00	5.83%	211.67	P	42.33	254.00	
75	Barking Learning Centre Gallery hire - full day facilities charge Voluntary and Community	**	66.67	13.33	80.00	4.16	5.00	6.25%	70.83	P	14.17	85.00	
76	Barking Learning Centre Gallery hire - half day facilities charge Voluntary and Community	**	35.83	7.17	43.00	2.50	3.00	6.98%	38.33	P	7.67	46.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
77	Barking Learning Centre Gallery hire - full day facilities charge public sector	**	83.33	16.67	100.00	5.00	6.00	6.00%	88.33	P	17.67	106.00	
78	Barking Learning Centre Gallery hire - half day facilities charge public sector	**	41.67	8.33	50.00	2.50	3.00	6.00%	44.17	P	8.83	53.00	
79	Barking Learning Centre Gallery hire - full day facilities charge Commercial	**	95.83	19.17	115.00	5.84	7.00	6.09%	101.67	P	20.33	122.00	
80	Barking Learning Centre Gallery hire - half day facilities charge Commercial	**	63.33	12.67	76.00	4.17	5.00	6.58%	67.50	P	13.50	81.00	
81	Town Hall Square full day Voluntary and Community	*	103.00	0.00	103.00	6.00	6.00	5.83%	109.00	P	0.00	109.00	
82	Town Hall Square full day Public sector	**	108.33	21.67	130.00	6.67	8.00	6.15%	115.00	P	23.00	138.00	
83	Town Hall Square full day Commercial	**	133.33	26.67	160.00	8.33	10.00	6.25%	141.67	P	28.33	170.00	
	Temporary Accomodation												
84	Boundary Road Hostel Rent Charge	*	315.00	0.00	315.00	0.00	0.00	0.00%	315.00	R	0.00	315.00	
85	Boundary Road Hostel Service Charge	*	14.50	0.00	14.50	0.00	0.00	0.00%	14.50	R	0.00	14.50	
86	Riverside House Hostel Rent Charge	*	350.00	0.00	350.00	0.00	0.00	0.00%	350.00	R	0.00	350.00	
87	Riverside House Hostel Service Charge	*	18.00	0.00	18.00	0.00	0.00	0.00%	18.00	R	0.00	18.00	
88	Butler Court Hostel Rent Charge	*	350.00	0.00	350.00	0.00	0.00	0.00%	350.00	R	0.00	350.00	
89	Butler Court Hostel Service Charge	*	18.00	0.00	18.00	0.00	0.00	0.00%	18.00	R	0.00	18.00	
90	Grays Court Hostel Rent Charge	*	350.00	0.00	350.00	0.00	0.00	0.00%	350.00	R	0.00	350.00	
91	Grays Court Hostel Service Charge	*	18.00	0.00	18.00	0.00	0.00	0.00%	18.00	R	0.00	18.00	No Increase - Charges in-line with temporary accommodation subsidy calculations, as outlined by DWP
92	Weighbridge Site (Temporary Accommodation) - 1-bedroom Rent Charge	*	140.14	0.00	140.14	-0.04	-0.04	-0.03%	140.10	R	0.00	140.10	
93	Weighbridge Site (Temporary Accommodation) - 2-bedroom Rent Charge	*	176.47	0.00	176.47	0.03	0.03	0.02%	176.50	R	0.00	176.50	
94	Weighbridge Site (Temporary Accommodation) - 3-bedroom Rent Charge	*	217.98	0.00	217.98	0.02	0.02	0.01%	218.00	R	0.00	218.00	
95	Wivenhoe Site (Temporary Accommodation) - 2-bedroom Rent Charge	*	176.47	0.00	176.47	0.03	0.03	0.02%	176.50	R	0.00	176.50	
	Education, Youth and Childcare												
	Youth Centres Room Hire												
	Gascoigne												
96	Hall including kitchen and café - weekdays 9 a.m. to 5 p.m. (per hour)	*	40.00	0.00	40.00	0.00	0.00	0.00%	40.00	R	0.00	40.00	
97	Hall including kitchen and café - all weekend and weekdays after 5 p.m. (per hour)	*	60.00	0.00	60.00	0.00	0.00	0.00%	60.00	R	0.00	60.00	
98	Hall including kitchen and café - bank holidays. (per hour)	*	75.00	0.00	75.00	0.00	0.00	0.00%	75.00	R	0.00	75.00	
99	Training - weekdays 9 a.m. to 5 p.m. (per hour). Not available on Bank Holidays	*	20.00	0.00	20.00	0.00	0.00	0.00%	20.00	R	0.00	20.00	The Service does not intend to increase any of its current advertised prices.
100	Training - all weekend and weekdays after 5 p.m. (per hour). Not available on Bank Holidays	*	30.00	0.00	30.00	0.00	0.00	0.00%	30.00	R	0.00	30.00	
101	IT Suite - weekdays 9 a.m. to 5 p.m. (per hour). Not available on Bank Holidays	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	
102	IT Suite - all weekend and weekdays after 5 p.m. (per hour). Not available on Bank Holidays	*	35.00	0.00	35.00	0.00	0.00	0.00%	35.00	R	0.00	35.00	
	Vibe												
103	Atrium including activity -all weekend and weekdays after 5 p.m. (per hour).	*	50.00	0.00	50.00	0.00	0.00	0.00%	50.00	R	0.00	50.00	
104	Atrium including activity - Bank Holidays (per hour)	*	65.00	0.00	65.00	0.00	0.00	0.00%	65.00	R	0.00	65.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
105	Studio - weekdays 9 a.m. to 5 p.m. (per hour).	*	40.00	0.00	40.00	0.00	0.00	0.00%	40.00	R	0.00	40.00	The Service does not intend to increase any of its current advertised prices.
106	Studio -all weekend and weekdays after 5 p.m. (per hour).	*	50.00	0.00	50.00	0.00	0.00	0.00%	50.00	R	0.00	50.00	
107	Studio - Bank Holidays (per hour).	*	65.00	0.00	65.00	0.00	0.00	0.00%	65.00	R	0.00	65.00	
108	Activity - weekdays 9 a.m. to 5 p.m. (per hour). Not available on Bank Holidays	*	20.00	0.00	20.00	0.00	0.00	0.00%	20.00	R	0.00	20.00	
109	Activity -all weekend and weekdays after 5 p.m. (per hour). Not available on Bank Holidays.	*	35.00	0.00	35.00	0.00	0.00	0.00%	35.00	R	0.00	35.00	
110	Training - weekdays 9 a.m. to 5 p.m. (per hour). Not available on Bank Holidays	*	20.00	0.00	20.00	0.00	0.00	0.00%	20.00	R	0.00	20.00	
111	Training -all weekend and weekdays after 5 p.m. (per hour). Not available on Bank Holidays.	*	35.00	0.00	35.00	0.00	0.00	0.00%	35.00	R	0.00	35.00	
112	Meeting - weekdays 9 a.m. to 5 p.m. (per hour). Not available on Bank Holidays	*	15.00	0.00	15.00	0.00	0.00	0.00%	15.00	R	0.00	15.00	
113	Meeting - all weekend and weekdays after 5 p.m. (per hour). Not available on Bank Holidays.	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	
114	121 - weekdays 9 a.m. to 5 p.m. (per hour). Not available on Bank Holidays	*	10.00	0.00	10.00	0.00	0.00	0.00%	10.00	R	0.00	10.00	
115	121 - all weekend and weekdays after 5 p.m. (per hour). Not available on Bank Holidays.	*	20.00	0.00	20.00	0.00	0.00	0.00%	20.00	R	0.00	20.00	
116	IT Suite - weekdays 9 a.m. to 5 p.m. (per hour). Not available on Bank Holidays	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	
117	IT Suite - all weekend and weekdays after 5 p.m. (per hour). Not available on Bank Holidays.	*	35.00	0.00	35.00	0.00	0.00	0.00%	35.00	R	0.00	35.00	
Sue Bramley													
118	Hall - all weekend and weekdays after 5 p.m. Per Hour	*	40.00	0.00	40.00	0.00	0.00	0.00%	40.00	R	0.00	40.00	The Service does not intend to increase any of its current advertised prices.
119	Hall - Bank Holidays. Per Hour	*	55.00	0.00	55.00	0.00	0.00	0.00%	55.00	R	0.00	55.00	
Inclusive Growth													
Heritage Services - Eastbury Manor House													
120	Eastbury Manor House - Commercial - Standard Room Hire Weekday per hour	**	34.17	6.83	41.00	3.33	4.00	9.76%	37.50	C	7.50	45.00	
121	Eastbury Manor House - Commercial - Standard Room Hire - Mon to Fri (8am to 4pm) 25% discount Bulk Booking for 12 days plus per hour	**	25.00	5.00	30.00	2.50	3.00	10.00%	27.50	C	5.50	33.00	
122	Eastbury Manor House - Commercial - Standard Room Hire - Mon to Thurs (4pm to 11pm) per hour	**	36.67	7.33	44.00	3.33	4.00	9.09%	40.00	C	8.00	48.00	
123	Eastbury Manor House - Commercial - Standard Room Hire - Fri (4pm to 11pm), Sat (8am to 11pm) and Sun (8am to 11pm) per hour	**	38.33	7.67	46.00	4.17	5.00	10.87%	42.50	C	8.50	51.00	
124	Eastbury Manor House - Commercial - Walled Garden Hire - Mon to Fri (8am to 4pm) per hour	**	34.17	6.83	41.00	3.33	4.00	9.76%	37.50	C	7.50	45.00	
125	Eastbury Manor House - Commercial - Walled Garden Hire - Mon to Thurs (4pm to 11pm) per hour	**	36.67	7.33	44.00	3.33	4.00	9.09%	40.00	C	8.00	48.00	
126	Eastbury Manor House - Commercial - Walled Garden Hire - Fri (4pm to 11pm), Sat (8am to 11pm) and Sun (8am to 11pm) per hour	**	38.33	7.67	46.00	4.17	5.00	10.87%	42.50	C	8.50	51.00	
127	Eastbury Manor House - Commercial - Old Hall Hire - Mon to Fri (8am to 4pm) per hour	**	41.67	8.33	50.00	4.17	5.00	10.00%	45.83	C	9.17	55.00	
128	Eastbury Manor House - Commercial - Old Hall Hire - Mon to Thurs (4pm to 11pm) per hour	**	45.00	9.00	54.00	4.17	5.00	9.26%	49.17	C	9.83	59.00	
129	Eastbury Manor House - Commercial - Old Hall Hire - Fri (4pm to 11pm), Sat (8am to 11pm) and Sun (8am to 11pm) per hour	**	59.17	11.83	71.00	5.83	7.00	9.86%	65.00	C	13.00	78.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
130	Eastbury Manor House - Commercial - East Chamber Hire - Mon to Fri (8am to 4pm) per hour	**	73.33	14.67	88.00	7.50	9.00	10.23%	80.83	C	16.17	97.00	
131	Eastbury Manor House - Commercial - East Chamber Hire - Mon to Thurs (4pm to 11pm) per hour	**	75.00	15.00	90.00	7.50	9.00	10.00%	82.50	C	16.50	99.00	
132	Eastbury Manor House - Commercial - East Chamber Hire - Fri (4pm to 11pm), Sat (8am to 11pm) and Sun (8am to 11pm) per hour	**	85.83	17.17	103.00	8.33	10.00	9.71%	94.17	C	18.83	113.00	
133	Eastbury Manor House - LBBB Internal - Standard Room Hire per hour - Mon to Fri (8am to 4pm) per hour (25% discount)	*	31.00	0.00	31.00	2.00	2.00	6.45%	33.00	P	0.00	33.00	
134	Eastbury Manor House - LBBB Internal - Standard Room Hire per hour - Mon to Thurs (4pm to 11pm) per hour (25% discount)	*	33.00	0.00	33.00	2.00	2.00	6.06%	35.00	P	0.00	35.00	
135	Eastbury Manor House - LBBB Internal - Old Hall Hire - Mon to Fri (8am to 4pm) per hour (25% discount)	*	38.00	0.00	38.00	2.00	2.00	5.26%	40.00	P	0.00	40.00	
136	Eastbury Manor House - LBBB Internal - Old Hall Hire - Mon to Thurs (4pm to 11pm) per hour (25% discount)	*	41.00	0.00	41.00	2.00	2.00	4.88%	43.00	P	0.00	43.00	
137	Eastbury Manor House - LBBB Internal - East Chamber hire - Mon to Fri (8am to 4pm) per hour (25% discount)	*	66.00	0.00	66.00	4.00	4.00	6.06%	70.00	P	0.00	70.00	
138	Eastbury Manor House - LBBB Internal - East Chamber hire - Mon to Thurs (4pm to 11pm) per hour (25% discount)	*	68.00	0.00	68.00	4.00	4.00	5.88%	72.00	P	0.00	72.00	
139	Eastbury Manor House - LBBB residents - Civil marriage and partnership ceremony Mon-Fri all year 1-hour ceremony 70 guests	**	170.83	34.17	205.00	10.00	12.00	5.85%	180.83	P	36.17	217.00	
140	Eastbury Manor House - Non-residents - Civil marriage and partnership ceremony Mon-Fri all year 1-hour ceremony 70 guests	**	214.17	42.83	257.00	12.50	15.00	5.84%	226.67	P	45.33	272.00	
141	Eastbury Manor House - LBBB residents - Civil marriage and partnership ceremony - Weekend All Year (1-hour ceremony) 70 guests	**	205.00	41.00	246.00	12.50	15.00	6.10%	217.50	P	43.50	261.00	
142	Eastbury Manor House - Non-residents - Civil marriage and partnership ceremony - Weekend All Year 1-hour ceremony 70 guests	**	256.67	51.33	308.00	15.00	18.00	5.84%	271.67	P	54.33	326.00	
143	Eastbury Manor House - LBBB residents - Civil marriage ceremony or civil partnership ceremony Mon-Thurs Fri 4pm to 10pm All Year (1-hour ceremony) 100 guests	**	253.33	50.67	304.00	15.00	18.00	5.92%	268.33	P	53.67	322.00	
144	Eastbury Manor House - LBBB residents - Civil marriage ceremony and civil partnership ceremony Friday 9am to 3pm All Year (1-hour ceremony) 100 guests	**	70.00	14.00	84.00	4.17	5.00	5.95%	74.17	P	14.83	89.00	
145	Eastbury Manor House - Non-residents - Civil marriage and partnership ceremony Mon-Fri all year 1-hour ceremony 100 guests	**	305.83	61.17	367.00	18.33	22.00	5.99%	324.17	P	64.83	389.00	
146	Eastbury Manor House - LBBB residents - Civil marriage and partnership ceremony - Weekend All Year (1-hour ceremony) 100 guests	**	297.50	59.50	357.00	17.50	21.00	5.88%	315.00	P	63.00	378.00	
147	Eastbury Manor House - Non-residents - Civil marriage and partnership ceremony - Weekend All Year 1-hour ceremony 100 guests	**	358.33	71.67	430.00	21.67	26.00	6.05%	380.00	P	76.00	456.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
148	Eastbury Manor House - Wedding Reception package - The Sir Thomas Vyner - drinks reception (x70 guests), wedding breakfast (sit-down dinner by external caterer x70 guests), evening buffet (x100 guests)		0.00	0.00	0.00	TBC	0.00	TBC	0.00	R	0.00	0.00	Prices to be individually negotiated
149	Eastbury Manor House - Wedding Reception package - The Lady Margaret Allington - drinks reception (x40 guests), wedding breakfast (sit-down dinner by external caterer x40 guests), evening buffet (x70 guests)		0.00	0.00	0.00	TBC	0.00	TBC	0.00	R	0.00	0.00	Prices to be individually negotiated
150	Eastbury Manor House - Wedding Reception package - The Maria Perez - drinks reception (x70 guests), wedding breakfast (sharing platters for x70 guests), evening cold buffet (x100 guests)		0.00	0.00	0.00	TBC	0.00	TBC	0.00	R	0.00	0.00	
151	Eastbury Manor House - Wedding Reception package - The Anne Argall - drinks reception (x40 guests), wedding breakfast (sharing platters for x40 guests), evening cold buffet (x70 guests)		0.00	0.00	0.00	TBC	0.00	TBC	0.00	R	0.00	0.00	
152	Eastbury Manor House - Wedding Reception package - The Rebecca Newman - drinks reception with canapes (x70 guests)		0.00	0.00	0.00	TBC	0.00	TBC	0.00	R	0.00	0.00	
153	Eastbury Manor House - Wedding Reception package - The Eliza Whitbread - drinks reception with canapes (x100 guests)		0.00	0.00	0.00	TBC	0.00	TBC	0.00	R	0.00	0.00	
154	Eastbury Manor House - Wedding Reception package - The Augustine Steward - drinks reception (x100 guests)		0.00	0.00	0.00	TBC	0.00	TBC	0.00	R	0.00	0.00	
155	Eastbury Manor House - Wedding Reception package - The Clement Sisley - drinks reception (x70 guests)		0.00	0.00	0.00	TBC	0.00	TBC	0.00	R	0.00	0.00	
156	Eastbury Manor House - Wedding Reception package - The Frederick Whitbread - drinks reception (x40 guests)		0.00	0.00	0.00	TBC	0.00	TBC	0.00	R	0.00	0.00	
157	Eastbury Manor House - Civil Marriage Ceremony or Civil Partnership Ceremony PROMOTIONAL RATE 25% discount from agreed prices		0.00	0.00	0.00	TBC	0.00	TBC	0.00	R	0.00	0.00	
158	Tudor feast package (min. 15 people) per person	**	60.83	12.17	73.00	3.33	4.00	5.48%	64.17	P	12.83	77.00	
159	Eastbury Manor House - Community/Charity - Standard Room Hire - Mon (2-5pm), Weds (7-9.30pm) and Thurs (7pm to 9.30pm) - 50% discount - per hour	**	16.67	3.33	20.00	0.83	1.00	5.00%	17.50	P	3.50	21.00	
160	Eastbury Manor House - Community/Charity - Standard Room Hire - Tues to Fri (8am to 4pm) - 25% discount - per hour	**	25.83	5.17	31.00	1.67	2.00	6.45%	27.50	P	5.50	33.00	
161	Eastbury Manor House - Community/Charity - Old Hall Hire - Tues to Fri (8am to 4pm) - 25% discount - per hour	**	31.67	6.33	38.00	1.67	2.00	5.26%	33.33	P	6.67	40.00	
162	Eastbury Manor House - Community/Charity - East Chamber Hire - Tues to Fri (8am to 4pm) - 25% discount - per hour	**	55.00	11.00	66.00	3.33	4.00	6.06%	58.33	P	11.67	70.00	
163	Eastbury Manor House - Admission charges NT/SPAB member	*	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	P	0.00	0.00	
164	Eastbury Manor House - Admission charges Adult	*	6.10	0.00	6.10	0.40	0.40	6.56%	6.50	P	0.00	6.50	
165	Eastbury Manor House - Admission charges LBBD Adult	*	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	P	0.00	0.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
166	Eastbury Manor House - Admission charges Adult (Group)	*	5.30	0.00	5.30	0.30	0.30	5.66%	5.60	P	0.00	5.60	
167	Eastbury Manor House - Admission charges LBBB Adult (Group)	*	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	P	0.00	0.00	
168	Eastbury Manor House - Admission charges concessions	*	3.70	0.00	3.70	0.20	0.20	5.41%	3.90	P	0.00	3.90	
169	Eastbury Manor House - Admission charges LBBB Concessions	*	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	P	0.00	0.00	
170	Eastbury Manor House - Admission charges Child aged 5-15	*	3.70	0.00	3.70	0.30	0.30	8.11%	4.00	P	0.00	4.00	
171	Eastbury Manor House - Admission charges LBBB Child aged 5-15	*	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	P	0.00	0.00	
172	Eastbury Manor House - Admission charges family (2 adults with up to 2 children)	*	17.30	0.00	17.30	0.70	0.70	4.05%	18.00	P	0.00	18.00	
173	Eastbury Manor House - Admission charges LBBB Family (2 adults with up to 4 children)	*	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	P	0.00	0.00	
174	Eastbury Manor House - Admission charges special events - minimum	*	2.60	0.00	2.60	0.20	0.20	7.69%	2.80	P	0.00	2.80	
175	Eastbury Manor House - Admission charges special events - maximum	*	63.00	0.00	63.00	4.00	4.00	6.35%	67.00	P	0.00	67.00	
	Heritage Services - Valence House												
176	Valence House - Commercial - Education Room (half room) per hour	**	28.33	5.67	34.00	2.50	3.00	8.82%	30.83	C	6.17	37.00	
177	Valence House - Commercial - Education Room (half room) per hour (Mon - Thurs 5.30pm-11pm)	**	32.50	6.50	39.00	3.33	4.00	10.26%	35.83	C	7.17	43.00	
178	Valence House - Commercial - Education Room (half room) per hour (Fri 5.30pm-11pm)	**	35.00	7.00	42.00	3.33	4.00	9.52%	38.33	C	7.67	46.00	
179	Valence House - Commercial - Education Room (whole room) per hour	**	50.83	10.17	61.00	5.00	6.00	9.84%	55.83	C	11.17	67.00	
180	Valence House - Commercial - Function Room per hour (Mon - Thur 5.30pm to 11pm)	**	54.17	10.83	65.00	5.00	6.00	9.23%	59.17	C	11.83	71.00	
181	Valence House - Commercial - Function Room per hour (Fri 5.30pm to 11pm)	**	56.67	11.33	68.00	5.83	7.00	10.29%	62.50	C	12.50	75.00	
182	Valence House - Commercial - Function Room per hour (Sat/Sun 8am to 11pm)	**	59.17	11.83	71.00	5.83	7.00	9.86%	65.00	C	13.00	78.00	
183	Valence House - Commercial - Function Room per hour	**	27.50	5.50	33.00	2.50	3.00	9.09%	30.00	C	6.00	36.00	
184	Valence House - Commercial - Function Room per hour (Mon - Thur 5.30pm to 11pm)	**	31.67	6.33	38.00	3.33	4.00	10.53%	35.00	C	7.00	42.00	
185	Valence House - Commercial - Function Room per hour (Fri 5.30pm to 11pm)	**	34.17	6.83	41.00	3.33	4.00	9.76%	37.50	C	7.50	45.00	
186	Valence House - Commercial - Function Room per hour (Sat/Sun 8am to 11pm)	**	37.50	7.50	45.00	3.33	4.00	8.89%	40.83	C	8.17	49.00	
187	Valence House - LBBB Internal - Education Room (half room) per hour	*	31.00	0.00	31.00	2.00	2.00	6.45%	33.00	P	0.00	33.00	
188	Valence House - LBBB Internal - Education Room (half room) per hour (Mon - Thur 5.30pm to 11pm)	*	36.00	0.00	36.00	2.00	2.00	5.56%	38.00	P	0.00	38.00	
189	Valence House - LBBB Internal - Education Room (whole room) per hour	*	52.00	0.00	52.00	3.00	3.00	5.77%	55.00	P	0.00	55.00	
190	Valence House - LBBB Internal - Education Room (whole room) per hour (mon - thur 5.30pm - 11pm)	*	59.00	0.00	59.00	4.00	4.00	6.78%	63.00	P	0.00	63.00	
191	Valence House - LBBB Internal - Function Room per hour	*	22.00	0.00	22.00	1.00	1.00	4.55%	23.00	P	0.00	23.00	
192	Valence House - LBBB Internal - Function Room per hour (Mon - Thur 5pm to 11pm)	*	31.00	0.00	31.00	2.00	2.00	6.45%	33.00	P	0.00	33.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
193	Valence House - Charity/Community - Education Room (half room) per hour (Mon - Fri 8am to 5pm)	*	29.00	0.00	29.00	2.00	2.00	6.90%	31.00	P	0.00	31.00	
194	Valence House - Charity/Community - Education Room (half room) per hour (Mon - Thur 5pm to 11pm)	*	34.00	0.00	34.00	2.00	2.00	5.88%	36.00	P	0.00	36.00	
195	Valence House - Charity/Community - Education Room (half room) per hour (Fri 5pm to 11pm)	*	37.00	0.00	37.00	2.00	2.00	5.41%	39.00	P	0.00	39.00	
196	Valence House - Charity/Community - Education Room (half room) per hour (Sat/Sun 8am to 11pm)	*	41.00	0.00	41.00	2.00	2.00	4.88%	43.00	P	0.00	43.00	
197	Valence House - Charity/Community - Education Room (whole room) per hour (Mon to Fri 8am to 5pm)	*	51.00	0.00	51.00	3.00	3.00	5.88%	54.00	P	0.00	54.00	
198	Valence House - Charity/Community - Education Room (whole room) per hour (Mon to Thu 5.30pm to 11pm)	*	57.00	0.00	57.00	3.00	3.00	5.26%	60.00	P	0.00	60.00	
199	Valence House - Charity/Community - Education Room (whole room) per hour (Fri 5.30pm to 11pm)	*	60.00	0.00	60.00	4.00	4.00	6.67%	64.00	P	0.00	64.00	
200	Valence House - Charity/Community - Education Room (whole room) per hour (Sat/Sun 8am to 11pm)	*	62.00	0.00	62.00	4.00	4.00	6.45%	66.00	P	0.00	66.00	
201	Valence House - Charity/Community - Function Suite per hour (Mon to Fri 8am to 5pm)	*	20.00	0.00	20.00	1.00	1.00	5.00%	21.00	P	0.00	21.00	
202	Valence House - Charity/Community - Function Suite per hour (Mon to Thur 5.30pm to 11pm)	*	31.00	0.00	31.00	2.00	2.00	6.45%	33.00	P	0.00	33.00	
203	Valence House - Charity/Community - Function Suite per hour (Fri 5.30pm to 11pm)	*	35.00	0.00	35.00	2.00	2.00	5.71%	37.00	P	0.00	37.00	
204	Valence House - Charity/Community - Function Suite per hour (Sat/Sun 8am to 11pm)	*	38.00	0.00	38.00	2.00	2.00	5.26%	40.00	P	0.00	40.00	
205	Valence House - Paranormal investigations - whole site hire per hour - Commercial groups	*	73.00	0.00	73.00	2.00	2.00	2.74%	75.00	O	0.00	75.00	
206	Valence House - Paranormal investigations - whole site hire per hour - Member groups	*	52.00	0.00	52.00	3.00	3.00	5.77%	55.00	P	0.00	55.00	
207	Valence House - Education loan box per week	*	31.00	0.00	31.00	2.00	2.00	6.45%	33.00	P	0.00	33.00	
	Valence House Tours - subject to min total fee of £50 per tour. For between 5 to 15 people												
208	Curator led tour - per person	*							6.00		0.00	6.00	
209	Non Curator Led Tours - per person	*							4.00		0.00	4.00	
210	Costume led tours - per person	*							8.00		0.00	8.00	
211	Bespoke Led Tours - per person	*							8.00		0.00	8.00	
212	Outside Hours Tours - per person	*							8.00		0.00	8.00	
	Archive Service												
213	Archives & Local Studies Pre-printed 4x6 glossy photographs on photographic paper of at least 210gsm	**	1.83	0.37	2.20	-0.17	-0.20	-9.09%	1.67	P	0.33	2.00	
214	Archives & Local Studies. To order 4x6 glossy photographs on photographic paper of at least 210gsm	**	6.08	1.22	7.30	0.58	0.70	9.59%	6.67	P	1.33	8.00	
215	Archives & Local Studies. To order 5x7 glossy photographs on photographic paper of at least 210gsm	**	7.42	1.48	8.90	0.08	0.10	1.12%	7.50	P	1.50	9.00	
216	Archives & Local Studies. To order A4 glossy photographs on photographic paper of at least 210gsm	**	10.50	2.10	12.60	0.33	0.40	3.17%	10.83	P	2.17	13.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
217	Archives & Local Studies. To order A3 glossy photographs on photographic paper of at least 210gsm	**	14.00	2.80	16.80	1.00	1.20	7.14%	15.00	P	3.00	18.00	
218	Archives & Local Studies Reprographics- Digital scan not for publication sent via e-mail or WeTransfer	**	5.42	1.08	6.50	0.42	0.50	7.69%	5.83	P	1.17	7.00	
219	Photography day license	**	5.25	1.05	6.30	0.33	0.40	6.35%	5.58	P	1.12	6.70	
220	Archives & Local Studies Reprographics- Recorded post and packing	**	2.58	0.52	3.10	0.17	0.20	6.45%	2.75	P	0.55	3.30	
221	Archives & Local Studies Reprographics - Photocopies A4	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	P	0.03	0.20	
222	Archives & Local Studies Reprographics - Photocopies A3	**	0.33	0.07	0.40	0.00	0.00	0.00%	0.33	P	0.07	0.40	
223	Archives & Local Studies Reprographics - remote users max 30 minute look up.	**	10.83	2.17	13.00	0.83	1.00	7.69%	11.67	P	2.33	14.00	
224	Archives & Local Studies Reproduction fees for publications- books/ periodicals one country one language	**	52.50	10.50	63.00	3.33	4.00	6.35%	55.83	P	11.17	67.00	
225	Archives & Local Studies Reproduction fees for publications- books/ periodicals world one language	**	94.17	18.83	113.00	5.83	7.00	6.19%	100.00	P	20.00	120.00	
226	Archives & Local Studies Reproduction fees for publications- book jackets, CD video cases one country one language	**	105.00	21.00	126.00	6.67	8.00	6.35%	111.67	P	22.33	134.00	
227	Archives & Local Studies Reproduction fees for publications- book jackets, CD video cases world multi language	**	183.33	36.67	220.00	10.83	13.00	5.91%	194.17	P	38.83	233.00	
228	Archives & Local Studies Reproduction fees for stills for TV/films and exhibitions - One programme, 5 year unlimited licence	**	78.33	15.67	94.00	5.00	6.00	6.38%	83.33	P	16.67	100.00	
229	Archives & Local Studies Reproduction fees for stills for TV/films and exhibitions - One programme, 5 year licence, worldwide, multi-language	**	210.00	42.00	252.00	12.50	15.00	5.95%	222.50	P	44.50	267.00	
230	Archives & Local Studies Reproduction fees for moving images for TV/films and exhibitions - One programme, 5 year licence, one country, one language	**	218.33	43.67	262.00	13.33	16.00	6.11%	231.67	P	46.33	278.00	
231	Archives & Local Studies Reproduction fees for moving images for TV/films and exhibitions - One programme, 5 year licence, worldwide, multi-language	**	366.67	73.33	440.00	21.67	26.00	5.91%	388.33	P	77.67	466.00	
232	Archives & Local Studies Reproduction fees for stills for TV/films and exhibitions - commercial web pages	**	87.50	17.50	105.00	5.00	6.00	5.71%	92.50	P	18.50	111.00	
233	Archives & Local Studies Reproduction fees for stills for TV/films and exhibitions - Personal (non commercial)/charity web pages	**	39.17	7.83	47.00	2.50	3.00	6.38%	41.67	P	8.33	50.00	
234	Archive Day Workshop	**	218.33	43.67	262.00	13.33	16.00	6.11%	231.67	P	46.33	278.00	
235	Archives research work and image searches (internal). Per hour.	*							50.00		0.00	50.00	New for 2023
236	Heritage education & Outreach - non-LBBB School visit to heritage venue with facilitator (min charge 30 children) cost per child	*	8.90	0.00	8.90	0.10	0.10	1.12%	9.00	P	0.00	9.00	
237	Heritage education & Outreach - LBBB School visit to heritage venue (min charge 30 children) cost per child	*	6.30	0.00	6.30	0.40	0.40	6.35%	6.70	P	0.00	6.70	
238	Heritage education & Outreach - LBBB School outreach session (min 2 sessions delivered)	*	53.50	0.00	53.50	3.50	3.50	6.54%	57.00	P	0.00	57.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
239	Heritage education & Outreach - community outreach/talk	*	47.20	0.00	47.20	2.80	2.80	5.93%	50.00	P	0.00	50.00	
240	Heritage education - rate per day for development of specific schemes (externally funded)	**	400.83	80.17	481.00	24.17	29.00	6.03%	425.00	P	85.00	510.00	
241	Hire of Temporary Exhibition Gallery per day (Tuesday to Saturday)	**	8.67	1.73	10.40	0.50	0.60	5.77%	9.17	P	1.83	11.00	
New Town Culture													
242	Consultancy external per day	**							250.00		50.00	300.00	New for 2023
Parks Events													
243	Park use (Non-animal Circus) - Small - up to 500 seats per performance day	*	291.80	0.00	291.80	17.20	17.20	5.89%	309.00	P	0.00	309.00	
244	Park use (Non-animal Circus) - Large - over 500 seats per performance day	*	495.10	0.00	495.10	29.90	29.90	6.04%	525.00	P	0.00	525.00	
245	All Event Organisers incl. Fairs & Circuses - Non performance day - per day	*	143.80	0.00	143.80	8.20	8.20	5.70%	152.00	P	0.00	152.00	
246	Park use by Fairs - Small Fair per day (6 or less adult rides)	*	441.80	0.00	441.80	26.20	26.20	5.93%	468.00	P	0.00	468.00	
247	Park use by Fairs - Large Fair per day (7 or more adult rides)	*	564.30	0.00	564.30	33.70	33.70	5.97%	598.00	P	0.00	598.00	
Ranger Services													
248	Education charges: School groups (half day)	*	100.00	0.00	100.00	6.00	6.00	6.00%	106.00	P	0.00	106.00	
249	Education charges: School groups (full day)	*	163.00	0.00	163.00	10.00	10.00	6.13%	173.00	P	0.00	173.00	
250	Education: Community groups (per person per 2 hours session) (minimum group size 10)	*	3.30	0.00	3.30	0.20	0.20	6.06%	3.50	P	0.00	3.50	
251	Education: Other (per person)	*	44.00	0.00	44.00	3.00	3.00	6.82%	47.00	P	0.00	47.00	
252	Discovery Centre - Hire of Classroom (min charge 1.5 hrs)	*	26.00	0.00	26.00	2.00	2.00	7.69%	28.00	P	0.00	28.00	
253	Discovery Centre - Out of Hours Hire (per hr)	*	52.00	0.00	52.00	3.00	3.00	5.77%	55.00	P	0.00	55.00	
254	Eastbrookend Country Park - Adult Bushcraft Sessions. Charge per person	*	0.00	0.00	0.00	0.00	0.00	0.00%	20.00		0.00	20.00	New Fees for 2023
255	Eastbrookend Country Park - Child Bushcraft Sessions. Charge per person	*	0.00	0.00	0.00	0.00	0.00	0.00%	10.00		0.00	10.00	
256	Eastbrookend Country Park - Adult Overnight Camp. Charge per person	*	0.00	0.00	0.00	0.00	0.00	0.00%	20.00		0.00	20.00	
257	Eastbrookend Country Park - Child Overnight Camp. Charge per person	*	0.00	0.00	0.00	0.00	0.00	0.00%	10.00		0.00	10.00	
258	Eastbrookend Country Park - Little Owls Forest School (Under 5's). Charge per person	*	0.00	0.00	0.00	0.00	0.00	0.00%	5.00		0.00	5.00	
259	Eastbrookend Country Park - Guided Walk. Charge person	*	0.00	0.00	0.00	0.00	0.00	0.00%	3.50		0.00	3.50	
260	Eastbrookend Country Park - Fisheries - Bardag Lake Annual Licence. Fee p.a	*	0.00	0.00	0.00	0.00	0.00	0.00%	16,000.00		0.00	16,000.00	
261	Eastbrookend Country Park - Discovery Centre Café Annual Licence. Fee p.a	*	0.00	0.00	0.00	0.00	0.00	0.00%	6,400.00		0.00	6,400.00	New Fees for 2023
262	Eastbrookend Country Park - Annual Grazing Licence. Fee p.a	*	0.00	0.00	0.00	0.00	0.00	0.00%	2,000.00		0.00	2,000.00	
Deep Retrofit Trial													
263	Comfort Plan Charge per month per household	*							30.00		0.00	30.00	New Fee
General Housing													
264	Eastbrookend - Travellers caravan site Weekly Licence Charge - Single Pitch	*	86.00	0.00	86.00	8.50	8.50	9.88%	94.50	C	0.00	94.50	Set in line with expected DWP support - may be reviewed if benefits do not rise by CPI
265	Eastbrookend - Travellers caravan site Weekly Licence Charge - Double Pitch	*	220.00	0.00	220.00	21.80	21.80	9.91%	241.80	C	0.00	241.80	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
266	338 Heathway Supported Accomodation Scheme weekly rent and service charge per room	*	160.74	0.00	160.74	tbc	tbc	tbc	tbc	R	tbc	tbc	To be uplifted when L&Q notify the annual increase in February 2023 for April 2023 commencement. The weekly charge is currently - rent £91.70, housing services £57.67 and the service charge is £11.37.
Right To Buy (RTB)/Right to Invest (RTI)													
267	Repayment of Discount	*	211.00	0.00	211.00	19.00	19.00	9.00%	230.00	C	0.00	230.00	
268	Deeds of Covenant/Rectification/Variation/Enforcement	*	1,202.00	0.00	1,202.00	118.00	118.00	9.82%	1,320.00	C	0.00	1,320.00	
269	Licences	*	1,202.00	0.00	1,202.00	118.00	118.00	9.82%	1,320.00	C	0.00	1,320.00	
270	Licences for Garden Land	*	566.00	0.00	566.00	54.00	54.00	9.54%	620.00	C	0.00	620.00	
271	Sale of Garden Land	*	1,202.00	0.00	1,202.00	118.00	118.00	9.82%	1,320.00	C	0.00	1,320.00	
272	Duplicate DS1/Replacement form 53	*	86.00	0.00	86.00	9.00	9.00	10.47%	95.00	C	0.00	95.00	
273	Deed of Release	*	1,559.00	0.00	1,559.00	151.00	151.00	9.69%	1,710.00	C	0.00	1,710.00	
274	Copy Transfer	*	151.00	0.00	151.00	14.00	14.00	9.27%	165.00	C	0.00	165.00	
275	Notice of Assignment	*	194.00	0.00	194.00	16.00	16.00	8.25%	210.00	C	0.00	210.00	
276	Notice of Mortgage -	*	194.00	0.00	194.00	16.00	16.00	8.25%	210.00	C	0.00	210.00	
277	Notice of Sub-let (excludes RTI)	*	194.00	0.00	194.00	16.00	16.00	8.25%	210.00	C	0.00	210.00	
278	Postponements	*	167.00	0.00	167.00	18.00	18.00	10.78%	185.00	C	0.00	185.00	
279	Retrieval of file	*	42.00	0.00	42.00	3.00	3.00	7.14%	45.00	C	0.00	45.00	
280	Duplicate Transfer/Lease (Unsealed)	*	91.00	0.00	91.00	9.00	9.00	9.89%	100.00	C	0.00	100.00	
281	Duplicate Papers (Flats)	*	98.00	0.00	98.00	10.00	10.00	10.20%	108.00	C	0.00	108.00	
282	Duplicate Papers (House)	*	70.00	0.00	70.00	7.00	7.00	10.00%	77.00	C	0.00	77.00	
283	General Photocopy (Per sheet)	*	4.00	0.00	4.00	0.00	0.00	0.00%	4.00	C	0.00	4.00	
284	Copy of S.125 (Landlord's Offer Notice)	*	42.00	0.00	42.00	4.00	4.00	9.52%	46.00	C	0.00	46.00	
285	Certificate Of Compliance	*	100.00	0.00	100.00	10.00	10.00	10.00%	110.00	C	0.00	110.00	
286	Buy Back of Council Lease	*	1,150.00	0.00	1,150.00	114.00	114.00	9.91%	1,264.00	C	0.00	1,264.00	
287	Deed of Release - Front Garden Parking -	*	637.00	0.00	637.00	63.00	63.00	9.89%	700.00	C	0.00	700.00	
288	Retrospective Consent (charged by Housing including VAT) -	**	426.67	85.33	512.00	40.00	48.00	9.38%	466.67	C	93.33	560.00	
289	Lease holders Enquiries (including VAT)	**	384.17	76.83	461.00	0.00	0.00	0.00%	384.17	R	76.83	461.00	
290	Re-mortgage enquiries (including VAT)	**	75.83	15.17	91.00	7.50	9.00	9.89%	83.33	C	16.67	100.00	
Shared Ownership Fees													
291	Re-sale Fee:1% of share sold/share value	*											
292	Leasehold Pack	*							250.00		0.00	250.00	
293	LBBB Find the Buyer (No charge if resident finds buyer)	*							150.00		0.00	150.00	New fees for Shared Ownership
294	Leasehold Enquiries	*							96.00		0.00	96.00	
295	Staircasing admin fee	*							150.00		0.00	150.00	
LAW, GOVERNANCE & HR													
Legal Services –													
Contracts & Procurement –													
Engrossment/Sealing of Contracts Fees –													
Discretionary / No VAT													
296	Contract Value £100,000 - £250,000 -	*	202.00	0.00	202.00	20.00	20.00	9.90%	222.00	C	0.00	222.00	
297	Contract Value £250,000 - £750,000 -	*	338.00	0.00	338.00	33.00	33.00	9.76%	371.00	C	0.00	371.00	
298	Contract Value £750,000 - £1,500,000 -	*	470.00	0.00	470.00	47.00	47.00	10.00%	517.00	C	0.00	517.00	
299	Contract Value £1,500,000 – 2,500,000 -	*	744.00	0.00	744.00	74.00	74.00	9.95%	818.00	C	0.00	818.00	
300	Contract Value £2,500,000 - £5,000,000 -	*	885.00	0.00	885.00	88.00	88.00	9.94%	973.00	C	0.00	973.00	
301	Contract Value exceeding £5,000,000 -	*	1,148.00	0.00	1,148.00	114.00	114.00	9.93%	1,262.00	C	0.00	1,262.00	
302	Variations / Novations (where original contract value exceeds £250,000)	*	340.00	0.00	340.00	34.00	34.00	10.00%	374.00	C	0.00	374.00	
303	Deed of Release	*	730.83	146.17	877.00	233.17	87.00	9.92%	964.00	C	0.00	964.00	CPI basis adjusted to nearest £

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
304	Deed of Rectification	*	730.83	146.17	877.00	233.17	87.00	9.92%	964.00	C	0.00	964.00	
305	Deed of Covenant	*	730.83	146.17	877.00	233.17	87.00	9.92%	964.00	C	0.00	964.00	
306	Certificate (for Land Registry purposes)	*	215.00	43.00	258.00	69.00	26.00	10.08%	284.00	C	0.00	284.00	
307	Preparation/Service of s25 notices	*	344.17	68.83	413.00	109.83	41.00	9.93%	454.00	C	0.00	454.00	
308	Licence to Assign & Rent Deposit Deed	**	1,587.50	317.50	1,905.00	157.50	189.00	9.92%	1,745.00	C	349.00	2,094.00	
309	New Shop Leases	**	1,129.17	225.83	1,355.00	67.50	81.00	5.98%	1,196.67	P	239.33	1,436.00	
310	Renewal of shop leases	**	1,129.17	225.83	1,355.00	67.50	81.00	5.98%	1,196.67	P	239.33	1,436.00	
311	Registration of notice of Assignment	**	84.17	16.83	101.00	8.33	10.00	9.90%	92.50	C	18.50	111.00	
312	Preparation/Service of Schedule of dilapidations	**	451.67	90.33	542.00	45.00	54.00	9.96%	496.67	C	99.33	596.00	
313	Licence to occupy/ carry out works	**	678.33	135.67	814.00	67.50	81.00	9.95%	745.83	C	149.17	895.00	
314	Deed of Surrender	**	895.83	179.17	1,075.00	88.33	106.00	9.86%	984.17	C	196.83	1,181.00	
315	Rent Deposit Deed	**	845.83	169.17	1,015.00	83.33	100.00	9.85%	929.17	C	185.83	1,115.00	
316	Deed of Grant (relative to complexity)	**	933-1080		933-1080				933-1080	C		933-1080	CPI basis adjusted to nearest £
317	Deed of Variation	**	933-1080		933-1080				933-1080	C		933-1080	
318	Licence to Assign	**	845.00	169.00	1,014.00	83.33	100.00	9.86%	928.33	C	185.67	1,114.00	
319	Substation lease	**	1,128.33	225.67	1,354.00	111.67	134.00	9.90%	1,240.00	C	248.00	1,488.00	
320	Wayleave Agreements	**	845.83	169.17	1,015.00	83.33	100.00	9.85%	929.17	C	185.83	1,115.00	
321	Licence to Assign and Deed of Variation	**	1,017.50	203.50	1,221.00	100.83	121.00	9.91%	1,118.33	C	223.67	1,342.00	
322	Licence to Assign with AGA and Change of Use	**	1,017.50	203.50	1,221.00	100.83	121.00	9.91%	1,118.33	C	223.67	1,342.00	
323	Licence to underlet	**	1,070.83	214.17	1,285.00	105.83	127.00	9.88%	1,176.67	C	235.33	1,412.00	
324	Telecom Licence	**	1,129.17	225.83	1,355.00	111.67	134.00	9.89%	1,240.83	C	248.17	1,489.00	
325	Authorised Guarantee Agreement	**	845.83	169.17	1,015.00	83.33	100.00	9.85%	929.17	C	185.83	1,115.00	
326	Sale of Land	**			Higher of £1,572 or 1% of purchase price							Higher of £1,572 or 1% of purchase price	
327	Sale of Garden	**	847.50	169.50	1,017.00	84.17	101.00	9.93%	931.67	C	186.33	1,118.00	
328	Copy of lease	**	84.17	16.83	101.00	8.33	10.00	9.90%	92.50	C	18.50	111.00	
329	Landlord Licence	**	845.83	169.17	1,015.00	83.33	100.00	9.85%	929.17	C	185.83	1,115.00	
330	Licence for Alterations	**	845.83	169.17	1,015.00	83.33	100.00	9.85%	929.17	C	185.83	1,115.00	
331	Notice of Charge	**	84.17	16.83	101.00	8.33	10.00	9.90%	92.50	C	18.50	111.00	
332	Retrospective Consent by Letter (e.g. alterations, extensions etc)	**	281.67	56.33	338.00	27.50	33.00	9.76%	309.17	C	61.83	371.00	
333	Miscellaneous - Legal Charge re. drafting of document for:- Deed of Variation (re. S106 or complex commercial leases or agreements) £1,000 upwards	**	1,031.67	206.33	1,238.00	102.50	123.00	9.94%	1,134.17	C	226.83	1,361.00	
334	Miscellaneous - Legal Charge re. drafting of document for:- Section106 (Standard) S O £ 2,000.00	**	2,064.17	412.83	2,477.00	204.17	245.00	9.89%	2,268.33	C	453.67	2,722.00	CPI basis adjusted to nearest £
335	Miscellaneous - Legal Charge re. drafting of document for:- Section106 (complex financial obligations) £3,000 upwards	**	3,095.83	619.17	3,715.00	306.67	368.00	9.91%	3,402.50	C	680.50	4,083.00	
336	Miscellaneous - Legal Charge re. drafting of document for:- Section106 (complex with Affordable Housing obligations) D O £3,500 upwards	**	3,611.67	722.33	4,334.00	357.50	429.00	9.90%	3,969.17	C	793.83	4,763.00	
337	Miscellaneous - Legal Charge re. drafting of document for:- Section 38/278 (Standard) S O £ 2,500.00	**	2,580.00	516.00	3,096.00	255.83	307.00	9.92%	2,835.83	C	567.17	3,403.00	
ENFORCEMENT - REGULATORY SERVICES													
Licences													
338	Pavement Licence (cafes and streetfood vendors)	*	100.00	0.00	100.00	0.00	0.00	0.00%	100.00	R	0.00	100.00	Scheme extended to 30th September 2023. £100 is maximum
339	Alcohol License - New Application - Band A	*	100.00	0.00	100.00	0.00	0.00	0.00%	100.00	R	0.00	100.00	
340	Alcohol License - Annual Charge - Band A	*	70.00	0.00	70.00	0.00	0.00	0.00%	70.00	R	0.00	70.00	
341	Alcohol License - New Application - Band B	*	190.00	0.00	190.00	0.00	0.00	0.00%	190.00	R	0.00	190.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge			Rationale for fee change	
342	Alcohol License - Annual Charge - Band B	*	180.00	0.00	180.00	0.00	0.00	0.00%	180.00	R	0.00	180.00	No Change, statutory fees
343	Alcohol License - New Application - Band C	*	315.00	0.00	315.00	0.00	0.00	0.00%	315.00	R	0.00	315.00	
344	Alcohol License - Annual Charge - Band C	*	295.00	0.00	295.00	0.00	0.00	0.00%	295.00	R	0.00	295.00	
345	Alcohol License - New Application - Band D	*	450.00	0.00	450.00	0.00	0.00	0.00%	450.00	R	0.00	450.00	
346	Alcohol License - Annual Charge - Band D	*	320.00	0.00	320.00	0.00	0.00	0.00%	320.00	R	0.00	320.00	
347	Alcohol License - New Application - Band E	*	635.00	0.00	635.00	0.00	0.00	0.00%	635.00	R	0.00	635.00	
348	Alcohol License - Annual Charge - Band E	*	350.00	0.00	350.00	0.00	0.00	0.00%	350.00	R	0.00	350.00	
349	Additional License - 5,000 to 9,999	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00	
350	Additional License - 10,000 to 14,999	*	2,000.00	0.00	2,000.00	0.00	0.00	0.00%	2,000.00	R	0.00	2,000.00	
351	Additional License - 15,000 to 19,999	*	4,000.00	0.00	4,000.00	0.00	0.00	0.00%	4,000.00	R	0.00	4,000.00	
352	Additional License - 20,000 to 29,999	*	8,000.00	0.00	8,000.00	0.00	0.00	0.00%	8,000.00	R	0.00	8,000.00	
353	Additional License - 30,000 to 39,999	*	16,000.00	0.00	16,000.00	0.00	0.00	0.00%	16,000.00	R	0.00	16,000.00	
354	Additional License - 40,000 to 49,999	*	24,000.00	0.00	24,000.00	0.00	0.00	0.00%	24,000.00	R	0.00	24,000.00	
355	Additional License - 50,000 to 59,999	*	32,000.00	0.00	32,000.00	0.00	0.00	0.00%	32,000.00	R	0.00	32,000.00	
356	Additional License - 60,000 to 69,999	*	40,000.00	0.00	40,000.00	0.00	0.00	0.00%	40,000.00	R	0.00	40,000.00	
357	Additional License - 70,000 to 79,999	*	48,000.00	0.00	48,000.00	0.00	0.00	0.00%	48,000.00	R	0.00	48,000.00	
358	Additional License - 80,000 to 89,999	*	56,000.00	0.00	56,000.00	0.00	0.00	0.00%	56,000.00	R	0.00	56,000.00	
359	Additional License - 90,000 and over	*	64,000.00	0.00	64,000.00	0.00	0.00	0.00%	64,000.00	R	0.00	64,000.00	
360	Additional License - 5,000 to 9,999 - Annual Fee	*	500.00	0.00	500.00	0.00	0.00	0.00%	500.00	R	0.00	500.00	
361	Additional License - 10,000 to 14,999 - Annual Fee	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00	
362	Additional License - 15,000 to 19,999 - Annual Fee	*	2,000.00	0.00	2,000.00	0.00	0.00	0.00%	2,000.00	R	0.00	2,000.00	
363	Additional License - 20,000 to 29,999 - Annual Fee	*	4,000.00	0.00	4,000.00	0.00	0.00	0.00%	4,000.00	R	0.00	4,000.00	
364	Additional License - 30,000 to 39,999 - Annual Fee	*	8,000.00	0.00	8,000.00	0.00	0.00	0.00%	8,000.00	R	0.00	8,000.00	
365	Additional License - 40,000 to 49,999 - Annual Fee	*	12,000.00	0.00	12,000.00	0.00	0.00	0.00%	12,000.00	R	0.00	12,000.00	
366	Additional License - 50,000 to 59,999 - Annual Fee	*	16,000.00	0.00	16,000.00	0.00	0.00	0.00%	16,000.00	R	0.00	16,000.00	
367	Additional License - 60,000 to 69,999 - Annual Fee	*	20,000.00	0.00	20,000.00	0.00	0.00	0.00%	20,000.00	R	0.00	20,000.00	
368	Additional License - 70,000 to 79,999 - Annual Fee	*	24,000.00	0.00	24,000.00	0.00	0.00	0.00%	24,000.00	R	0.00	24,000.00	
369	Additional License - 80,000 to 89,999 - Annual Fee	*	28,000.00	0.00	28,000.00	0.00	0.00	0.00%	28,000.00	R	0.00	28,000.00	
370	Additional License - 90,000 and over - Annual Fee	*	32,000.00	0.00	32,000.00	0.00	0.00	0.00%	32,000.00	R	0.00	32,000.00	
371	Application for the grant or renewal of a personal licence	*	37.00	0.00	37.00	0.00	0.00	0.00%	37.00	R	0.00	37.00	
372	Temporary event notice	*	21.00	0.00	21.00	0.00	0.00	0.00%	21.00	R	0.00	21.00	
373	Theft, loss, etc.of premises licence or summary	*	10.50	0.00	10.50	0.00	0.00	0.00%	10.50	R	0.00	10.50	
374	Application for a provisional statement where premises being built etc.	*	315.00	0.00	315.00	0.00	0.00	0.00%	315.00	R	0.00	315.00	
375	Notification of change of name or address	*	10.50	0.00	10.50	0.00	0.00	0.00%	10.50	R	0.00	10.50	
376	Application to vary licence to specify individual as premises supervisor	*	23.00	0.00	23.00	0.00	0.00	0.00%	23.00	R	0.00	23.00	
377	Application for transfer of premises licence	*	23.00	0.00	23.00	0.00	0.00	0.00%	23.00	R	0.00	23.00	
378	Interim authority notice following death etc.of licence holder	*	23.00	0.00	23.00	0.00	0.00	0.00%	23.00	R	0.00	23.00	
379	Theft, loss etc.of certificate or summary	*	10.50	0.00	10.50	0.00	0.00	0.00%	10.50	R	0.00	10.50	
380	Notification of change of name or alteration of rules of club	*	10.50	0.00	10.50	0.00	0.00	0.00%	10.50	R	0.00	10.50	
381	Change of relevant registered address of club	*	10.50	0.00	10.50	0.00	0.00	0.00%	10.50	R	0.00	10.50	
382	Theft, loss etc.of temporary event notice	*	10.50	0.00	10.50	0.00	0.00	0.00%	10.50	R	0.00	10.50	
383	Theft, loss etc.of personal licence	*	10.50	0.00	10.50	0.00	0.00	0.00%	10.50	R	0.00	10.50	
384	Duty to notify change of name or address	*	10.50	0.00	10.50	0.00	0.00	0.00%	10.50	R	0.00	10.50	
385	Right of freeholder etc.to be notified of licensing matters	*	21.00	0.00	21.00	0.00	0.00	0.00%	21.00	R	0.00	21.00	

No Change, statutory fees

No Change, statutory fees

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
386	Application to vary premises licence at community premises to include alternative licence condition	*	23.00	0.00	23.00	0.00	0.00	0.00%	23.00	R	0.00	23.00	
387	Application for minor variation	*	89.00	0.00	89.00	0.00	0.00	0.00%	89.00	R	0.00	89.00	
Storage of Explosives													
<i>Premises where separation distances are not prescribed (250kg or less)</i>													
388	Renewal of registration up to 250kg (1 Year)	*	55.00	0.00	55.00	0.00	0.00	0.00%	55.00	R	0.00	55.00	
389	Renewal of registration up to 250kg (2 Years)	*	88.00	0.00	88.00	0.00	0.00	0.00%	88.00	R	0.00	88.00	
390	Licence (1 Year)	*	111.00	0.00	111.00	0.00	0.00	0.00%	111.00	R	0.00	111.00	
391	Licence (2 Year)	*	144.00	0.00	144.00	0.00	0.00	0.00%	144.00	R	0.00	144.00	
392	Licence (3 Year)	*	177.00	0.00	177.00	0.00	0.00	0.00%	177.00	R	0.00	177.00	
<i>Premises where separation distances are prescribed (250kg to 2000kg)</i>													
393	Licence (1 Year)	*	189.00	0.00	189.00	0.00	0.00	0.00%	189.00	R	0.00	189.00	Statutory fees, applicable from April 2021
394	Licence (2 Year)	*	248.00	0.00	248.00	0.00	0.00	0.00%	248.00	R	0.00	248.00	
395	Licence (3 Year)	*	311.00	0.00	311.00	0.00	0.00	0.00%	311.00	R	0.00	311.00	
All Premises													
396	Variation of licence (legal name of licensee or address of premises)	*	40.00	0.00	40.00	0.00	0.00	0.00%	40.00	R	0.00	40.00	
397	Variation of licence (other)	*	40.00	0.00	40.00	0.00	0.00	0.00%	40.00	R	0.00	40.00	
398	Transfer of licence	*	42.00	0.00	42.00	0.00	0.00	0.00%	42.00	R	0.00	42.00	
399	Copy/replacement licence	*	42.00	0.00	42.00	0.00	0.00	0.00%	42.00	R	0.00	42.00	
Sale of Fireworks													
400	Application to sell outside of permitted periods	*	550.00	0.00	550.00	0.00	0.00	0.00%	550.00	R	0.00	550.00	
Hypnotism Fees and Charges													
401	Single Performance License	*	203.00	0.00	203.00	20.00	20.00	9.85%	223.00	C	0.00	223.00	
402	Multiple Performances License	*	301.00	0.00	301.00	30.00	30.00	9.97%	331.00	C	0.00	331.00	
Special Treatment Licence Fees													
403	Category 1 New Licence Part A	*	592.00	0.00	592.00	59.00	59.00	9.97%	651.00	C	0.00	651.00	CPI basis adjusted up to nearest £ / 10p
404	Category 1 New Licence Part B	*	162.00	0.00	162.00	16.00	16.00	9.88%	178.00	C	0.00	178.00	
405	Category 2 New Licence Part A	*	423.00	0.00	423.00	42.00	42.00	9.93%	465.00	C	0.00	465.00	
406	Category 2 New Licence Part B	*	162.00	0.00	162.00	16.00	16.00	9.88%	178.00	C	0.00	178.00	
407	Category 3 New Licence Part A	*	297.00	0.00	297.00	29.00	29.00	9.76%	326.00	C	0.00	326.00	
408	Category 3 New Licence Part B	*	162.00	0.00	162.00	16.00	16.00	9.88%	178.00	C	0.00	178.00	
409	Category 4 New Licence Part A	*	127.00	0.00	127.00	13.00	13.00	10.24%	140.00	C	0.00	140.00	
410	Category 4 New Licence Part B	*	97.00	0.00	97.00	10.00	10.00	10.31%	107.00	C	0.00	107.00	
411	Category 1 Renewal Part A	*	592.00	0.00	592.00	59.00	59.00	9.97%	651.00	C	0.00	651.00	CPI basis adjusted up to nearest £ / 10p
412	Category 1 Renewal Part B	*	162.00	0.00	162.00	16.00	16.00	9.88%	178.00	C	0.00	178.00	
413	Category 2 Renewal Part A	*	423.00	0.00	423.00	42.00	42.00	9.93%	465.00	C	0.00	465.00	
414	Category 2 Renewal Part B	*	162.00	0.00	162.00	16.00	16.00	9.88%	178.00	C	0.00	178.00	
415	Category 3 Renewal Part A	*	297.00	0.00	297.00	29.00	29.00	9.76%	326.00	C	0.00	326.00	
416	Category 3 Renewal Part B	*	162.00	0.00	162.00	16.00	16.00	9.88%	178.00	C	0.00	178.00	
417	Category 4 Renewal Part A	*	127.00	0.00	127.00	13.00	13.00	10.24%	140.00	C	0.00	140.00	
418	Category 4 Renewal Part B	*	97.00	0.00	97.00	10.00	10.00	10.31%	107.00	C	0.00	107.00	
419	Transfer to a different licence holder with minor changes	*	162.00	0.00	162.00	16.00	16.00	9.88%	178.00	C	0.00	178.00	
420	Variations Categories 1, 2 and 3	*	129.00	0.00	129.00	13.00	13.00	10.08%	142.00	C	0.00	142.00	
421	Variations Category 4	*	97.00	0.00	97.00	10.00	10.00	10.31%	107.00	C	0.00	107.00	
Animal Licences													
422	Dog Breeders Application Fee Part A	*	320.00	0.00	320.00	32.00	32.00	10.00%	352.00	C	0.00	352.00	
423	Dog Breeders- Licence Fee Part B	*	263.00	0.00	263.00	26.00	26.00	9.89%	289.00	C	0.00	289.00	
424	Riding Establishments- Application Fee Part A	*	420.00	0.00	420.00	42.00	42.00	10.00%	462.00	C	0.00	462.00	
425	Riding Establishments- Licence Fee Part B	*	480.00	0.00	480.00	48.00	48.00	10.00%	528.00	C	0.00	528.00	
426	Boarding -Application Fee Part A	*	385.00	0.00	385.00	38.00	38.00	9.87%	423.00	C	0.00	423.00	increase to cover vet fees

Description of Service		Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change	
427	Boarding- Licence Fee Part B	*	263.00	0.00	263.00	26.00	26.00	9.89%	289.00	C	0.00	289.00	CPI basis adjusted up to nearest £ / 10p
428	Pet Shop- Application Fee Part A	*	320.00	0.00	320.00	32.00	32.00	10.00%	352.00	C	0.00	352.00	
429	Pet Shop- Licence Fee part B	*	263.00	0.00	263.00	26.00	26.00	9.89%	289.00	C	0.00	289.00	
430	Dangerous Wild Animals- new Application fees	*	418.00	0.00	418.00	41.00	41.00	9.81%	459.00	C	0.00	459.00	
431	Dangerous Wild Animals- Licence Fees	*	263.00	0.00	263.00	26.00	26.00	9.89%	289.00	C	0.00	289.00	
432	Performing animals- Application Fee part A	*	144.00	0.00	144.00	14.00	14.00	9.72%	158.00	C	0.00	158.00	
433	Performing animals- Licence Fee part B	*	310.00	0.00	310.00	31.00	31.00	10.00%	341.00	C	0.00	341.00	CPI basis adjusted up to nearest £ / 10p
434	Home Dog Boarding - Application Fee part A	*	175.00	0.00	175.00	17.00	17.00	9.71%	192.00	C	0.00	192.00	
435	Home Dog Boarding - Licence Fee part A	*	227.00	0.00	227.00	22.00	22.00	9.69%	249.00	C	0.00	249.00	increase to cover vet fees
436	Dog day care (up to 6) Application fee Part A	*	185.00	0.00	185.00	18.00	18.00	9.73%	203.00	C	0.00	203.00	
437	Dog day care (up to 6) Licence Fee part B	*	227.00	0.00	227.00	22.00	22.00	9.69%	249.00	C	0.00	249.00	CPI basis adjusted up to nearest £
438	Part A - New Sex Shop Licence - Application Fee	*	2,700.00	0.00	2,700.00	267.00	267.00	9.89%	2,967.00	C	0.00	2,967.00	
439	Part B - New Sex Shop Licence - Licence Fee	*	1,618.00	0.00	1,618.00	160.00	160.00	9.89%	1,778.00	C	0.00	1,778.00	
440	Part A - Sex Shop Licence Renewal	*	1,726.00	0.00	1,726.00	171.00	171.00	9.91%	1,897.00	C	0.00	1,897.00	
441	Part B - Sex Shop Licence Renewal	*	1,326.00	0.00	1,326.00	131.00	131.00	9.88%	1,457.00	C	0.00	1,457.00	
442	Environmental Information Regulations	*	0.00	0.00	0.00	70.00	70.00	n/a	70.00	O	0.00	70.00	New Charge - cost recovery calculated on a case by case basis
443	Licences - Safety at sports ground Act- fees charged on officer time spent processing application	*	500.00	0.00	500.00	100.00	100.00	20.00%	600.00	O	0.00	600.00	Fees charged on case by case basis up to max of £600
444	Food Safety Reinspection Fee	*	265.00	0.00	265.00	26.00	26.00	9.81%	291.00	C	0.00	291.00	CPI basis adjusted up to nearest £
445	Licences - Auction Rooms Registration	*	634.00	0.00	634.00	63.00	63.00	9.94%	697.00	C	0.00	697.00	
446	Licences - Occasional Sales- up to 50 stalls/vehicles/pitches	*	135.00	0.00	135.00	13.00	13.00	9.63%	148.00	C	0.00	148.00	CPI basis adjusted up to nearest £
447	Licences - Occasional Sales- 51-150 stalls/vehicles/pitches	*	216.00	0.00	216.00	21.00	21.00	9.72%	237.00	C	0.00	237.00	
448	Licences - Occasional Sales- over 150 stalls/vehicles/pitches	*	373.00	0.00	373.00	37.00	37.00	9.92%	410.00	C	0.00	410.00	
449	Scrap metal Site Licence - New (Part A)	*	366.00	0.00	366.00	36.00	36.00	9.84%	402.00	C	0.00	402.00	CPI basis adjusted up to nearest £
450	Scrap metal Site Licence - New (Part B)	*	184.00	0.00	184.00	18.00	18.00	9.78%	202.00	C	0.00	202.00	
451	Scrap metal Site Licence - Renewal (Part A)	*	366.00	0.00	366.00	36.00	36.00	9.84%	402.00	C	0.00	402.00	
452	Scrap metal Site Licence - Renewal (Part A)	*	184.00	0.00	184.00	18.00	18.00	9.78%	202.00	C	0.00	202.00	
453	Scrap metal Site Licence - Variation	*	184.00	0.00	184.00	18.00	18.00	9.78%	202.00	C	0.00	202.00	
454	Scrap metal Collectors Licence - New (Part A)	*	184.00	0.00	184.00	18.00	18.00	9.78%	202.00	C	0.00	202.00	
455	Scrap metal Collectors Licence - New (Part B)	*	151.00	0.00	151.00	15.00	15.00	9.93%	166.00	C	0.00	166.00	
456	Scrap metal Collectors Licence - Renewal (Part A)	*	184.00	0.00	184.00	18.00	18.00	9.78%	202.00	C	0.00	202.00	
457	Scrap metal Collectors Licence - Renewal (Part B)	*	151.00	0.00	151.00	15.00	15.00	9.93%	166.00	C	0.00	166.00	
458	Scrap metal Collectors Licence - Variation	*	129.00	0.00	129.00	13.00	13.00	10.08%	142.00	C	0.00	142.00	
459	Registration - Lotteries	*	40.00	0.00	40.00	0.00	0.00	0.00%	40.00	R	0.00	40.00	No Change, statutory fees
460	Registration - Lotteries renewal	*	20.00	0.00	20.00	0.00	0.00	0.00%	20.00	R	0.00	20.00	
New Regional Casino premises licence													
461	Application for a provisional statement	*	15,000.00	0.00	15,000.00	0.00	0.00	0.00%	15,000.00	R	0.00	15,000.00	No Change, statutory fees
462	Application for a new premises licence	*	15,000.00	0.00	15,000.00	0.00	0.00	0.00%	15,000.00	R	0.00	15,000.00	
463	Application to vary a new premises licence	*	7,500.00	0.00	7,500.00	0.00	0.00	0.00%	7,500.00	R	0.00	7,500.00	
464	Application to transfer a premises licence	*	6,500.00	0.00	6,500.00	0.00	0.00	0.00%	6,500.00	R	0.00	6,500.00	
465	Application for a new premises licence with Provisional Statement	*	8,000.00	0.00	8,000.00	0.00	0.00	0.00%	8,000.00	R	0.00	8,000.00	
466	Annual fee	*	15,000.00	0.00	15,000.00	0.00	0.00	0.00%	15,000.00	R	0.00	15,000.00	
467	Reinstatement of a licence	*	6,500.00	0.00	6,500.00	0.00	0.00	0.00%	6,500.00	R	0.00	6,500.00	
468	Copy of licence	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	
469	Notification of change of details	*	38.50	0.00	38.50	0.00	0.00	0.00%	38.50	R	0.00	38.50	
New Large Casino premises licence													
470	Application for a provisional statement	*	10,000.00	0.00	10,000.00	0.00	0.00	0.00%	10,000.00	R	0.00	10,000.00	No Change, statutory fees
471	Application for a new premises licence	*	10,000.00	0.00	10,000.00	0.00	0.00	0.00%	10,000.00	R	0.00	10,000.00	
472	Application to vary a new premises licence	*	5,000.00	0.00	5,000.00	0.00	0.00	0.00%	5,000.00	R	0.00	5,000.00	

Description of Service		Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change	
473	Application to transfer a premises licence	*	2,150.00	0.00	2,150.00	0.00	0.00	0.00%	2,150.00	R	0.00	2,150.00	No Change, statutory fees
474	Application for a new premises licence with Provisional Statement	*	5,000.00	0.00	5,000.00	0.00	0.00	0.00%	5,000.00	R	0.00	5,000.00	
475	Annual fee	*	10,000.00	0.00	10,000.00	0.00	0.00	0.00%	10,000.00	R	0.00	10,000.00	
476	Reinstatement of a licence	*	2,150.00	0.00	2,150.00	0.00	0.00	0.00%	2,150.00	R	0.00	2,150.00	
477	Copy of licence	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	
478	Notification of change of details	*	38.50	0.00	38.50	0.00	0.00	0.00%	38.50	R	0.00	38.50	
New Small Casino premises licence													
479	Application for a provisional statement	*	8,000.00	0.00	8,000.00	0.00	0.00	0.00%	8,000.00	R	0.00	8,000.00	No Change, statutory fees
480	Application for a new premises licence	*	8,000.00	0.00	8,000.00	0.00	0.00	0.00%	8,000.00	R	0.00	8,000.00	
481	Application to vary a new premises licence	*	4,000.00	0.00	4,000.00	0.00	0.00	0.00%	4,000.00	R	0.00	4,000.00	
482	Application to transfer a premises licence	*	1,800.00	0.00	1,800.00	0.00	0.00	0.00%	1,800.00	R	0.00	1,800.00	
483	Application for a new premises licence with Provisional Statement	*	3,000.00	0.00	3,000.00	0.00	0.00	0.00%	3,000.00	R	0.00	3,000.00	
484	Annual fee	*	5,000.00	0.00	5,000.00	0.00	0.00	0.00%	5,000.00	R	0.00	5,000.00	
485	Reinstatement of a licence	*	1,800.00	0.00	1,800.00	0.00	0.00	0.00%	1,800.00	R	0.00	1,800.00	
486	Copy of licence	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	
487	Notification of change of details	*	38.50	0.00	38.50	0.00	0.00	0.00%	38.50	R	0.00	38.50	
Converted Casino premises licence													
488	Fast track conversion application	*	300.00	0.00	300.00	0.00	0.00	0.00%	300.00	R	0.00	300.00	No Change, statutory fees
489	Non-Fast track conversion application	*	2,000.00	0.00	2,000.00	0.00	0.00	0.00%	2,000.00	R	0.00	2,000.00	
490	Application to vary a new premises licence	*	2,000.00	0.00	2,000.00	0.00	0.00	0.00%	2,000.00	R	0.00	2,000.00	
491	Application to transfer a premises licence	*	1,350.00	0.00	1,350.00	0.00	0.00	0.00%	1,350.00	R	0.00	1,350.00	
492	Annual fee	*	3,000.00	0.00	3,000.00	0.00	0.00	0.00%	3,000.00	R	0.00	3,000.00	
493	Reinstatement of a licence	*	1,350.00	0.00	1,350.00	0.00	0.00	0.00%	1,350.00	R	0.00	1,350.00	
494	Copy of licence	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	
495	Notification of change of details	*	38.50	0.00	38.50	0.00	0.00	0.00%	38.50	R	0.00	38.50	
Bingo premises licence													
496	Fast track conversion application	*	300.00	0.00	300.00	0.00	0.00	0.00%	300.00	R	0.00	300.00	No Change, statutory fees
497	Non -Fast track conversion application	*	1,750.00	0.00	1,750.00	0.00	0.00	0.00%	1,750.00	R	0.00	1,750.00	
498	Application for a provisional statement	*	1,200.00	0.00	1,200.00	0.00	0.00	0.00%	1,200.00	R	0.00	1,200.00	
499	Application for a new premises licence	*	3,500.00	0.00	3,500.00	0.00	0.00	0.00%	3,500.00	R	0.00	3,500.00	
500	Application to vary a new premises licence	*	1,750.00	0.00	1,750.00	0.00	0.00	0.00%	1,750.00	R	0.00	1,750.00	
501	Application to transfer a premises licence	*	1,200.00	0.00	1,200.00	0.00	0.00	0.00%	1,200.00	R	0.00	1,200.00	
502	Application for a new premises licence with Provisional Statement	*	1,200.00	0.00	1,200.00	0.00	0.00	0.00%	1,200.00	R	0.00	1,200.00	
503	Annual fee	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00	
504	Reinstatement of a licence	*	1,200.00	0.00	1,200.00	0.00	0.00	0.00%	1,200.00	R	0.00	1,200.00	
505	Copy of licence	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	
506	Notification of change of details	*	38.50	0.00	38.50	0.00	0.00	0.00%	38.50	R	0.00	38.50	
Betting premises (other) licence													
507	Fast track conversion application	*	300.00	0.00	300.00	0.00	0.00	0.00%	300.00	R	0.00	300.00	No Change, statutory fees
508	Non -Fast track conversion application	*	1,750.00	0.00	1,750.00	0.00	0.00	0.00%	1,750.00	R	0.00	1,750.00	
509	Application for a provisional statement	*	3,000.00	0.00	3,000.00	0.00	0.00	0.00%	3,000.00	R	0.00	3,000.00	
510	Application for a new premises licence	*	3,000.00	0.00	3,000.00	0.00	0.00	0.00%	3,000.00	R	0.00	3,000.00	
511	Application to vary a new premises licence	*	1,500.00	0.00	1,500.00	0.00	0.00	0.00%	1,500.00	R	0.00	1,500.00	
512	Application to transfer a premises licence	*	1,200.00	0.00	1,200.00	0.00	0.00	0.00%	1,200.00	R	0.00	1,200.00	
513	Application for a new premises licence with Provisional Statement	*	1,500.00	0.00	1,500.00	0.00	0.00	0.00%	1,500.00	R	0.00	1,500.00	
514	Annual fee	*	600.00	0.00	600.00	0.00	0.00	0.00%	600.00	R	0.00	600.00	
515	Reinstatement of a licence	*	1,200.00	0.00	1,200.00	0.00	0.00	0.00%	1,200.00	R	0.00	1,200.00	
516	Copy of licence	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	
517	Notification of change of details	*	38.50	0.00	38.50	0.00	0.00	0.00%	38.50	R	0.00	38.50	

Description of Service		Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge			Rationale for fee change	
Betting premises (track) licence												
518	Fast track conversion application	*	300.00	0.00	300.00	0.00	0.00	0.00%	300.00	R	0.00	300.00
519	Non -Fast track conversion application	*	1,250.00	0.00	1,250.00	0.00	0.00	0.00%	1,250.00	R	0.00	1,250.00
520	Application for a provisional statement	*	2,500.00	0.00	2,500.00	0.00	0.00	0.00%	2,500.00	R	0.00	2,500.00
521	Application for a new premises licence	*	2,500.00	0.00	2,500.00	0.00	0.00	0.00%	2,500.00	R	0.00	2,500.00
522	Application to vary a new premises licence	*	1,250.00	0.00	1,250.00	0.00	0.00	0.00%	1,250.00	R	0.00	1,250.00
523	Application to transfer a premises licence	*	950.00	0.00	950.00	0.00	0.00	0.00%	950.00	R	0.00	950.00
524	Application for a new premises licence with Provisional Statement	*	950.00	0.00	950.00	0.00	0.00	0.00%	950.00	R	0.00	950.00
525	Annual fee	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00
526	Reinstatement of a licence	*	950.00	0.00	950.00	0.00	0.00	0.00%	950.00	R	0.00	950.00
527	Copy of licence	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00
528	Notification of change of details	*	38.50	0.00	38.50	0.00	0.00	0.00%	38.50	R	0.00	38.50
Adult Gaming Centre premises licence												
529	Fast track conversion application	*	300.00	0.00	300.00	0.00	0.00	0.00%	300.00	R	0.00	300.00
530	Non -Fast track conversion application	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00
531	Application for a provisional statement	*	2,000.00	0.00	2,000.00	0.00	0.00	0.00%	2,000.00	R	0.00	2,000.00
532	Application for a new premises licence	*	2,000.00	0.00	2,000.00	0.00	0.00	0.00%	2,000.00	R	0.00	2,000.00
533	Application to vary a new premises licence	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00
534	Application to transfer a premises licence	*	1,200.00	0.00	1,200.00	0.00	0.00	0.00%	1,200.00	R	0.00	1,200.00
535	Application for a new premises licence with Provisional Statement	*	1,200.00	0.00	1,200.00	0.00	0.00	0.00%	1,200.00	R	0.00	1,200.00
536	Annual fee	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00
537	Reinstatement of a licence	*	1,200.00	0.00	1,200.00	0.00	0.00	0.00%	1,200.00	R	0.00	1,200.00
538	Copy of licence	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00
539	Notification of change of details	*	38.50	0.00	39.00	0.50	0.00	0.00%	39.00	R	0.00	39.00
Family entertainment centre premises licence												
540	Fast track conversion application	*	300.00	0.00	300.00	0.00	0.00	0.00%	300.00	R	0.00	300.00
541	Non -Fast track conversion application	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00
542	Application for a provisional statement	*	2,000.00	0.00	2,000.00	0.00	0.00	0.00%	2,000.00	R	0.00	2,000.00
543	Application for a new premises licence	*	2,000.00	0.00	2,000.00	0.00	0.00	0.00%	2,000.00	R	0.00	2,000.00
544	Application to vary a new premises licence	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00
545	Application to transfer a premises licence	*	950.00	0.00	950.00	0.00	0.00	0.00%	950.00	R	0.00	950.00
546	Application for a new premises licence with Provisional Statement	*	950.00	0.00	950.00	0.00	0.00	0.00%	950.00	R	0.00	950.00
547	Annual fee	*	750.00	0.00	750.00	0.00	0.00	0.00%	750.00	R	0.00	750.00
548	Reinstatement of a licence	*	950.00	0.00	950.00	0.00	0.00	0.00%	950.00	R	0.00	950.00
549	Copy of licence	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00
550	Notification of change of details	*	38.50	0.00	39.00	0.50	0.00	0.00%	39.00	R	0.00	39.00
Other Licences												
551	Other income - Pollution - Seizure of Equipment by Noise Patrol -Fee for reclamation of property (NON-BUSINESS)	*	273.00	0.00	273.00	0.00	0.00	0.00%	273.00	R	0.00	273.00
552	Dog Warden Service - Stray Dog Collection	*	93.00	0.00	93.00	0.00	0.00	0.00%	93.00	R	0.00	93.00
553	Dog Warden Service - Administration Fee	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00
554	Dog Warden Service - Cost Per Day in Kennel	*	36.00	0.00	36.00	0.00	0.00	0.00%	36.00	R	0.00	36.00

No Change, statutory fees

No Change, statutory fees

No Change, statutory fees

No Change, statutory fees

Description of Service		Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change	
	PARKING												
	Residents Permits												
555	Resident Permits Tariff Band 1 - Emission (CO2)g/km 0 to 50- Up to 2 Vehicles	*	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	R	0.00	0.00	
556	Resident Permits Tariff Band 1 - Emission (CO2)g/km 0 to 50- 3rd vehicle	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
557	Resident Permits Tariff Band 1 - Emission (CO2)g/km 0 to 50- 4th vehicle	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
558	Resident Permits Tariff Band 1 - Emission (CO2)g/km 0 to 50- 5th vehicle	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
559	Resident Permits Tariff Band 2 - Emission (CO2)g/km 51 to 100- Up to 2 Vehicles	*	18.00	0.00	18.00	0.00	0.00	0.00%	18.00	R	0.00	18.00	
560	Resident Permits Tariff Band 2 - Emission (CO2)g/km 51 to 100- 3rd vehicle	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
561	Resident Permits Tariff Band 2 - Emission (CO2)g/km 51 to 100- 4th vehicle	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
562	Resident Permits Tariff Band 2 - Emission (CO2)g/km 51 to 100- 5th vehicle	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
563	Resident Permits Tariff Band 3 - Emission (CO2)g/km 1010 to 140- Up to 2 Vehicles	*	36.00	0.00	36.00	0.00	0.00	0.00%	36.00	R	0.00	36.00	
564	Resident Permits Tariff Band 3 - Emission (CO2)g/km 1010 to 140- 3rd	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
565	Resident Permits Tariff Band 3 - Emission (CO2)g/km 1010 to 140- 4th	*	54.00	0.00	54.00	0.00	0.00	0.00%	54.00	R	0.00	54.00	
566	Resident Permits Tariff Band 3 - Emission (CO2)g/km 1010 to 140- 5th	*	63.00	0.00	63.00	0.00	0.00	0.00%	63.00	R	0.00	63.00	
567	Resident Permits Tariff Band 4 - Emission (CO2)g/km 141 to 160- Up to 2 Vehicles	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
568	Resident Permits Tariff Band 4 - Emission (CO2)g/km 141 to 160-3rd	*	56.25	0.00	56.25	0.05	0.05	0.09%	56.30	R	0.00	56.30	
569	Resident Permits Tariff Band 4 - Emission (CO2)g/km 141 to 160-4th	*	67.50	0.00	67.50	0.00	0.00	0.00%	67.50	R	0.00	67.50	
570	Resident Permits Tariff Band 4 - Emission (CO2)g/km 141 to 160-5th	*	78.75	0.00	78.75	0.05	0.05	0.06%	78.80	R	0.00	78.80	
571	Resident Permits Tariff Band 5 - Emission (CO2)g/km 161 to 180 - Up to 2 Vehicles	*	51.00	0.00	51.00	0.00	0.00	0.00%	51.00	R	0.00	51.00	
572	Resident Permits Tariff Band 5 - Emission (CO2)g/km 161 to 180 - 3rd Vehicles	*	63.75	0.00	63.75	0.05	0.05	0.08%	63.80	R	0.00	63.80	
573	Resident Permits Tariff Band 5 - Emission (CO2)g/km 161 to 180 - 4th Vehicles	*	76.50	0.00	76.50	0.00	0.00	0.00%	76.50	R	0.00	76.50	
574	Resident Permits Tariff Band 5 - Emission (CO2)g/km 161 to 180 - 5th Vehicles	*	89.25	0.00	89.25	0.05	0.05	0.06%	89.30	R	0.00	89.30	
575	Resident Permits Tariff Band 6 - Emission (CO2)g/km 181 to 255- Up to 2 Vehicles	*	80.00	0.00	80.00	0.00	0.00	0.00%	80.00	R	0.00	80.00	
576	Resident Permits Tariff Band 6 - Emission (CO2)g/km 181 to 255-3rd	*	100.00	0.00	100.00	0.00	0.00	0.00%	100.00	R	0.00	100.00	
577	Resident Permits Tariff Band 6 - Emission (CO2)g/km 181 to 255-4th	*	120.00	0.00	120.00	0.00	0.00	0.00%	120.00	R	0.00	120.00	
578	Resident Permits Tariff Band 6 - Emission (CO2)g/km 181 to 255-5th	*	140.00	0.00	140.00	0.00	0.00	0.00%	140.00	R	0.00	140.00	
579	Resident Permits Tariff Band 7 - Emission (CO2)g/km over 256- Up to 2 Vehicles	*	140.00	0.00	140.00	0.00	0.00	0.00%	140.00	R	0.00	140.00	
580	Resident Permits Tariff Band 7 - Emission (CO2)g/km over 256-3rd	*	175.00	0.00	175.00	0.00	0.00	0.00%	175.00	R	0.00	175.00	
581	Resident Permits Tariff Band 7 - Emission (CO2)g/km over 256-4th	*	210.00	0.00	210.00	0.00	0.00	0.00%	210.00	R	0.00	210.00	
582	Resident Permits Tariff Band 7 - Emission (CO2)g/km over 256-5th	*	245.00	0.00	245.00	0.00	0.00	0.00%	245.00	R	0.00	245.00	
583	<i>Diesel Surcharge for the above</i>	*	75.00	0.00	75.00	0.00	0.00	0.00%	75.00	R	0.00	75.00	

Description of Service		Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
	Traffic Management orders On street											
584	Change to traffic management order	2,389.00	0.00	2,389.00	237.00	237.00	9.92%	2,626.00	C	0.00	2,626.00	CPI basis adjusted to nearest £
585	Traffic Management order revoke	2,389.00	0.00	2,389.00	237.00	237.00	9.92%	2,626.00	C	0.00	2,626.00	
586	Traffic Management order; Temporary	5,575.00	0.00	5,575.00	552.00	552.00	9.90%	6,127.00	C	0.00	6,127.00	
587	Traffic Management order; Experimental	5,575.00	0.00	5,575.00	552.00	552.00	9.90%	6,127.00	C	0.00	6,127.00	
588	Traffic Management order; Permanent	6,372.00	0.00	6,372.00	631.00	631.00	9.90%	7,003.00	C	0.00	7,003.00	CPI basis adjusted to nearest £
589	Signs and Lines infrastructure implementation per metre	876.00	0.00	876.00	87.00	87.00	9.93%	963.00	C	0.00	963.00	
590	New parking post / plate	239.00	0.00	239.00	24.00	24.00	10.04%	263.00	C	0.00	263.00	
591	Implementation / Removal of new bay markings	239.00	0.00	239.00	24.00	24.00	10.04%	263.00	C	0.00	263.00	
592	Implementation of personalised Disabled Bay	557.00	0.00	557.00	55.00	55.00	9.87%	612.00	C	0.00	612.00	
	Parking Other Permits											
593	Business / Trade Permit (CPZ) Daily	5.00	0.00	5.00	0.00	0.00	0.00%	5.00	R	0.00	5.00	new fee
594	Business / Trade Permit (CPZ) 4 hours	3.00	0.00	3.00	0.00	0.00	0.00%	3.00	R	0.00	3.00	
595	Business / Trade Permit (Boroughwide) Daily	5.00	0.00	5.00	0.00	0.00	0.00%	5.00	R	0.00	5.00	
596	Business / Trade Permit (Boroughwide) 4 hours	3.00	0.00	3.00	0.00	0.00	0.00%	3.00	R	0.00	3.00	
597	<i>Diesel Surcharge for the 4 above</i>	0.50	0.00	0.50	0.00	0.00	0.00%	0.50	R	0.00	0.50	
598	Business / Trade Permit Annual (CPZ)	470.00	0.00	470.00	0.00	0.00	0.00%	470.00	R	0.00	470.00	
599	Business / Trade Permit Annual (Boroughwide)	470.00	0.00	470.00	0.00	0.00	0.00%	470.00	R	0.00	470.00	
600	<i>Diesel Surcharge for the above</i>	75.00	0.00	75.00	0.00	0.00	0.00%	75.00	R	0.00	75.00	
601	Motor Cycle (on street only)	100.00	0.00	100.00	0.00	0.00	0.00%	100.00	R	0.00	100.00	
602	Visitor Session- 4 Hours in listed CPZ	0.75	0.00	0.75	0.00	0.00	0.00%	0.75	R	0.00	0.75	
603	Visitor Session- 1 day -until midnight in listed CPZ	1.38	0.00	1.38	0.00	0.00	0.00%	1.38	R	0.00	1.38	£0.10 increase
604	Temporary permit	31.00	0.00	31.00	0.00	0.00	0.00%	31.00	R	0.00	31.00	
605	<i>Temporary permit (Diesel Surcharge)</i>	5.00	0.00	5.00	0.30	0.30	6.00%	5.30	P	0.00	5.30	Adjusted to Pay Average to reflect increase in staff cost
606	Bay Suspension Daily (per bay)	133.77	0.00	134.00	8.23	8.00	5.97%	142.00	P	0.00	142.00	Adjusted to Pay Average to reflect increase in staff cost
607	Bay Suspension Weekly (per bay)	401.31	0.00	401.00	23.79	24.10	6.01%	425.10	P	0.00	425.10	Adjusted to Pay Average to reflect increase in staff cost
608	Vehicle release from locked car park location	156.00	0.00	156.00	0.00	0.00	0.00%	156.00	R	0.00	156.00	
609	Administration Charge - Permit services, including permit refunds and changes of vehicle registration on a permit	25.00	5.00	30.00	1.50	1.80	6.00%	26.50	P	5.30	31.80	Adjusted to Pay Average to reflect increase in staff cost
	Parking Waivers - for Council departments											
610	Parking Waiver Daily Band 1, 0 to 50 CO2	31.00	0.00	31.00	0.00	0.00	0.00%	31.00	R	0.00	31.00	
611	Parking Waiver Daily Band 2, 51 to 100 CO2	36.00	0.00	36.00	0.00	0.00	0.00%	36.00	R	0.00	36.00	
612	Parking Waiver Daily Band 3, 101 to 140 CO2	41.00	0.00	41.00	0.00	0.00	0.00%	41.00	R	0.00	41.00	
613	Parking Waiver Daily Band 4, 141 to 160 CO2	46.00	0.00	46.00	0.00	0.00	0.00%	46.00	R	0.00	46.00	
614	Parking Waiver Daily Band 5, 161 to 180 CO2	51.00	0.00	51.00	0.00	0.00	0.00%	51.00	R	0.00	51.00	
615	Parking Waiver Daily Band 6, 181 to 255 CO2	56.00	0.00	56.00	0.00	0.00	0.00%	56.00	R	0.00	56.00	
616	Parking Waiver Daily Band 7, Over 256 CO2	61.00	0.00	61.00	0.00	0.00	0.00%	61.00	R	0.00	61.00	
617	<i>Diesel Surcharge for the 7 above</i>	1.00	0.00	1.00	0.00	0.00	0.00%	1.00	R	0.00	1.00	
618	Parking Waiver Weekly Band 1, 0 to 50 CO2	110.00	0.00	110.00	0.00	0.00	0.00%	110.00	R	0.00	110.00	
619	Parking Waiver Weekly Band 2, 51 to 100 CO2	120.00	0.00	120.00	0.00	0.00	0.00%	120.00	R	0.00	120.00	
620	Parking Waiver Weekly Band 3, 101 to 140 CO2	130.00	0.00	130.00	0.00	0.00	0.00%	130.00	R	0.00	130.00	
621	Parking Waiver Weekly Band 4, 141 to 160 CO2	140.00	0.00	140.00	0.00	0.00	0.00%	140.00	R	0.00	140.00	
622	Parking Waiver Weekly Band 5, 161 to 180 CO2	150.00	0.00	150.00	0.00	0.00	0.00%	150.00	R	0.00	150.00	
623	Parking Waiver Weekly Band 6, 181 to 255 CO2	160.00	0.00	160.00	0.00	0.00	0.00%	160.00	R	0.00	160.00	
624	Parking Waiver Weekly Band 7, Over 256 CO2	170.00	0.00	170.00	0.00	0.00	0.00%	170.00	R	0.00	170.00	
625	<i>Diesel Surcharge for the 7 above</i>	2.00	0.00	2.00	0.00	0.00	0.00%	2.00	R	0.00	2.00	
	Operational Permits - Annual											
626	Band 1 (CO2 Emission g/km 0 - 50)	100.00	0.00	100.00	0.00	0.00	0.00%	100.00	R	0.00	100.00	reduction in annual fee
627	Band 2 (CO2 Emission g/km 51 - 100)	110.00	0.00	110.00	0.00	0.00	0.00%	110.00	R	0.00	110.00	
628	Band 3 (CO2 Emission g/km 101 - 140)	120.00	0.00	120.00	0.00	0.00	0.00%	120.00	R	0.00	120.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change	
629	Band 4 (CO2 Emission g/km 141 - 160)	*	130.00	0.00	130.00	0.00	0.00	0.00%	130.00	R	0.00	130.00	reduction in annual fee	
630	Band 5 (CO2 Emission g/km 161 - 180)	*	140.00	0.00	140.00	0.00	0.00	0.00%	140.00	R	0.00	140.00		
631	Band 6 (CO2 Emission g/km 181 - 255)	*	150.00	0.00	150.00	0.00	0.00	0.00%	150.00	R	0.00	150.00		
632	Band 7 (CO2 Emission g/km Over 256)	*	160.00	0.00	160.00	0.00	0.00	0.00%	160.00	R	0.00	160.00		
633	Diesel Surcharge for the 7 above	*	75.00	0.00	75.00	0.00	0.00	0.00%	75.00	R	0.00	75.00		
Operational Permits - Full Day														
634	Band 1 (CO2 Emission g/km 0 - 50)	*	1.00	0.00	1.00	0.00	0.00	0.00%	1.00	R	0.00	1.00	new daily fee	
635	Band 2 (CO2 Emission g/km 51 - 100)	*	1.30	0.00	1.30	0.00	0.00	0.00%	1.30	R	0.00	1.30		
636	Band 3 (CO2 Emission g/km 101 - 140)	*	1.60	0.00	1.60	0.00	0.00	0.00%	1.60	R	0.00	1.60		
637	Band 4 (CO2 Emission g/km 141 - 160)	*	1.80	0.00	1.80	0.00	0.00	0.00%	1.80	R	0.00	1.80		
638	Band 5 (CO2 Emission g/km 161 - 180)	*	2.20	0.00	2.20	0.00	0.00	0.00%	2.20	R	0.00	2.20		
639	Band 6 (CO2 Emission g/km 181 - 255)	*	2.50	0.00	2.50	0.00	0.00	0.00%	2.50	R	0.00	2.50		
640	Band 7 (CO2 Emission g/km Over 256)	*	2.80	0.00	2.80	0.00	0.00	0.00%	2.80	R	0.00	2.80		
641	Diesel Surcharge for the 7 above	*	0.50	0.00	0.50	0.00	0.00	0.00%	0.50	R	0.00	0.50		
Operational Permits - 4 hours														
642	Band 1 (CO2 Emission g/km 0 - 50)	*	0.50	0.00	0.50	0.00	0.00	0.00%	0.50	R	0.00	0.50	new 4 hour fee	
643	Band 2 (CO2 Emission g/km 51 - 100)	*	0.65	0.00	0.65	0.05	0.05	7.69%	0.70	R	0.00	0.70		
644	Band 3 (CO2 Emission g/km 101 - 140)	*	0.80	0.00	0.80	0.00	0.00	0.00%	0.80	R	0.00	0.80		
645	Band 4 (CO2 Emission g/km 141 - 160)	*	0.95	0.00	0.95	0.05	0.05	5.26%	1.00	R	0.00	1.00		
646	Band 5 (CO2 Emission g/km 161 - 180)	*	1.10	0.00	1.10	0.00	0.00	0.00%	1.10	R	0.00	1.10		
647	Band 6 (CO2 Emission g/km 181 - 255)	*	1.25	0.00	1.25	0.05	0.05	4.00%	1.30	R	0.00	1.30		
648	Band 7 (CO2 Emission g/km Over 256)	*	1.40	0.00	1.40	0.00	0.00	0.00%	1.40	R	0.00	1.40		
649	Diesel Surcharge for the 7 above	*	0.50	0.00	0.50	0.00	0.00	0.00%	0.50	R	0.00	0.50		
COMMUNITY / HEALTHCARE PERMIT Annual														
650	Band 1 (CO2 Emission g/km 0 - 50)	*	100.00	0.00	100.00	0.00	0.00	0.00%	100.00	R	0.00	100.00	New Community/Healthcare Permit replacing keyworker, voluntary sector, care agencies and doctors permits	
651	Band 2 (CO2 Emission g/km 51 - 100)	*	110.00	0.00	110.00	0.00	0.00	0.00%	110.00	R	0.00	110.00		
652	Band 3 (CO2 Emission g/km 101 - 140)	*	120.00	0.00	120.00	0.00	0.00	0.00%	120.00	R	0.00	120.00		
653	Band 4 (CO2 Emission g/km 141 - 160)	*	130.00	0.00	130.00	0.00	0.00	0.00%	130.00	R	0.00	130.00		
654	Band 5 (CO2 Emission g/km 161 - 180)	*	140.00	0.00	140.00	0.00	0.00	0.00%	140.00	R	0.00	140.00		
655	Band 6 (CO2 Emission g/km 181 - 255)	*	150.00	0.00	150.00	0.00	0.00	0.00%	150.00	R	0.00	150.00		
656	Band 7 (CO2 Emission g/km Over 256)	*	160.00	0.00	160.00	0.00	0.00	0.00%	160.00	R	0.00	160.00		
657	Diesel Surcharge for the above	*	75.00	0.00	75.00	0.00	0.00	0.00%	75.00	R	0.00	75.00		
COMMUNITY / HEALTHCARE PERMIT Daily														
658	Band 1 (CO2 Emission g/km 0 - 50)	*	1.00	0.00	1.00	0.00	0.00	0.00%	1.00	R	0.00	1.00		
659	Band 2 (CO2 Emission g/km 51 - 100)	*	1.30	0.00	1.30	0.00	0.00	0.00%	1.30	R	0.00	1.30		
660	Band 3 (CO2 Emission g/km 101 - 140)	*	1.60	0.00	1.60	0.00	0.00	0.00%	1.60	R	0.00	1.60		
661	Band 4 (CO2 Emission g/km 141 - 160)	*	1.80	0.00	1.80	0.00	0.00	0.00%	1.80	R	0.00	1.80		
662	Band 5 (CO2 Emission g/km 161 - 180)	*	2.20	0.00	2.20	0.00	0.00	0.00%	2.20	R	0.00	2.20		
663	Band 6 (CO2 Emission g/km 181 - 255)	*	2.50	0.00	2.50	0.00	0.00	0.00%	2.50	R	0.00	2.50		
664	Band 7 (CO2 Emission g/km Over 256)	*	2.80	0.00	2.80	0.00	0.00	0.00%	2.80	R	0.00	2.80		
665	Diesel Surcharge for the above	*	0.50	0.00	0.50	0.00	0.00	0.00%	0.50	R	0.00	0.50		
COMMUNITY / HEALTHCARE PERMIT 4 Hours														
666	Band 1 (CO2 Emission g/km 0 - 50)	*	0.50	0.00	0.50	0.00	0.00	0.00%	0.50	R	0.00	0.50		
667	Band 2 (CO2 Emission g/km 51 - 100)	*	0.65	0.00	0.65	0.05	0.05	7.69%	0.70	R	0.00	0.70		
668	Band 3 (CO2 Emission g/km 101 - 140)	*	0.80	0.00	0.80	0.00	0.00	0.00%	0.80	R	0.00	0.80		
669	Band 4 (CO2 Emission g/km 141 - 160)	*	0.95	0.00	0.95	0.05	0.05	5.26%	1.00	R	0.00	1.00		
670	Band 5 (CO2 Emission g/km 161 - 180)	*	1.10	0.00	1.10	0.00	0.00	0.00%	1.10	R	0.00	1.10		
671	Band 6 (CO2 Emission g/km 181 - 255)	*	1.25	0.00	1.25	0.05	0.05	4.00%	1.30	R	0.00	1.30		
672	Band 7 (CO2 Emission g/km Over 256)	*	1.40	0.00	1.40	0.00	0.00	0.00%	1.40	R	0.00	1.40		
673	Diesel Surcharge for the above	*	0.50	0.00	0.50	0.00	0.00	0.00%	0.50	R	0.00	0.50		
Staff Permits inc. School staff														
674	Staff Permits (4 hours) Band 1, 0 to 50 CO2 Emissions	**	1.25	0.25	1.50	0.00	0.00	0.00%	1.25	R	0.25	1.50	new 4 hour fee	
675	Staff Permits (4 hours) Band 2, 51 to 100 CO2 Emissions	**	1.46	0.29	1.75	0.04	0.05	2.86%	1.50	R	0.30	1.80		

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
676	Staff Permits (4 hours) Band 3, 101 to 140 CO2 Emissions	**	1.67	0.33	2.00	0.00	0.00	0.00%	1.67	R	0.33	2.00	new 4 hour fee
677	Staff Permits (4 hours) Band 4, 141 to 160 CO2 Emissions	**	2.08	0.42	2.50	0.00	0.00	0.00%	2.08	R	0.42	2.50	
678	Staff Permits (4 hours) Band 5, 161 to 180 CO2 Emissions	**	2.50	0.50	3.00	0.00	0.00	0.00%	2.50	R	0.50	3.00	
679	Staff Permits (4 hours) Band 6, 181 to 255 CO2 Emissions	**	2.92	0.58	3.50	0.00	0.00	0.00%	2.92	R	0.58	3.50	
680	Staff Permits (4 hours) Band 7, Over 256 CO2 Emissions	**	3.33	0.67	4.00	0.00	0.00	0.00%	3.33	R	0.67	4.00	
681	<i>Diesel Surcharge for the 7 above</i>	**	0.42	0.08	0.50	0.00	0.00	0.00%	0.42	R	0.08	0.50	
682	Staff Permits (Daily) Band 1, 0 to 50 CO2	**	2.50	0.50	3.00	0.00	0.00	0.00%	2.50	R	0.50	3.00	
683	Staff Permits (Daily) Band 2, 51 to 100 CO2 Emissions	**	2.92	0.58	3.50	0.00	0.00	0.00%	2.92	R	0.58	3.50	
684	Staff Permits (Daily) Band 3, 101 to 140 CO2 Emissions	**	3.33	0.67	4.00	0.00	0.00	0.00%	3.33	R	0.67	4.00	
685	Staff Permits (Daily) Band 4, 141 to 160 CO2 Emissions	**	4.17	0.83	5.00	0.00	0.00	0.00%	4.17	R	0.83	5.00	
686	Staff Permits (Daily) Band 5, 161 to 180 CO2 Emissions	**	5.00	1.00	6.00	0.00	0.00	0.00%	5.00	R	1.00	6.00	
687	Staff Permits (Daily) Band 6, 181 to 255 CO2 Emissions	**	5.83	1.17	7.00	0.00	0.00	0.00%	5.83	R	1.17	7.00	
688	Staff Permits (Daily) Band 7, Over 256 CO2 Emissions	**	6.67	1.33	8.00	0.00	0.00	0.00%	6.67	R	1.33	8.00	
689	<i>Diesel Surcharge for the 7 above</i>	**	0.42	0.08	0.50	0.00	0.00	0.00%	0.42	R	0.08	0.50	reduction in diesel surcharge
690	Staff Permits (Monthly) Band 1, 0 to 50 CO2 Emissions	**	23.33	4.67	28.00	0.00	0.00	0.00%	23.33	R	4.67	28.00	
691	Staff Permits (Monthly) Band 2, 51 to 100 CO2	**	27.50	5.50	33.00	0.00	0.00	0.00%	27.50	R	5.50	33.00	
692	Staff Permits (Monthly) Band 3, 101 to 140 CO2	**	31.67	6.33	38.00	0.00	0.00	0.00%	31.67	R	6.33	38.00	
693	Staff Permits (Monthly) Band 4, 141 to 160 CO2	**	35.83	7.17	43.00	0.00	0.00	0.00%	35.83	R	7.17	43.00	
694	Staff Permits (Monthly) Band 5, 161 to 180 CO2	**	40.00	8.00	48.00	0.00	0.00	0.00%	40.00	R	8.00	48.00	
695	Staff Permits (Monthly) Band 6, 181 to 255 CO2 Emissions	**	44.17	8.83	53.00	0.00	0.00	0.00%	44.17	R	8.83	53.00	
696	Staff Permits (Monthly) Band 7, Over 256 CO2 Emissions	**	50.00	10.00	60.00	0.00	0.00	0.00%	50.00	R	10.00	60.00	
697	<i>Diesel Surcharge for the 7 above</i>	**	5.83	1.17	7.00	0.00	0.00	0.00%	5.83	R	1.17	7.00	increased diesel surcharge
698	Staff Permits (Annual) Band 1, 0 to 50 CO2 Emissions	**	280.00	56.00	336.00	0.00	0.00	0.00%	280.00	R	56.00	336.00	
699	Staff Permits (Annual) Band 2, 51 to 100 CO2 Emissions	**	330.00	66.00	396.00	0.00	0.00	0.00%	330.00	R	66.00	396.00	
700	Staff Permits (Annual) Band 3, 101 to 140 CO2 Emissions	**	380.00	76.00	456.00	0.00	0.00	0.00%	380.00	R	76.00	456.00	
701	Staff Permits (Annual) Band 4, 141 to 160 CO2 Emissions	**	430.00	86.00	516.00	0.00	0.00	0.00%	430.00	R	86.00	516.00	
702	Staff Permits (Annual) Band 5, 161 to 180 CO2 Emissions	**	480.00	96.00	576.00	0.00	0.00	0.00%	480.00	R	96.00	576.00	
703	Staff Permits (Annual) Band 6, 181 to 255 CO2 Emissions	**	530.00	106.00	636.00	0.00	0.00	0.00%	530.00	R	106.00	636.00	
704	Staff Permits (Annual) Band 7, Over 256 CO2 Emissions	**	600.00	120.00	720.00	0.00	0.00	0.00%	600.00	R	120.00	720.00	
705	<i>Diesel Surcharge for the 7 above</i>	**	62.50	12.50	75.00	0.00	0.00	0.00%	62.50	R	12.50	75.00	
	Staff Permits Red - for Authorised Senior Officers												
706	Staff Permits - Red (Annual) Band 1, 0 to 50 CO2 Emissions	**	280.00	56.00	336.00	0.00	0.00	0.00%	280.00	R	56.00	336.00	reduced fee
707	Staff Permits - Red (Annual) Band 2, 51 to 100 CO2 Emissions	**	330.00	66.00	396.00	0.00	0.00	0.00%	330.00	R	66.00	396.00	
708	Staff Permits - Red (Annual) Band 3, 101 to 140 CO2 Emissions	**	380.00	76.00	456.00	0.00	0.00	0.00%	380.00	R	76.00	456.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
709	Staff Permits - Red (Annual) Band 4, 141 to 160 CO2 Emissions	**	430.00	86.00	516.00	0.00	0.00	0.00%	430.00	R	86.00	516.00	reduced fee
710	Staff Permits - Red (Annual) Band 5, 161 to 180 CO2 Emissions	**	480.00	96.00	576.00	0.00	0.00	0.00%	480.00	R	96.00	576.00	
711	Staff Permits - Red (Annual) Band 6, 181 to 255 CO2 Emissions	**	530.00	106.00	636.00	0.00	0.00	0.00%	530.00	R	106.00	636.00	
712	Staff Permits - Red (Annual) Band 7, Over 256 CO2 Emissions	**	600.00	120.00	720.00	0.00	0.00	0.00%	600.00	R	120.00	720.00	
713	<i>Diesel Surcharge for the 7 above</i>	**	62.50	12.50	75.00	0.00	0.00	0.00%	62.50	R	12.50	75.00	
	Major (London Road Multi-Storey) (no free 30 minutes) Off street												
	Up to 1 hour												
714	Major LRMSCP Band 1, 0 to 50 CO2 Emissions	**	0.83	0.17	1.00	0.00	0.00	0.00%	0.83	R	0.17	1.00	
715	Major LRMSCP Band 2, 51 to 100 CO2 Emissions	**	0.92	0.18	1.10	0.00	0.00	0.00%	0.92	R	0.18	1.10	
716	Major LRMSCP Band 3, 101 to 140 CO2 Emissions	**	1.00	0.20	1.20	0.00	0.00	0.00%	1.00	R	0.20	1.20	
717	Major LRMSCP Band 4, 141 to 160 CO2 Emissions	**	1.08	0.22	1.30	0.00	0.00	0.00%	1.08	R	0.22	1.30	
718	Major LRMSCP Band 5, 161 to 180 CO2 Emissions	**	1.17	0.23	1.40	0.00	0.00	0.00%	1.17	R	0.23	1.40	
719	Major LRMSCP Band 6, 181 to 255 CO2 Emissions	**	1.25	0.25	1.50	0.00	0.00	0.00%	1.25	R	0.25	1.50	
720	Major LRMSCP Band 7, Over 256 CO2 Emissions	**	1.33	0.27	1.60	0.00	0.00	0.00%	1.33	R	0.27	1.60	
721	<i>Diesel Surcharge for the 7 above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	Up to 2 hours:												
722	Major LRMSCP Band 1, 0 to 50 CO2 Emissions	**	2.50	0.50	3.00	0.00	0.00	0.00%	2.50	R	0.50	3.00	
723	Major LRMSCP Band 2, 51 to 100 CO2 Emissions	**	2.67	0.53	3.20	0.00	0.00	0.00%	2.67	R	0.53	3.20	
724	Major LRMSCP Band 3, 101 to 140 CO2 Emissions	**	2.83	0.57	3.40	0.00	0.00	0.00%	2.83	R	0.57	3.40	
725	Major LRMSCP Band 4, 141 to 160 CO2 Emissions	**	3.00	0.60	3.60	0.00	0.00	0.00%	3.00	R	0.60	3.60	
726	Major LRMSCP Band 5, 161 to 180 CO2 Emissions	**	3.17	0.63	3.80	0.00	0.00	0.00%	3.17	R	0.63	3.80	
727	Major LRMSCP Band 6, 181 to 255 CO2 Emissions	**	3.33	0.67	4.00	0.00	0.00	0.00%	3.33	R	0.67	4.00	
728	Major LRMSCP Band 7, Over 256 CO2 Emissions	**	3.50	0.70	4.20	0.00	0.00	0.00%	3.50	R	0.70	4.20	
729	<i>Diesel Surcharge for the 7 above</i>	**	0.33	0.07	0.40	0.00	0.00	0.00%	0.33	R	0.07	0.40	
	Up to 4 hours:								0.00	R	0.00	0.00	
730	Major LRMSCP Band 1, 0 to 50 CO2 Emissions	**	4.17	0.83	5.00	0.00	0.00	0.00%	4.17	R	0.83	5.00	
731	Major LRMSCP Band 2, 51 to 100 CO2 Emissions	**	4.33	0.87	5.20	0.00	0.00	0.00%	4.33	R	0.87	5.20	
732	Major LRMSCP Band 3, 101 to 140 CO2 Emissions	**	4.50	0.90	5.40	0.00	0.00	0.00%	4.50	R	0.90	5.40	
733	Major LRMSCP Band 4, 141 to 160 CO2 Emissions	**	5.50	1.10	6.60	0.00	0.00	0.00%	5.50	R	1.10	6.60	
734	Major LRMSCP Band 5, 161 to 180 CO2 Emissions	**	4.83	0.97	5.80	0.00	0.00	0.00%	4.83	R	0.97	5.80	
735	Major LRMSCP Band 6, 181 to 255 CO2 Emissions	**	5.00	1.00	6.00	0.00	0.00	0.00%	5.00	R	1.00	6.00	
736	Major LRMSCP Band 7, Over 256 CO2 Emissions	**	5.17	1.03	6.20	0.00	0.00	0.00%	5.17	R	1.03	6.20	
737	<i>Diesel Surcharge for the 7 above</i>	**	0.50	0.10	0.60	0.00	0.00	0.00%	0.50	R	0.10	0.60	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge			Rationale for fee change	
	Up to 6 hours:								0.00	R	0.00	0.00	
738	Major LRMSCP Band 1, 0 to 50 CO2 Emissions	**	5.83	1.17	7.00	0.00	0.00	0.00%	5.83	R	1.17	7.00	
739	Major LRMSCP Band 2, 51 to 100 CO2 Emissions	**	6.00	1.20	7.20	0.00	0.00	0.00%	6.00	R	1.20	7.20	
740	Major LRMSCP Band 3, 101 to 140 CO2 Emissions	**	6.17	1.23	7.40	0.00	0.00	0.00%	6.17	R	1.23	7.40	
741	Major LRMSCP Band 4, 141 to 160 CO2 Emissions	**	6.33	1.27	7.60	0.00	0.00	0.00%	6.33	R	1.27	7.60	
742	Major LRMSCP Band 5, 161 to 180 CO2 Emissions	**	6.50	1.30	7.80	0.00	0.00	0.00%	6.50	R	1.30	7.80	
743	Major LRMSCP Band 6, 181 to 255 CO2 Emissions	**	6.67	1.33	8.00	0.00	0.00	0.00%	6.67	R	1.33	8.00	
744	Major LRMSCP Band 7, Over 256 CO2 Emissions	**	6.83	1.37	8.20	0.00	0.00	0.00%	6.83	R	1.37	8.20	
745	<i>Diesel Surcharge for the 7 above</i>	**	0.80	0.20	1.00	0.03	0.00	0.00%	0.83	R	0.17	1.00	
	Up to 8 hours:								0.00	R	0.00	0.00	
746	Major LRMSCP Band 1, 0 to 50 CO2 Emissions	**	10.00	2.00	12.00	0.00	0.00	0.00%	10.00	R	2.00	12.00	
747	Major LRMSCP Band 2, 51 to 100 CO2 Emissions	**	10.17	2.03	12.20	0.00	0.00	0.00%	10.17	R	2.03	12.20	
748	Major LRMSCP Band 3, 101 to 140 CO2 Emissions	**	10.33	2.07	12.40	0.00	0.00	0.00%	10.33	R	2.07	12.40	
749	Major LRMSCP Band 4, 141 to 160 CO2 Emissions	**	10.50	2.10	12.60	0.00	0.00	0.00%	10.50	R	2.10	12.60	
750	Major LRMSCP Band 5, 161 to 180 CO2 Emissions	**	10.67	2.13	12.80	0.00	0.00	0.00%	10.67	R	2.13	12.80	
751	Major LRMSCP Band 6, 181 to 255 CO2 Emissions	**	10.83	2.17	13.00	0.00	0.00	0.00%	10.83	R	2.17	13.00	
752	Major LRMSCP Band 7, Over 256 CO2 Emissions	**	11.00	2.20	13.20	0.00	0.00	0.00%	11.00	R	2.20	13.20	
753	<i>Diesel Surcharge for the 7 above</i>	**	0.80	0.20	1.00	0.03	0.00	0.00%	0.83	R	0.17	1.00	
	Up to 12 hours								0.00	R	0.00	0.00	
754	Major LRMSCP Band 1, 0 to 50 CO2 Emissions	**	17.50	3.50	21.00	0.00	0.00	0.00%	17.50	R	3.50	21.00	
755	Major LRMSCP Band 2, 51 to 100 CO2 Emissions	**	17.67	3.53	21.20	0.00	0.00	0.00%	17.67	R	3.53	21.20	
756	Major LRMSCP Band 3, 101 to 140 CO2 Emissions	**	17.83	3.57	21.40	0.00	0.00	0.00%	17.83	R	3.57	21.40	
757	Major LRMSCP Band 4, 141 to 160 CO2 Emissions	**	18.00	3.60	21.60	0.00	0.00	0.00%	18.00	R	3.60	21.60	
758	Major LRMSCP Band 5, 161 to 180 CO2 Emissions	**	18.17	3.63	21.80	0.00	0.00	0.00%	18.17	R	3.63	21.80	
759	Major LRMSCP Band 6, 181 to 255 CO2 Emissions	**	18.33	3.67	22.00	0.00	0.00	0.00%	18.33	R	3.67	22.00	
760	Major LRMSCP Band 7, Over 256 CO2 Emissions	**	18.50	3.70	22.20	0.00	0.00	0.00%	18.50	R	3.70	22.20	
761	<i>Diesel Surcharge for the 7 above</i>	**	0.80	0.20	1.00	0.03	0.00	0.00%	0.83	R	0.17	1.00	
	Overnight (8pm - 8am) SUNDAY to THURSDAY								0.00	R	0.00	0.00	
762	Major LRMSCP Band 1, 0 to 50 CO2 Emissions	**	5.83	1.17	7.00	0.00	0.00	0.00%	5.83	R	1.17	7.00	
763	Major LRMSCP Band 2, 51 to 100 CO2 Emissions	**	6.00	1.20	7.20	0.00	0.00	0.00%	6.00	R	1.20	7.20	
764	Major LRMSCP Band 3, 101 to 140 CO2 Emissions	**	6.17	1.23	7.40	0.00	0.00	0.00%	6.17	R	1.23	7.40	
765	Major LRMSCP Band 4, 141 to 160 CO2 Emissions	**	6.33	1.27	7.60	0.00	0.00	0.00%	6.33	R	1.27	7.60	
766	Major LRMSCP Band 5, 161 to 180 CO2 Emissions	**	6.50	1.30	7.80	0.00	0.00	0.00%	6.50	R	1.30	7.80	
767	Major LRMSCP Band 6, 181 to 255 CO2 Emissions	**	6.67	1.33	8.00	0.00	0.00	0.00%	6.67	R	1.33	8.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
768	Major LRMSCP Band 7, Over 256 CO2 Emissions	**	6.83	1.37	8.20	0.00	0.00	0.00%	6.83	R	1.37	8.20	
769	<i>Diesel Surcharge for the 7 above</i>	**	0.80	0.20	1.00	0.03	0.00	0.00%	0.83	R	0.17	1.00	
	Overnight (8pm - 8am) FRIDAY AND SATURDAY								0.00	R	0.00	0.00	
770	Major LRMSCP Band 1, 0 to 50 CO2 Emissions	**	12.50	2.50	15.00	0.00	0.00	0.00%	12.50	R	2.50	15.00	
771	Major LRMSCP Band 2, 51 to 100 CO2 Emissions	**	12.58	2.52	15.10	0.00	0.00	0.00%	12.58	R	2.52	15.10	
772	Major LRMSCP Band 3, 101 to 140 CO2 Emissions	**	12.67	2.53	15.20	0.00	0.00	0.00%	12.67	R	2.53	15.20	
773	Major LRMSCP Band 4, 141 to 160 CO2 Emissions	**	12.75	2.55	15.30	0.00	0.00	0.00%	12.75	R	2.55	15.30	
774	Major LRMSCP Band 5, 161 to 180 CO2 Emissions	**	12.83	2.57	15.40	0.00	0.00	0.00%	12.83	R	2.57	15.40	
775	Major LRMSCP Band 6, 181 to 255 CO2 Emissions	**	12.92	2.58	15.50	0.00	0.00	0.00%	12.92	R	2.58	15.50	
776	Major LRMSCP Band 7, Over 256 CO2 Emissions	**	13.00	2.60	15.60	0.00	0.00	0.00%	13.00	R	2.60	15.60	
777	<i>Diesel Surcharge for the 7 above</i>	**	0.80	0.20	1.00	0.03	0.00	0.00%	0.83	R	0.17	1.00	
	Major Off street												
	30 min - free of charge												
778	<i>Diesel Surcharge for the above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	Up to 1 hour												
779	Major OFF/S Band 1, 0 to 50 CO2 Emissions	**	0.83	0.17	1.00	0.00	0.00	0.00%	0.83	R	0.17	1.00	
780	Major OFF/S Band 2, 51 to 100 CO2 Emissions	**	0.92	0.18	1.10	0.00	0.00	0.00%	0.92	R	0.18	1.10	
781	Major OFF/S Band 3, 101 to 140 CO2 Emissions	**	1.00	0.20	1.20	0.00	0.00	0.00%	1.00	R	0.20	1.20	
782	Major OFF/S Band 4, 141 to 160 CO2 Emissions	**	1.08	0.22	1.30	0.00	0.00	0.00%	1.08	R	0.22	1.30	
783	Major OFF/S Band 5, 161 to 180 CO2 Emissions	**	1.17	0.23	1.40	0.00	0.00	0.00%	1.17	R	0.23	1.40	
784	Major OFF/S Band 6, 181 to 255 CO2 Emissions	**	1.25	0.25	1.50	0.00	0.00	0.00%	1.25	R	0.25	1.50	
785	Major OFF/S Band 7, Over 256 CO2 Emissions	**	1.33	0.27	1.60	0.00	0.00	0.00%	1.33	R	0.27	1.60	
786	<i>Diesel Surcharge for the 7 above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	Up to 2 hours												
787	Major OFF/S Band 1, 0 to 50 CO2 Emissions	**	3.33	0.67	4.00	0.00	0.00	0.00%	3.33	R	0.67	4.00	
788	Major OFF/S Band 2, 51 to 100 CO2 Emissions	**	3.50	0.70	4.20	0.00	0.00	0.00%	3.50	R	0.70	4.20	
789	Major OFF/S Band 3, 101 to 140 CO2 Emissions	**	3.67	0.73	4.40	0.00	0.00	0.00%	3.67	R	0.73	4.40	
790	Major OFF/S Band 4, 141 to 160 CO2 Emissions	**	3.83	0.77	4.60	0.00	0.00	0.00%	3.83	R	0.77	4.60	
791	Major OFF/S Band 5, 161 to 180 CO2 Emissions	**	4.00	0.80	4.80	0.00	0.00	0.00%	4.00	R	0.80	4.80	
792	Major OFF/S Band 6, 181 to 255 CO2 Emissions	**	4.17	0.83	5.00	0.00	0.00	0.00%	4.17	R	0.83	5.00	
793	Major OFF/S Band 7, Over 256 CO2 Emissions	**	4.33	0.87	5.20	0.00	0.00	0.00%	4.33	R	0.87	5.20	
794	<i>Diesel Surcharge for the 7 above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	Up to 4 hours												
795	Major OFF/S Band 1, 0 to 50 CO2 Emissions	**	7.50	1.50	9.00	0.00	0.00	0.00%	7.50	R	1.50	9.00	
796	Major OFF/S Band 2, 51 to 100 CO2 Emissions	**	7.67	1.53	9.20	0.00	0.00	0.00%	7.67	R	1.53	9.20	
797	Major OFF/S Band 3, 101 to 140 CO2 Emissions	**	7.83	1.57	9.40	0.00	0.00	0.00%	7.83	R	1.57	9.40	
798	Major OFF/S Band 4, 141 to 160 CO2 Emissions	**	8.00	1.60	9.60	0.00	0.00	0.00%	8.00	R	1.60	9.60	
799	Major OFF/S Band 5, 161 to 180 CO2 Emissions	**	8.17	1.63	9.80	0.00	0.00	0.00%	8.17	R	1.63	9.80	
800	Major OFF/S Band 6, 181 to 255 CO2 Emissions	**	8.33	1.67	10.00	0.00	0.00	0.00%	8.33	R	1.67	10.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
801	Major OFF/S Band 7, Over 256 CO2 Emissions	**	8.50	1.70	10.20	0.00	0.00	0.00%	8.50	R	1.70	10.20	
802	<i>Diesel Surcharge for the 7 above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	Major On Street												
	30 min - free of charge												
803	<i>Diesel Surcharge for the above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	up to 1 hr												
804	Major On/S Band 1, 0 to 50 CO2 Emissions	*	2.00	0.00	2.00	0.00	0.00	0.00%	2.00	R	0.00	2.00	
805	Major On/S Band 2, 51 to 100 CO2 Emissions	*	2.10	0.00	2.10	0.00	0.00	0.00%	2.10	R	0.00	2.10	
806	Major On/S Band 3, 101 to 140 CO2 Emissions	*	2.20	0.00	2.20	0.00	0.00	0.00%	2.20	R	0.00	2.20	
807	Major On/S Band 4, 141 to 160 CO2 Emissions	*	2.30	0.00	2.30	0.00	0.00	0.00%	2.30	R	0.00	2.30	
808	Major On/S Band 5, 161 to 180 CO2 Emissions	*	2.40	0.00	2.40	0.00	0.00	0.00%	2.40	R	0.00	2.40	
809	Major On/S Band 6, 181 to 255 CO2 Emissions	*	2.50	0.00	2.50	0.00	0.00	0.00%	2.50	R	0.00	2.50	
810	Major On/S Band 7, Over 256 CO2 Emissions	*	2.60	0.00	2.60	0.00	0.00	0.00%	2.60	R	0.00	2.60	
811	<i>Diesel Surcharge for the 7 above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	up to 2 hours												
812	Major On/S Band 1, 0 to 50 CO2 Emissions	*	5.00	0.00	5.00	0.00	0.00	0.00%	5.00	R	0.00	5.00	
813	Major On/S Band 2, 51 to 100 CO2 Emissions	*	5.20	0.00	5.20	0.00	0.00	0.00%	5.20	R	0.00	5.20	
814	Major On/S Band 3, 101 to 140 CO2 Emissions	*	5.40	0.00	5.40	0.00	0.00	0.00%	5.40	R	0.00	5.40	
815	Major On/S Band 4, 141 to 160 CO2 Emissions	*	5.60	0.00	5.60	0.00	0.00	0.00%	5.60	R	0.00	5.60	
816	Major On/S Band 5, 161 to 180 CO2 Emissions	*	5.80	0.00	5.80	0.00	0.00	0.00%	5.80	R	0.00	5.80	
817	Major On/S Band 6, 181 to 255 CO2 Emissions	*	6.00	0.00	6.00	0.00	0.00	0.00%	6.00	R	0.00	6.00	
818	Major On/S Band 7, Over 256 CO2 Emissions	*	6.20	0.00	6.20	0.00	0.00	0.00%	6.20	R	0.00	6.20	
819	<i>Diesel Surcharge for the 7 above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	up to 4 hrs												
820	Major On/S Band 1, 0 to 50 CO2 Emissions	*	11.00	0.00	11.00	0.00	0.00	0.00%	11.00	R	0.00	11.00	
821	Major On/S Band 2, 51 to 100 CO2 Emissions	*	11.20	0.00	11.20	0.00	0.00	0.00%	11.20	R	0.00	11.20	
822	Major On/S Band 3, 101 to 140 CO2 Emissions	*	11.40	0.00	11.40	0.00	0.00	0.00%	11.40	R	0.00	11.40	
823	Major On/S Band 4, 141 to 160 CO2 Emissions	*	11.60	0.00	11.60	0.00	0.00	0.00%	11.60	R	0.00	11.60	
824	Major On/S Band 5, 161 to 180 CO2 Emissions	*	11.80	0.00	11.80	0.00	0.00	0.00%	11.80	R	0.00	11.80	
825	Major On/S Band 6, 181 to 255 CO2 Emissions	*	12.00	0.00	12.00	0.00	0.00	0.00%	12.00	R	0.00	12.00	
826	Major On/S Band 7, Over 256 CO2 Emissions	*	12.20	0.00	12.20	0.00	0.00	0.00%	12.20	R	0.00	12.20	
827	<i>Diesel Surcharge for the 7 above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	District (The Mall Multi-Storey) (no free 30 minutes) Off Street												
	Up to 1 hr												
828	THE MALL CP Band 1, 0 to 50 CO2 Emissions	**	0.83	0.17	1.00	0.00	0.00	0.00%	0.83	R	0.17	1.00	
829	THE MALL CP Band 2, 51 to 100 CO2 Emissions	**	0.92	0.18	1.10	0.00	0.00	0.00%	0.92	R	0.18	1.10	
830	THE MALL CP Band 3, 101 to 140 CO2 Emissions	**	1.00	0.20	1.20	0.00	0.00	0.00%	1.00	R	0.20	1.20	
831	THE MALL CP Band 4, 141 to 160 CO2 Emissions	**	1.08	0.22	1.30	0.00	0.00	0.00%	1.08	R	0.22	1.30	
832	THE MALL CP Band 5, 161 to 180 CO2 Emissions	**	1.17	0.23	1.40	0.00	0.00	0.00%	1.17	R	0.23	1.40	
833	THE MALL CP Band 6, 181 to 255 CO2 Emissions	**	1.25	0.25	1.50	0.00	0.00	0.00%	1.25	R	0.25	1.50	
834	THE MALL CP Band 7, Over 256 CO2 Emissions	**	1.33	0.27	1.60	0.00	0.00	0.00%	1.33	R	0.27	1.60	
835	<i>Diesel Surcharge for the 7 above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	Up to 2 hrs					0.00	0.00	0.00%					
836	THE MALL CP Band 1, 0 to 50 CO2 Emissions	**	1.25	0.25	1.50	0.00	0.00	0.00%	1.25	R	0.25	1.50	
837	THE MALL CP Band 2, 51 to 100 CO2 Emissions	**	1.42	0.28	1.70	0.00	0.00	0.00%	1.42	R	0.28	1.70	
838	THE MALL CP Band 3, 101 to 140 CO2 Emissions	**	1.58	0.32	1.90	0.00	0.00	0.00%	1.58	R	0.32	1.90	
839	THE MALL CP Band 4, 141 to 160 CO2 Emissions	**	1.75	0.35	2.10	0.00	0.00	0.00%	1.75	R	0.35	2.10	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
840	THE MALL CP Band 5, 161 to 180 CO2 Emissions	**	1.92	0.38	2.30	0.00	0.00	0.00%	1.92	R	0.38	2.30	
841	THE MALL CP Band 6, 181 to 255 CO2 Emissions	**	2.08	0.42	2.50	0.00	0.00	0.00%	2.08	R	0.42	2.50	
842	THE MALL CP Band 7, Over 256 CO2 Emissions	**	2.25	0.45	2.70	0.00	0.00	0.00%	2.25	R	0.45	2.70	
843	<i>Diesel Surcharge for the 7 above</i>	**	0.33	0.07	0.40	0.00	0.00	0.00%	0.33	R	0.07	0.40	
	Up to 4 hrs												
844	THE MALL CP Band 1, 0 to 50 CO2 Emissions	**	3.33	0.67	4.00	0.00	0.00	0.00%	3.33	R	0.67	4.00	
845	THE MALL CP Band 2, 51 to 100 CO2 Emissions	**	3.50	0.70	4.20	0.00	0.00	0.00%	3.50	R	0.70	4.20	
846	THE MALL CP Band 3, 101 to 140 CO2 Emissions	**	3.67	0.73	4.40	0.00	0.00	0.00%	3.67	R	0.73	4.40	
847	THE MALL CP Band 4, 141 to 160 CO2 Emissions	**	3.83	0.77	4.60	0.00	0.00	0.00%	3.83	R	0.77	4.60	
848	THE MALL CP Band 5, 161 to 180 CO2 Emissions	**	4.00	0.80	4.80	0.00	0.00	0.00%	4.00	R	0.80	4.80	
849	THE MALL CP Band 6, 181 to 255 CO2 Emissions	**	4.17	0.83	5.00	0.00	0.00	0.00%	4.17	R	0.83	5.00	
850	THE MALL CP Band 7, Over 256 CO2 Emissions	**	4.33	0.87	5.20	0.00	0.00	0.00%	4.33	R	0.87	5.20	
851	<i>Diesel Surcharge for the 7 above</i>	**	0.63	0.12	0.75	0.04	0.05	6.67%	0.67	R	0.13	0.80	
	Up to 6 hours												
852	THE MALL CP Band 1, 0 to 50 CO2 Emissions	**	4.17	0.83	5.00	0.00	0.00	0.00%	4.17	R	0.83	5.00	
853	THE MALL CP Band 2, 51 to 100 CO2 Emissions	**	4.33	0.87	5.20	0.00	0.00	0.00%	4.33	R	0.87	5.20	
854	THE MALL CP Band 3, 101 to 140 CO2 Emissions	**	4.50	0.90	5.40	0.00	0.00	0.00%	4.50	R	0.90	5.40	
855	THE MALL CP Band 4, 141 to 160 CO2 Emissions	**	4.67	0.93	5.60	0.00	0.00	0.00%	4.67	R	0.93	5.60	
856	THE MALL CP Band 5, 161 to 180 CO2 Emissions	**	4.83	0.97	5.80	0.00	0.00	0.00%	4.83	R	0.97	5.80	
857	THE MALL CP Band 6, 181 to 255 CO2 Emissions	**	5.00	1.00	6.00	0.00	0.00	0.00%	5.00	R	1.00	6.00	
858	THE MALL CP Band 7, Over 256 CO2 Emissions	**	5.17	1.03	6.20	0.00	0.00	0.00%	5.17	R	1.03	6.20	
859	<i>Diesel Surcharge for the 7 above</i>	**	0.80	0.20	1.00	0.03	0.00	0.00%	0.83	R	0.17	1.00	
	Up to 8 hours												
860	THE MALL CP Band 1, 0 to 50 CO2 Emissions	**	5.83	1.17	7.00	0.00	0.00	0.00%	5.83	R	1.17	7.00	
861	THE MALL CP Band 2, 51 to 100 CO2 Emissions	**	6.00	1.20	7.20	0.00	0.00	0.00%	6.00	R	1.20	7.20	
862	THE MALL CP Band 3, 101 to 140 CO2 Emissions	**	6.17	1.23	7.40	0.00	0.00	0.00%	6.17	R	1.23	7.40	
863	THE MALL CP Band 4, 141 to 160 CO2 Emissions	**	6.33	1.27	7.60	0.00	0.00	0.00%	6.33	R	1.27	7.60	
864	THE MALL CP Band 5, 161 to 180 CO2 Emissions	**	6.50	1.30	7.80	0.00	0.00	0.00%	6.50	R	1.30	7.80	
865	THE MALL CP Band 6, 181 to 255 CO2 Emissions	**	6.67	1.33	8.00	0.00	0.00	0.00%	6.67	R	1.33	8.00	
866	THE MALL CP Band 7, Over 256 CO2 Emissions	**	6.83	1.37	8.20	0.00	0.00	0.00%	6.83	R	1.37	8.20	
867	<i>Diesel Surcharge for the 7 above</i>	**	0.80	0.20	1.00	0.03	0.00	0.00%	0.83	R	0.17	1.00	
	Up to 12 hours												
868	THE MALL CP Band 1, 0 to 50 CO2 Emissions	**	9.17	1.83	11.00	0.00	0.00	0.00%	9.17	R	1.83	11.00	
869	THE MALL CP Band 2, 51 to 100 CO2 Emissions	**	9.33	1.87	11.20	0.00	0.00	0.00%	9.33	R	1.87	11.20	
870	THE MALL CP Band 3, 101 to 140 CO2 Emissions	**	9.50	1.90	11.40	0.00	0.00	0.00%	9.50	R	1.90	11.40	
871	THE MALL CP Band 4, 141 to 160 CO2 Emissions	**	9.67	1.93	11.60	0.00	0.00	0.00%	9.67	R	1.93	11.60	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
872	THE MALL CP Band 5, 161 to 180 CO2 Emissions	**	9.83	1.97	11.80	0.00	0.00	0.00%	9.83	R	1.97	11.80	
873	THE MALL CP Band 6, 181 to 255 CO2 Emissions	**	10.00	2.00	12.00	0.00	0.00	0.00%	10.00	R	2.00	12.00	
874	THE MALL CP Band 7, Over 256 CO2 Emissions	**	10.17	2.03	12.20	0.00	0.00	0.00%	10.17	R	2.03	12.20	
875	<i>Diesel Surcharge for the 7 above</i>	**	0.80	0.20	1.00	0.03	0.00	0.00%	0.83	R	0.17	1.00	
	District Off Street												
	30 min												
876	<i>Diesel Surcharge for 30 mins free session up to 1 hr</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
877	Dist off / s Band 1, 0 to 50 CO2 Emissions	**	0.83	0.17	1.00	0.00	0.00	0.00%	0.83	R	0.17	1.00	
878	Dist off / s Band 2, 51 to 100 CO2 Emissions	**	0.92	0.18	1.10	0.00	0.00	0.00%	0.92	R	0.18	1.10	
879	Dist off / s Band 3, 101 to 140 CO2 Emissions	**	1.00	0.20	1.20	0.00	0.00	0.00%	1.00	R	0.20	1.20	
880	Dist off / s Band 4, 141 to 160 CO2 Emissions	**	1.08	0.22	1.30	0.00	0.00	0.00%	1.08	R	0.22	1.30	
881	Dist off / s Band 5, 161 to 180 CO2 Emissions	**	1.17	0.23	1.40	0.00	0.00	0.00%	1.17	R	0.23	1.40	
882	Dist off / s Band 6, 181 to 255 CO2 Emissions	**	1.25	0.25	1.50	0.00	0.00	0.00%	1.25	R	0.25	1.50	
883	Dist off / s Band 7, Over 256 CO2 Emissions	**	1.33	0.27	1.60	0.00	0.00	0.00%	1.33	R	0.27	1.60	
884	<i>Diesel Surcharge for the 7 above</i>	**	0.17	0.03	0.20	0.00	0.00	0.00%	0.17	R	0.03	0.20	
	up to 2 hrs												
885	Dist off / s Band 1, 0 to 50 CO2 Emissions	**	1.25	0.25	1.50	0.00	0.00	0.00%	1.25	R	0.25	1.50	
886	Dist off / s Band 2, 51 to 100 CO2 Emissions	**	1.33	0.27	1.60	0.00	0.00	0.00%	1.33	R	0.27	1.60	
887	Dist off / s Band 3, 101 to 140 CO2 Emissions	**	1.42	0.28	1.70	0.00	0.00	0.00%	1.42	R	0.28	1.70	
888	Dist off / s Band 4, 141 to 160 CO2 Emissions	**	1.50	0.30	1.80	0.00	0.00	0.00%	1.50	R	0.30	1.80	
889	Dist off / s Band 5, 161 to 180 CO2 Emissions	**	1.58	0.32	1.90	0.00	0.00	0.00%	1.58	R	0.32	1.90	
890	Dist off / s Band 6, 181 to 255 CO2 Emissions	**	1.67	0.33	2.00	0.00	0.00	0.00%	1.67	R	0.33	2.00	
891	Dist off / s Band 7, Over 256 CO2 Emissions	**	1.75	0.35	2.10	0.00	0.00	0.00%	1.75	R	0.35	2.10	
892	<i>Diesel Surcharge for the 7 above</i>	**	0.33	0.07	0.40	0.00	0.00	0.00%	0.33	R	0.07	0.40	
	up to 4 hrs												
893	Dist off / s Band 1, 0 to 50 CO2 Emissions	**	1.67	0.33	2.00	0.00	0.00	0.00%	1.67	R	0.33	2.00	
894	Dist off / s Band 2, 51 to 100 CO2 Emissions	**	1.75	0.35	2.10	0.00	0.00	0.00%	1.75	R	0.35	2.10	
895	Dist off / s Band 3, 101 to 140 CO2 Emissions	**	1.83	0.37	2.20	0.00	0.00	0.00%	1.83	R	0.37	2.20	
896	Dist off / s Band 4, 141 to 160 CO2 Emissions	**	1.92	0.38	2.30	0.00	0.00	0.00%	1.92	R	0.38	2.30	
897	Dist off / s Band 5, 161 to 180 CO2 Emissions	**	2.00	0.40	2.40	0.00	0.00	0.00%	2.00	R	0.40	2.40	
898	Dist off / s Band 6, 181 to 255 CO2 Emissions	**	2.08	0.42	2.50	0.00	0.00	0.00%	2.08	R	0.42	2.50	
899	Dist off / s Band 7, Over 256 CO2 Emissions	**	2.17	0.43	2.60	0.00	0.00	0.00%	2.17	R	0.43	2.60	
900	<i>Diesel Surcharge for the 7 above</i>	**	0.83	0.17	1.00	0.00	0.00	0.00%	0.83	R	0.17	1.00	
	District On street												
	30 min												
901	<i>Diesel Surcharge for free session up to 1 hr</i>	*	0.17	0.03	0.20	0.03	0.00	0.00%	0.20	R	0.00	0.20	
902	Dist on / s Band 1, 0 to 50 CO2 Emissions	*	1.00	0.00	1.00	0.00	0.00	0.00%	1.00	R	0.00	1.00	
903	Dist on / s Band 2, 51 to 100 CO2 Emissions	*	1.10	0.00	1.10	0.00	0.00	0.00%	1.10	R	0.00	1.10	
904	Dist on / s Band 3, 101 to 140 CO2 Emissions	*	1.20	0.00	1.20	0.00	0.00	0.00%	1.20	R	0.00	1.20	
905	Dist on / s Band 4, 141 to 160 CO2 Emissions	*	1.30	0.00	1.30	0.00	0.00	0.00%	1.30	R	0.00	1.30	
906	Dist on / s Band 5, 161 to 180 CO2 Emissions	*	1.40	0.00	1.40	0.00	0.00	0.00%	1.40	R	0.00	1.40	
907	Dist on / s Band 6, 181 to 255 CO2 Emissions	*	1.50	0.00	1.50	0.00	0.00	0.00%	1.50	R	0.00	1.50	
908	Dist on / s Band 7, Over 256 CO2 Emissions	*	1.60	0.00	1.60	0.00	0.00	0.00%	1.60	R	0.00	1.60	
909	<i>Diesel Surcharge for the 7 above</i>	*	0.20	0.00	0.20	0.00	0.00	0.00%	0.20	R	0.00	0.20	
	up to 2 hours												
910	Dist on / s Band 1, 0 to 50 CO2 Emissions	*	2.00	0.00	2.00	0.00	0.00	0.00%	2.00	R	0.00	2.00	
911	Dist on / s Band 2, 51 to 100 CO2 Emissions	*	2.10	0.00	2.10	0.00	0.00	0.00%	2.10	R	0.00	2.10	
912	Dist on / s Band 3, 101 to 140 CO2 Emissions	*	2.20	0.00	2.20	0.00	0.00	0.00%	2.20	R	0.00	2.20	
913	Dist on / s Band 4, 141 to 160 CO2 Emissions	*	2.30	0.00	2.30	0.00	0.00	0.00%	2.30	R	0.00	2.30	
914	Dist on / s Band 5, 161 to 180 CO2 Emissions	*	2.40	0.00	2.40	0.00	0.00	0.00%	2.40	R	0.00	2.40	
915	Dist on / s Band 6, 181 to 255 CO2 Emissions	*	2.50	0.00	2.50	0.00	0.00	0.00%	2.50	R	0.00	2.50	
916	Dist on / s Band 7, Over 256 CO2 Emissions	*	2.60	0.00	2.60	0.00	0.00	0.00%	2.60	R	0.00	2.60	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
917	<i>Diesel Surcharge for the 7 above</i> up to 4 hours	*	0.40	0.00	0.40	0.00	0.00	0.00%	0.40	R	0.00	0.40	
918	Dist on / s Band 1, 0 to 50 CO2 Emissions	*	3.00	0.00	3.00	0.00	0.00	0.00%	3.00	R	0.00	3.00	
919	Dist on / s Band 2, 51 to 100 CO2 Emissions	*	3.20	0.00	3.20	0.00	0.00	0.00%	3.20	R	0.00	3.20	
920	Dist on / s Band 3, 101 to 140 CO2 Emissions	*	3.40	0.00	3.40	0.00	0.00	0.00%	3.40	R	0.00	3.40	
921	Dist on / s Band 4, 141 to 160 CO2 Emissions	*	3.60	0.00	3.60	0.00	0.00	0.00%	3.60	R	0.00	3.60	
922	Dist on / s Band 5, 161 to 180 CO2 Emissions	*	3.80	0.00	3.80	0.00	0.00	0.00%	3.80	R	0.00	3.80	
923	Dist on / s Band 6, 181 to 255 CO2 Emissions	*	4.00	0.00	4.00	0.00	0.00	0.00%	4.00	R	0.00	4.00	
924	Dist on / s Band 7, Over 256 CO2 Emissions	*	4.20	0.00	4.20	0.00	0.00	0.00%	4.20	R	0.00	4.20	
925	<i>Diesel Surcharge for the 7 above</i>	*	1.00	0.00	1.00	0.00	0.00	0.00%	1.00	R	0.00	1.00	
Season Tickets Major (6am - 8pm) (London Road Car Park) Off Street													
926	LRMSCP 3-months (6am - 8pm) Band 1, 0 to 50 CO2 Emissions	**	218.75	43.75	263.00	0.42	0.00	0.00%	219.17	R	43.83	263.00	
927	LRMSCP 3-months (6am - 8pm) Band 2, 51 to 100 CO2 Emissions	**	222.92	44.58	268.00	0.42	0.00	0.00%	223.33	R	44.67	268.00	
928	LRMSCP 3-months (6am - 8pm) Band 3, 101 to 140 CO2 Emissions	**	227.08	45.42	273.00	0.42	0.00	0.00%	227.50	R	45.50	273.00	
929	LRMSCP 3-months (6am - 8pm) Band 4, 141 to 160 CO2 Emissions	**	231.25	46.25	278.00	0.42	0.00	0.00%	231.67	R	46.33	278.00	
930	LRMSCP 3-months (6am - 8pm) Band 5, 161 to 180 CO2 Emissions	**	235.42	47.08	283.00	0.42	0.00	0.00%	235.83	R	47.17	283.00	
931	LRMSCP 3-months (6am - 8pm) Band 6, 181 to 255 CO2 Emissions	**	239.58	47.92	288.00	0.42	0.00	0.00%	240.00	R	48.00	288.00	
932	LRMSCP 3-months (6am - 8pm) Band 7, Over 256 CO2 Emissions	**	243.75	48.75	293.00	0.42	0.00	0.00%	244.17	R	48.83	293.00	
933	<i>Diesel Surcharge for the 7 above</i>	**	16.00	3.20	19.00	-0.17	0.00	0.00%	15.83	R	3.17	19.00	
934	LRMSCP 6-months (6am - 8pm) Band 1, 0 to 50 CO2 Emissions	**	397.50	79.50	477.00	0.00	0.00	0.00%	397.50	R	79.50	477.00	
935	LRMSCP 6-months (6am - 8pm) Band 2, 51 to 100 CO2 Emissions	**	401.67	80.33	482.00	0.00	0.00	0.00%	401.67	R	80.33	482.00	
936	LRMSCP 6-months (6am - 8pm) Band 3, 101 to 140 CO2 Emissions	**	410.83	82.17	493.00	0.00	0.00	0.00%	410.83	R	82.17	493.00	
937	LRMSCP 6-months (6am - 8pm) Band 4, 141 to 160 CO2 Emissions	**	415.00	83.00	498.00	0.00	0.00	0.00%	415.00	R	83.00	498.00	
938	LRMSCP 6-months (6am - 8pm) Band 5, 161 to 180 CO2 Emissions	**	419.17	83.83	503.00	0.00	0.00	0.00%	419.17	R	83.83	503.00	
939	LRMSCP 6-months (6am - 8pm) Band 6, 181 to 255 CO2 Emissions	**	423.33	84.67	508.00	0.00	0.00	0.00%	423.33	R	84.67	508.00	
940	LRMSCP 6-months (6am - 8pm) Band 7, Over 256 CO2 Emissions	**	510.83	102.17	613.00	0.00	0.00	0.00%	510.83	R	102.17	613.00	
941	<i>Diesel Surcharge for the 7 above</i>	**	32.00	6.40	38.00	-0.33	0.00	0.00%	31.67	R	6.33	38.00	
942	LRMSCP 12-months (6am - 8pm) Band 1, 0 to 50 CO2 Emissions	**	728.75	145.75	875.00	0.42	0.00	0.00%	729.17	R	145.83	875.00	
943	LRMSCP 12-months (6am - 8pm) Band 2, 51 to 100 CO2 Emissions	**	734.58	146.92	882.00	0.42	0.00	0.00%	735.00	R	147.00	882.00	
944	LRMSCP 12-months (6am - 8pm) Band 3, 101 to 140 CO2 Emissions	**	738.75	147.75	887.00	0.42	0.00	0.00%	739.17	R	147.83	887.00	
945	LRMSCP 12-months (6am - 8pm) Band 4, 141 to 160 CO2 Emissions	**	742.92	148.58	892.00	0.42	0.00	0.00%	743.33	R	148.67	892.00	
946	LRMSCP 12-months (6am - 8pm) Band 5, 161 to 180 CO2 Emissions	**	747.08	149.42	897.00	0.42	0.00	0.00%	747.50	R	149.50	897.00	
947	LRMSCP 12-months (6am - 8pm) Band 6, 181 to 255 CO2 Emissions	**	751.25	150.25	902.00	0.42	0.00	0.00%	751.67	R	150.33	902.00	
948	LRMSCP 12-months (6am - 8pm) Band 7, Over 256 CO2 Emissions	**	755.42	151.08	907.00	0.42	0.00	0.00%	755.83	R	151.17	907.00	
949	<i>Diesel Surcharge for the 7 above</i>	**	62.50	12.50	75.00	0.00	0.00	0.00%	62.50	R	12.50	75.00	

Description of Service		Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change	
	Season Tickets Major (8pm - 6am) (London Road Car Park) Off Street												
950	LRMSCP 3-months (8pm to 6am) Band 1, 0 to 50 CO2 Emissions	**	75.00	15.00	90.00	0.00	0.00	0.00%	75.00	R	15.00	90.00	
951	LRMSCP 3-months (8pm to 6am) Band 2, 51 to 100 CO2 Emissions	**	79.17	15.83	95.00	0.00	0.00	0.00%	79.17	R	15.83	95.00	
952	LRMSCP 3-months (8pm to 6am) Band 3, 101 to 140 CO2 Emissions	**	83.33	16.67	100.00	0.00	0.00	0.00%	83.33	R	16.67	100.00	
953	LRMSCP 3-months (8pm to 6am) Band 4, 141 to 160 CO2 Emissions	**	87.50	17.50	105.00	0.00	0.00	0.00%	87.50	R	17.50	105.00	
954	LRMSCP 3-months (8pm to 6am) Band 5, 161 to 180 CO2 Emissions	**	91.67	18.33	110.00	0.00	0.00	0.00%	91.67	R	18.33	110.00	
955	LRMSCP 3-months (8pm to 6am) Band 6, 181 to 255 CO2 Emissions	**	95.83	19.17	115.00	0.00	0.00	0.00%	95.83	R	19.17	115.00	
956	LRMSCP 3-months (8pm to 6am) Band 7, Over 256 CO2 Emissions	**	100.00	20.00	120.00	0.00	0.00	0.00%	100.00	R	20.00	120.00	
957	<i>Diesel Surcharge for the 7 above</i>	**	16.00	3.20	19.00	-0.17	0.00	0.00%	15.83	R	3.17	19.00	
958	LRMSCP 6-months (8pm to 6am) Band 1, 0 to 50 CO2 Emissions	**	137.50	27.50	165.00	0.00	0.00	0.00%	137.50	R	27.50	165.00	
959	LRMSCP 6-months (8pm to 6am) Band 2, 51 to 100 CO2 Emissions	**	141.67	28.33	170.00	0.00	0.00	0.00%	141.67	R	28.33	170.00	
960	LRMSCP 6-months (8pm to 6am) Band 3, 101 to 140 CO2 Emissions	**	145.83	29.17	175.00	0.00	0.00	0.00%	145.83	R	29.17	175.00	
961	LRMSCP 6-months (8pm to 6am) Band 4, 141 to 160 CO2 Emissions	**	150.00	30.00	180.00	0.00	0.00	0.00%	150.00	R	30.00	180.00	
962	LRMSCP 6-months (8pm to 6am) Band 5, 161 to 180 CO2 Emissions	**	154.17	30.83	185.00	0.00	0.00	0.00%	154.17	R	30.83	185.00	
963	LRMSCP 6-months (8pm to 6am) Band 6, 181 to 255 CO2 Emissions	**	158.33	31.67	190.00	0.00	0.00	0.00%	158.33	R	31.67	190.00	
964	LRMSCP 6-months (8pm to 6am) Band 7, Over 256 CO2 Emissions	**	162.50	32.50	195.00	0.00	0.00	0.00%	162.50	R	32.50	195.00	
965	<i>Diesel Surcharge for the 7 above</i>	**	32.00	6.40	38.00	-0.33	0.00	0.00%	31.67	R	6.33	38.00	
966	LRMSCP 12-months (8pm to 6am) Band 1, 0 to 50 CO2 Emissions	**	248.75	49.75	299.00	0.42	0.00	0.00%	249.17	R	49.83	299.00	
967	LRMSCP 12-months (8pm to 6am) Band 2, 51 to 100 CO2 Emissions	**	252.92	50.58	304.00	0.42	0.00	0.00%	253.33	R	50.67	304.00	
968	LRMSCP 12-months (8pm to 6am) Band 3, 101 to 140 CO2 Emissions	**	257.08	51.42	309.00	0.42	0.00	0.00%	257.50	R	51.50	309.00	
969	LRMSCP 12-months (8pm to 6am) Band 4, 141 to 160 CO2 Emissions	**	261.25	52.25	314.00	0.42	0.00	0.00%	261.67	R	52.33	314.00	
970	LRMSCP 12-months (8pm to 6am) Band 5, 161 to 180 CO2 Emissions	**	265.42	53.08	319.00	0.42	0.00	0.00%	265.83	R	53.17	319.00	
971	LRMSCP 12-months (8pm to 6am) Band 6, 181 to 255 CO2 Emissions	**	269.58	53.92	324.00	0.42	0.00	0.00%	270.00	R	54.00	324.00	
972	LRMSCP 12-months (8pm to 6am) Band 7, Over 256 CO2 Emissions	**	273.75	54.75	329.00	0.42	0.00	0.00%	274.17	R	54.83	329.00	
973	<i>Diesel Surcharge for the 7 above</i>	**	62.50	12.50	75.00	0.00	0.00	0.00%	62.50	R	12.50	75.00	
	Season Tickets Major (24/7) (London Road Car Park) Off Street					0.00	0.00	0.00%					
974	LRMSCP 1-month (24hrs) Band 1, 0 to 50 CO2 Emissions	**	79.17	15.83	95.00	0.00	0.00	0.00%	79.17	R	15.83	95.00	
975	LRMSCP 1-month (24hrs) Band 2, 51 to 100 CO2 Emissions	**	83.33	16.67	100.00	0.00	0.00	0.00%	83.33	R	16.67	100.00	
976	LRMSCP 1-month (24hrs) Band 3, 101 to 140 CO2 Emissions	**	87.50	17.50	105.00	0.00	0.00	0.00%	87.50	R	17.50	105.00	
977	LRMSCP 1-month (24hrs) Band 4, 141 to 160 CO2 Emissions	**	91.67	18.33	110.00	0.00	0.00	0.00%	91.67	R	18.33	110.00	
978	LRMSCP 1-month (24hrs) Band 5, 161 to 180 CO2 Emissions	**	95.83	19.17	115.00	0.00	0.00	0.00%	95.83	R	19.17	115.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
979	LRMSCP 1-month (24hrs) Band 6, 181 to 255 CO2 Emissions	**	100.00	20.00	120.00	0.00	0.00	0.00%	100.00	R	20.00	120.00	
980	LRMSCP 1-month (24hrs) Band 7, Over 256 CO2 Emissions	**	104.17	20.83	125.00	0.00	0.00	0.00%	104.17	R	20.83	125.00	
981	<i>Diesel Surcharge for the 7 above</i>	**	5.83	1.17	7.00	0.00	0.00	0.00%	5.83	R	1.17	7.00	
982	LRMSCP 3-months (24hrs) Band 1, 0 to 50 CO2 Emissions	**	285.00	57.00	342.00	0.00	0.00	0.00%	285.00	R	57.00	342.00	
983	LRMSCP 3-months (24hrs) Band 2, 51 to 100 CO2 Emissions	**	289.17	57.83	347.00	0.00	0.00	0.00%	289.17	R	57.83	347.00	
984	LRMSCP 3-months (24hrs) Band 3, 101 to 140 CO2 Emissions	**	293.33	58.67	352.00	0.00	0.00	0.00%	293.33	R	58.67	352.00	
985	LRMSCP 3-months (24hrs) Band 4, 141 to 160 CO2 Emissions	**	297.50	59.50	357.00	0.00	0.00	0.00%	297.50	R	59.50	357.00	
986	LRMSCP 3-months (24hrs) Band 5, 161 to 180 CO2 Emissions	**	301.67	60.33	362.00	0.00	0.00	0.00%	301.67	R	60.33	362.00	
987	LRMSCP 3-months (24hrs) Band 6, 181 to 255 CO2 Emissions	**	305.83	61.17	367.00	0.00	0.00	0.00%	305.83	R	61.17	367.00	
988	LRMSCP 3-months (24hrs) Band 7, Over 256 CO2 Emissions	**	310.00	62.00	372.00	0.00	0.00	0.00%	310.00	R	62.00	372.00	
989	<i>Diesel Surcharge for the 7 above</i>	**	16.00	3.20	19.00	-0.17	0.00	0.00%	15.83	R	3.17	19.00	
990	LRMSCP 6-months (24hrs) Band 1, 0 to 50 CO2 Emissions	**	513.75	102.75	617.00	0.42	0.00	0.00%	514.17	R	102.83	617.00	
991	LRMSCP 6-months (24hrs) Band 2, 51 to 100 CO2 Emissions	**	517.92	103.58	622.00	0.42	0.00	0.00%	518.33	R	103.67	622.00	
992	LRMSCP 6-months (24hrs) Band 3, 101 to 140 CO2 Emissions	**	522.08	104.42	627.00	0.42	0.00	0.00%	522.50	R	104.50	627.00	
993	LRMSCP 6-months (24hrs) Band 4, 141 to 160 CO2 Emissions	**	526.25	105.25	632.00	0.42	0.00	0.00%	526.67	R	105.33	632.00	
994	LRMSCP 6-months (24hrs) Band 5, 161 to 180 CO2 Emissions	**	530.42	106.08	637.00	0.42	0.00	0.00%	530.83	R	106.17	637.00	
995	LRMSCP 6-months (24hrs) Band 6, 181 to 255 CO2 Emissions	**	534.58	106.92	642.00	0.42	0.00	0.00%	535.00	R	107.00	642.00	
996	LRMSCP 6-months (24hrs) Band 7, Over 256 CO2 Emissions	**	538.75	107.75	647.00	0.42	0.00	0.00%	539.17	R	107.83	647.00	
997	<i>Diesel Surcharge for the 7 above</i>	**	32.00	6.40	38.00	-0.33	0.00	0.00%	31.67	R	6.33	38.00	
998	LRMSCP 12-months (24hrs) Band 1, 0 to 50 CO2 Emissions	**	970.00	194.00	1,164.00	0.00	0.00	0.00%	970.00	R	194.00	1,164.00	
999	LRMSCP 12-months (24hrs) Band 2, 51 to 100 CO2 Emissions	**	974.17	194.83	1,169.00	0.00	0.00	0.00%	974.17	R	194.83	1,169.00	
1000	LRMSCP 12-months (24hrs) Band 3, 101 to 140 CO2 Emissions	**	978.33	195.67	1,174.00	0.00	0.00	0.00%	978.33	R	195.67	1,174.00	
1001	LRMSCP 12-months (24hrs) Band 4, 141 to 160 CO2 Emissions	**	982.50	196.50	1,179.00	0.00	0.00	0.00%	982.50	R	196.50	1,179.00	
1002	LRMSCP 12-months (24hrs) Band 5, 161 to 180 CO2 Emissions	**	986.67	197.33	1,184.00	0.00	0.00	0.00%	986.67	R	197.33	1,184.00	
1003	LRMSCP 12-months (24hrs) Band 6, 181 to 255 CO2 Emissions	**	990.83	198.17	1,189.00	0.00	0.00	0.00%	990.83	R	198.17	1,189.00	
1004	LRMSCP 12-months (24hrs) Band 7, Over 256 CO2 Emissions	**	995.00	199.00	1,194.00	0.00	0.00	0.00%	995.00	R	199.00	1,194.00	
1005	<i>Diesel Surcharge for the 7 above</i>	**	62.50	12.50	75.00	0.00	0.00	0.00%	62.50	R	12.50	75.00	
	Season Tickets District (24/7) (The Mall Multi-Storey) Off Street												
1006	The Mall 1-month (24hrs) Band 1, 0 to 50 CO2 Emissions	**	60.83	12.17	73.00	0.00	0.00	0.00%	60.83	R	12.17	73.00	
1007	The Mall 1-month (24hrs) Band 2, 51 to 100 CO2 Emissions	**	63.33	12.67	76.00	0.00	0.00	0.00%	63.33	R	12.67	76.00	
1008	The Mall 1-month (24hrs) Band 3, 101 to 140 CO2 Emissions	**	65.83	13.17	79.00	0.00	0.00	0.00%	65.83	R	13.17	79.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
1009	The Mall 1-month (24hrs) Band 4, 141 to 160 CO2 Emissions	**	67.50	13.50	81.00	0.00	0.00	0.00%	67.50	R	13.50	81.00	
1010	The Mall 1-month (24hrs) Band 5, 161 to 180 CO2 Emissions	**	70.00	14.00	84.00	0.00	0.00	0.00%	70.00	R	14.00	84.00	
1011	The Mall 1-month (24hrs) Band 6, 181 to 255 CO2 Emissions	**	72.50	14.50	87.00	0.00	0.00	0.00%	72.50	R	14.50	87.00	
1012	The Mall 1-month (24hrs) Band 7, Over 256 CO2 Emissions	**	75.00	15.00	90.00	0.00	0.00	0.00%	75.00	R	15.00	90.00	
1013	<i>Diesel Surcharge for the 7 above</i>	**	5.83	1.17	7.00	0.00	0.00	0.00%	5.83	R	1.17	7.00	
1014	The Mall 3-months (24hrs) Band 1, 0 to 50 CO2 Emissions	**	94.00	18.80	113.00	0.17	0.00	0.00%	94.17	R	18.83	113.00	
1015	The Mall 3-months (24hrs) Band 2, 51 to 100 CO2 Emissions	**	98.17	19.63	118.00	0.17	0.00	0.00%	98.33	R	19.67	118.00	
1016	The Mall 3-months (24hrs) Band 3, 101 to 140 CO2 Emissions	**	102.33	20.47	123.00	0.17	0.00	0.00%	102.50	R	20.50	123.00	
1017	The Mall 3-months (24hrs) Band 4, 141 to 160 CO2 Emissions	**	106.50	21.30	128.00	0.17	0.00	0.00%	106.67	R	21.33	128.00	
1018	The Mall 3-months (24hrs) Band 5, 161 to 180 CO2 Emissions	**	110.67	22.13	133.00	0.17	0.00	0.00%	110.83	R	22.17	133.00	
1019	The Mall 3-months (24hrs) Band 6, 181 to 255 CO2 Emissions	**	114.83	22.97	138.00	0.17	0.00	0.00%	115.00	R	23.00	138.00	
1020	The Mall 3-months (24hrs) Band 7, Over 256 CO2 Emissions	**	119.00	23.80	143.00	0.17	0.00	0.00%	119.17	R	23.83	143.00	
1021	<i>Diesel Surcharge for the 7 above</i>	**	63.00	12.60	76.00	0.33	0.00	0.00%	63.33	R	12.67	76.00	
1022	The Mall 6-months (24hrs) Band 1, 0 to 50 CO2 Emissions	**	175.00	35.00	210.00	0.00	0.00	0.00%	175.00	R	35.00	210.00	
1023	The Mall 6-months (24hrs) Band 2, 51 to 100 CO2 Emissions	**	179.17	35.83	215.00	0.00	0.00	0.00%	179.17	R	35.83	215.00	
1024	The Mall 6-months (24hrs) Band 3, 101 to 140 CO2 Emissions	**	183.33	36.67	220.00	0.00	0.00	0.00%	183.33	R	36.67	220.00	
1025	The Mall 6-months (24hrs) Band 4, 141 to 160 CO2 Emissions	**	187.50	37.50	225.00	0.00	0.00	0.00%	187.50	R	37.50	225.00	
1026	The Mall 6-months (24hrs) Band 5, 161 to 180 CO2 Emissions	**	191.67	38.33	230.00	0.00	0.00	0.00%	191.67	R	38.33	230.00	
1027	The Mall 6-months (24hrs) Band 6, 181 to 255 CO2 Emissions	**	195.83	39.17	235.00	0.00	0.00	0.00%	195.83	R	39.17	235.00	
1028	The Mall 6-months (24hrs) Band 7, Over 256 CO2 Emissions	**	200.00	40.00	240.00	0.00	0.00	0.00%	200.00	R	40.00	240.00	
1029	<i>Diesel Surcharge for the 7 above</i>	**	62.50	12.50	75.00	0.00	0.00	0.00%	62.50	R	12.50	75.00	
1030	The Mall 12-months (24hrs) Band 1, 0 to 50 CO2 Emissions	**	326.25	65.25	392.00	0.42	0.00	0.00%	326.67	R	65.33	392.00	
1031	The Mall 12-months (24hrs) Band 2, 51 to 100 CO2 Emissions	**	330.42	66.08	397.00	0.42	0.00	0.00%	330.83	R	66.17	397.00	
1032	The Mall 12-months (24hrs) Band 3, 101 to 140 CO2 Emissions	**	334.58	66.92	402.00	0.42	0.00	0.00%	335.00	R	67.00	402.00	
1033	The Mall 12-months (24hrs) Band 4, 141 to 160 CO2 Emissions	**	338.75	67.75	407.00	0.42	0.00	0.00%	339.17	R	67.83	407.00	
1034	The Mall 12-months (24hrs) Band 5, 161 to 180 CO2 Emissions	**	342.92	68.58	412.00	0.42	0.00	0.00%	343.33	R	68.67	412.00	
1035	The Mall 12-months (24hrs) Band 6, 181 to 255 CO2 Emissions	**	347.08	69.42	417.00	0.42	0.00	0.00%	347.50	R	69.50	417.00	
1036	The Mall 12-months (24hrs) Band 7, Over 256 CO2 Emissions	**	351.25	70.25	422.00	0.42	0.00	0.00%	351.67	R	70.33	422.00	
1037	<i>Diesel Surcharge for the 7 above</i>	**	62.50	12.50	75.00	0.00	0.00	0.00%	62.50	R	12.50	75.00	

Description of Service		Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
	Parks Car Park Off Street (All LBBB parks) off street											
	up to 1 hr											
1038	up to 2 hrs	**	0.83	0.17	1.00	0.00	0.00	0.00%	0.83	R	0.17	1.00
1039	up to 4 hrs	**	1.67	0.33	2.00	0.00	0.00	0.00%	1.67	R	0.33	2.00
1040	upto 6 hrs	**	0.00	0.00	0.00	3.33	4.00	400.00%	3.33	O	0.67	4.00
												New 6 hour charge
	Off Street Car park season ticket for specified locations only											
1041	3 months	**	93.75	18.75	113.00	0.42	0.00	0.00%	94.17	R	18.83	113.00
1042	6 months	**	187.50	37.50	225.00	0.00	0.00	0.00%	187.50	R	37.50	225.00
1043	12 months	**	375.00	75.00	450.00	0.00	0.00	0.00%	375.00	R	75.00	450.00
	CCTV											
1044	CCTV application and survey	*	444.00	0.00	444.00	0.00	0.00	0.00%	444.00	R	0.00	444.00
1045	Downloads per hour	*	57.00	0.00	57.00	0.00	0.00	0.00%	57.00	R	0.00	57.00
1046	Deployable camera installation	*	88.00	0.00	88.00	0.00	0.00	0.00%	88.00	R	0.00	88.00
	Street Trading											
1047	First 2 square metres @£100 per square metre	*	200.00	0.00	200.00	0.00	0.00	0.00%	200.00	R	0.00	200.00
1048	Every additional square metre @£30 per square metre	*	30.00	0.00	30.00	5.00	5.00	16.67%	35.00	O	0.00	35.00
1049	Mobile Catering Vans -	*	375.00	0.00	375.00	22.50	22.50	6.00%	397.50	P	0.00	397.50
1050	Street Trading Administration fee	*	40.00	0.00	40.00	0.00	0.00	0.00%	40.00	R	0.00	40.00
1051	Street Trading Licence copy/reprint fee	*	25.00	0.00	25.00	1.50	1.50	6.00%	26.50	P	0.00	26.50
1052	Leaflet Distribution - Main Distributor - First application fee & 1 day distribution	*	53.00	0.00	53.00	0.00	0.00	0.00%	53.00	R	0.00	53.00
1053	Leaflet Distribution - Associate licence - First application fee & 1 day distribution	*	26.00	0.00	26.00	0.00	0.00	0.00%	26.00	R	0.00	26.00
1054	Leaflet Distribution - Main Distributor - Renewal fee & 1 day distribution	*	40.00	0.00	40.00	0.00	0.00	0.00%	40.00	R	0.00	40.00
1055	Leaflet Distribution - Associate licence - Renewal fee & 1 day distribution	*	20.00	0.00	20.00	0.00	0.00	0.00%	20.00	R	0.00	20.00
1056	Leaflet Distribution - extra charge per day per licence (Max 6 days)	*	15.00	0.00	15.00	0.00	0.00	0.00%	15.00	R	0.00	15.00
	Barking Market											
	Saturdays											
1057	East St (Top) - price per foot including licence fee	*	4.90	0.00	4.90	0.00	0.00	0.00%	4.90	R	0.00	4.90
1058	East St (Bottom) - price per foot including licence fee	*	4.20	0.00	4.20	0.00	0.00	0.00%	4.20	R	0.00	4.20
1059	Short Blue Square - price per foot including licence fee	*	4.90	0.00	4.90	0.00	0.00	0.00%	4.90	R	0.00	4.90
	Weekday											
1060	Ripple Rd (Square) - price per foot including licence fee	*	3.60	0.00	3.60	0.00	0.00	0.00%	3.60	R	0.00	3.60
1061	East St (Top) - price per foot including licence fee	*	3.60	0.00	3.60	0.00	0.00	0.00%	3.60	R	0.00	3.60
1062	East St (Bottom) - price per foot including licence fee	*	3.00	0.00	3.00	0.00	0.00	0.00%	3.00	R	0.00	3.00
1063	Short Blue Square - price per foot including licence fee	*	3.60	0.00	3.60	0.00	0.00	0.00%	3.60	R	0.00	3.60
1064	Casuals (On top of charge) - price per foot including licence fee	*	7.00	0.00	7.00	0.00	0.00	0.00%	7.00	R	0.00	7.00
1065	Fines - Late Payment	*	15.00	0.00	15.00	0.00	0.00	0.00%	15.00	R	0.00	15.00
1066	Fines - Late Removal of Vans	*	15.00	0.00	15.00	0.00	0.00	0.00%	15.00	R	0.00	15.00

Increase to cover parking costs.

Increase to cover parking costs.

Description of Service		Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change	
HMO Licensing													
1067	Part A - HMO - Application Fee - Up to 5 Rooms	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00	
1068	Part B - Payment	*	300.00	0.00	300.00	0.00	0.00	0.00%	300.00	R	0.00	300.00	
1069	Part A - HMO - Application Fee - Up to 6-10 Rooms	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00	
1070	Part B - Payment	*	400.00	0.00	400.00	0.00	0.00	0.00%	400.00	R	0.00	400.00	
1071	Part A - HMO - Application Fee - 10+ Rooms	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00	
1072	Part B - Payment	*	500.00	0.00	500.00	0.00	0.00	0.00%	500.00	R	0.00	500.00	
1073	Part A - HMO - Application Fee - 15-19 Rooms	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00	
1074	Part B - Payment	*	600.00	0.00	600.00	0.00	0.00	0.00%	600.00	R	0.00	600.00	
1075	Part A - HMO - Application Fee - 20 plus Rooms	*	1,000.00	0.00	1,000.00	0.00	0.00	0.00%	1,000.00	R	0.00	1,000.00	
1076	Part B - Payment	*	700.00	0.00	700.00	0.00	0.00	0.00%	700.00	R	0.00	700.00	
1077	HMO - Assisting Applicants Complete Forms - Up to 5 Rooms (+ £7.50 per Room)	*	161.50	0.00	161.50	0.00	0.00	0.00%	161.50	R	0.00	161.50	
1078	HMO - Assisting Applicants Complete Forms - 6-10 Rooms (+ £7.50 per Room)	*	171.50	0.00	171.50	0.00	0.00	0.00%	171.50	R	0.00	171.50	
1079	HMO - Assisting Applicants Complete Forms - 10-14 Rooms (+ £7.50 per Room)	*	182.00	0.00	182.00	0.00	0.00	0.00%	182.00	R	0.00	182.00	
1080	HMO - Assisting Applicants Complete Forms - 15-19 Rooms (+ £7.50 per Room)	*	192.00	0.00	192.00	0.00	0.00	0.00%	192.00	R	0.00	192.00	
1081	HMO - Assisting Applicants Complete Forms - 20+ Rooms (+ £7.50 per Room)	*	202.00	0.00	202.00	0.00	0.00	0.00%	202.00	R	0.00	202.00	
1082	HMO - Notice	*	536.00	0.00	536.00	0.00	0.00	0.00%	536.00	R	0.00	536.00	
Selective Licensing													
1083	Selective Private Rented Property Licence New Application fee Part A	*	470.00	0.00	470.00	0.00	0.00	0.00%	470.00	R	0.00	470.00	
1084	Selective Private Rented Property Licence New Application fee Part B	*	430.00	0.00	430.00	0.00	0.00	0.00%	430.00	R	0.00	430.00	
1085	Part B for landlords who have held a current licence for 2 years without enforcement action: 50% discount on Part B	*	215.00	0.00	215.00	0.00	0.00	0.00%	215.00	R	0.00	215.00	
1086	1 year Selective Private Rented Property Licence fee Part A	*	470.00	0.00	470.00	0.00	0.00	0.00%	470.00	R	0.00	470.00	
1087	1 year Selective Private Rented Property Licence fee Part B	*	430.00	0.00	430.00	0.00	0.00	0.00%	430.00	R	0.00	430.00	
1088	Change of Licence Holder Part A	*	470.00	0.00	470.00	0.00	0.00	0.00%	470.00	R	0.00	470.00	
1089	Change of Licence Holder Part B	*	430.00	0.00	430.00	0.00	0.00	0.00%	430.00	R	0.00	430.00	
1090	Re printing of lost Licence	*	11.00	0.00	11.00	0.00	0.00	0.00%	11.00	R	0.00	11.00	
1091	Change to Licence, eg Managing Agent	*	10.00	0.00	10.00	0.00	0.00	0.00%	10.00	R	0.00	10.00	new fee
Private Sector Housing Enforcement Fees													
1092	Improvement Notice	*	570.00	0.00	570.00	0.00	0.00	0.00%	570.00	R	0.00	570.00	
1093	Prohibition Order	*	570.00	0.00	570.00	0.00	0.00	0.00%	570.00	R	0.00	570.00	
1094	Hazard Awareness Notice	*	570.00	0.00	570.00	0.00	0.00	0.00%	570.00	R	0.00	570.00	
1095	Emergency Remedial Action	*	570.00	0.00	570.00	0.00	0.00	0.00%	570.00	R	0.00	570.00	
1096	Emergency Prohibition Order	*	570.00	0.00	570.00	0.00	0.00	0.00%	570.00	R	0.00	570.00	
1097	Demolition Order	*	570.00	0.00	570.00	0.00	0.00	0.00%	570.00	R	0.00	570.00	
1098	Rent Repayment Order - Housing Act 2016	*											
Planning (Enforcement)													
1099	Planning Enforcement Notice compliance letter	*	239.00	0.00	239.00	0.00	0.00	0.00%	239.00	R	0.00	239.00	
1100	Planning enforcement Condition Compliance letter	*	123.00	0.00	123.00	0.00	0.00	0.00%	123.00	R	0.00	123.00	
1101	Planning enforcement approved plans confirmation letter	*	239.00	0.00	239.00	0.00	0.00	0.00%	239.00	R	0.00	239.00	

Description of Service		Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change	
	Highways												
1102	Skip Permits	*	59.00	0.00	59.00	6.00	6.00	10.17%	65.00	C	0.00	65.00	
1103	Skip Company Annual Registration Admin Fee	*	314.00	0.00	314.00	31.00	31.00	9.87%	345.00	C	0.00	345.00	
1104	Administration fee for processing skips without a permit	*	348.00	0.00	348.00	34.00	34.00	9.77%	382.00	C	0.00	382.00	
1105	Materials (on Highway) licence	*	59.00	0.00	59.00	6.00	6.00	10.17%	65.00	C	0.00	65.00	
1106	Crane licence - 3 Months	*	858.00	0.00	858.00	85.00	85.00	9.91%	943.00	C	0.00	943.00	
1107	Mobile Crane / Cherry Picker licence - One day	*	172.00	0.00	172.00	17.00	17.00	9.88%	189.00	C	0.00	189.00	
1108	Containers on the public highway	*	582.00	0.00	582.00	58.00	58.00	9.97%	640.00	C	0.00	640.00	
1109	Scaffolding licence - 3 Months	*	858.00	0.00	858.00	85.00	85.00	9.91%	943.00	C	0.00	943.00	
1110	Scaffolding licence per linear metre of highway occupied	*	24.00	0.00	24.00	2.00	2.00	8.33%	26.00	C	0.00	26.00	
1111	Hoarding licence	*	858.00	0.00	858.00	85.00	85.00	9.91%	943.00	C	0.00	943.00	
1112	Hoarding licence per 10 linear metres of highway occupied	*	59.00	0.00	59.00	6.00	6.00	10.17%	65.00	C	0.00	65.00	
1113	Section 50 NRSWA licence	*	685.00	0.00	685.00	68.00	68.00	9.93%	753.00	C	0.00	753.00	
1114	Unplanned Road closures (max 21 days)	*	1,885.00	0.00	1,885.00	187.00	187.00	9.92%	2,072.00	C	0.00	2,072.00	
1115	Footway Crossing Application fee	*	178.00	0.00	178.00	18.00	18.00	10.11%	196.00	C	0.00	196.00	
1116	Footway Crossing Administration Fee	*	362.00	0.00	362.00	36.00	36.00	9.94%	398.00	C	0.00	398.00	
1117	White Lines for demarking individual domestic foot path crossings up to 3.6m wide	*	384.00	0.00	384.00	38.00	38.00	9.90%	422.00	C	0.00	422.00	
1118	White Lines for demarking domestic foot path crossings - business requests	*	111.00	0.00	111.00	11.00	11.00	9.91%	122.00	C	0.00	122.00	
	Street Works Permit Scheme Charges (LoPS)												
1119	Road Category 0,1,2 & Traffic Sensitive - PAA for Major Works	*	105.00	0.00	105.00	0.00	0.00	0.00%	105.00	R	0.00	105.00	Statutory - The Traffic Management Permit Scheme (England) Regulations 2007
1120	Road Category 0,1,2 & Traffic Sensitive - Permit for Major Works - over 10 days and all major works requiring a TRO	*	240.00	0.00	240.00	0.00	0.00	0.00%	240.00	R	0.00	240.00	Regulation 30 (maximum fee): £240 for a Permit, £105 for an application (PAA), £45 for a variation.
1121	Road Category 0,1,2 & Traffic Sensitive - Permit for Major Works - 4-10 days	*	130.00	0.00	130.00	0.00	0.00	0.00%	130.00	R	0.00	130.00	See Statutory Guidance for Highway Authority Permit Schemes (DfT - July 2020). Their recommended breakdown has now been applied.
1122	Road Category 0,1,2 & Traffic Sensitive - Permit for Major Works - up to 3 days	*	65.00	0.00	65.00	0.00	0.00	0.00%	65.00	R	0.00	65.00	Fees should only cover cost of operating the permit scheme (including on-costs). Discounts can also apply and the scheme should not be used to generate a surplus. Local Highway Authorities have a 3 year cycle to consider if fees should be reset should surplus be running.
1123	Road Category 0,1,2 & Traffic Sensitive - Permit for Standard Works	*	130.00	0.00	130.00	0.00	0.00	0.00%	130.00	R	0.00	130.00	
1124	Road Category 0,1,2 & Traffic Sensitive - Permit for Minor Works	*	65.00	0.00	65.00	0.00	0.00	0.00%	65.00	R	0.00	65.00	
1125	Road Category 0,1,2 & Traffic Sensitive - Permit for Immediate Works	*	60.00	0.00	60.00	0.00	0.00	0.00%	60.00	R	0.00	60.00	
1126	Road Category 0,1,2 & Traffic Sensitive - Permit Variation	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
1127	Road Category 3 & 4 non Traffic Sensitive - PAA for Major Works	*	75.00	0.00	75.00	0.00	0.00	0.00%	75.00	R	0.00	75.00	
1128	Road Category 3 & 4 non Traffic Sensitive - Permit for Major Works - over 10 days and all major works	*	150.00	0.00	150.00	0.00	0.00	0.00%	150.00	R	0.00	150.00	
1129	Road Category 3 & 4 non Traffic Sensitive - Permit for Major Works - 4 to 10 days	*	75.00	0.00	75.00	0.00	0.00	0.00%	75.00	R	0.00	75.00	
1130	Road Category 3 & 4 non Traffic Sensitive - Permit for Major Works - up to 3 days	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
1131	Road Category 3 & 4 non Traffic Sensitive - Permit for Standard Works	*	75.00	0.00	75.00	0.00	0.00	0.00%	75.00	R	0.00	75.00	
1132	Road Category 3 & 4 non Traffic Sensitive - Permit for Minor Works	*	45.00	0.00	45.00	0.00	0.00	0.00%	45.00	R	0.00	45.00	
1133	Road Category 3 & 4 non Traffic Sensitive - Permit for Immediate Works	*	40.00	0.00	40.00	0.00	0.00	0.00%	40.00	R	0.00	40.00	
1134	Road Category 3 & 4 non Traffic Sensitive - Permit Variation	*	35.00	0.00	35.00	0.00	0.00	0.00%	35.00	R	0.00	35.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
	Flooding/Drainage Services Fees												
1135	Per structure	**	65.00	13.00	78.00	4.17	5.00	6.41%	69.17	P	13.83	83.00	
	Residential- Written Advice Only												
1136	1-9 (minor)	**	155.83	31.17	187.00	9.17	11.00	5.88%	165.00	P	33.00	198.00	
1137	10-50	**	233.33	46.67	280.00	14.17	17.00	6.07%	247.50	P	49.50	297.00	
1138	51-200	**	389.17	77.83	467.00	23.33	28.00	6.00%	412.50	P	82.50	495.00	
1139	201+	**	544.17	108.83	653.00	32.50	39.00	5.97%	576.67	P	115.33	692.00	
	Single meeting with follow up written advice												
1140	1-9 (minor)	**	311.67	62.33	374.00	18.33	22.00	5.88%	330.00	P	66.00	396.00	
1141	10-50	**	428.33	85.67	514.00	25.83	31.00	6.03%	454.17	P	90.83	545.00	
1142	51-200	**	700.00	140.00	840.00	41.67	50.00	5.95%	741.67	P	148.33	890.00	
1143	201+	**	855.83	171.17	1,027.00	51.67	62.00	6.04%	907.50	P	181.50	1,089.00	
	SuDS Planning Pre-Application Guidance												
	Non-residential (floor space m2)- Written Advice Only												
1144	0-1,000 (minor)	**	155.83	31.17	187.00	9.17	11.00	5.88%	165.00	P	33.00	198.00	
1145	1,001-10,000	**	233.33	46.67	280.00	14.17	17.00	6.07%	247.50	P	49.50	297.00	
1146	10,001-25,000	**	389.17	77.83	467.00	23.33	28.00	6.00%	412.50	P	82.50	495.00	
1147	>25,000	**	311.67	62.33	374.00	18.33	22.00	5.88%	330.00	P	66.00	396.00	
	Non-residential (floor space m2)- Single meeting with follow up written advice												
1148	0-1,000 (minor)	**	311.67	62.33	374.00	18.33	22.00	5.88%	330.00	P	66.00	396.00	
1149	1,001-10,000	**	428.33	85.67	514.00	25.83	31.00	6.03%	454.17	P	90.83	545.00	
1150	10,001-25,000	**	700.00	140.00	840.00	41.67	50.00	5.95%	741.67	P	148.33	890.00	
1151	>25,000	**	621.67	124.33	746.00	37.50	45.00	6.03%	659.17	P	131.83	791.00	
	SuDS Planning Pre-Application Guidance												
	Non-residential (floor space m2)- Written Advice Only												
1152	0-1,000 (minor)	**	155.83	31.17	187.00	9.17	11.00	5.88%	165.00	P	33.00	198.00	
1153	1,001-10,000	**	233.33	46.67	280.00	14.17	17.00	6.07%	247.50	P	49.50	297.00	
1154	10,001-25,000	**	389.17	77.83	467.00	23.33	28.00	6.00%	412.50	P	82.50	495.00	
1155	>25,000	**	311.67	62.33	374.00	18.33	22.00	5.88%	330.00	P	66.00	396.00	
	Non-residential (floor space m2)- Single meeting with follow up written advice												
1156	0-1,000 (minor)	**	311.67	62.33	374.00	18.33	22.00	5.88%	330.00	P	66.00	396.00	
1157	1,001-10,000	**	428.33	85.67	514.00	25.83	31.00	6.03%	454.17	P	90.83	545.00	
1158	10,001-25,000	**	700.00	140.00	840.00	41.67	50.00	5.95%	741.67	P	148.33	890.00	
1159	>25,000	**	621.67	124.33	746.00	37.50	45.00	6.03%	659.17	P	131.83	791.00	
	Flood Risk Report												
1160	Single meeting with follow-up written advice	**	155.83	31.17	187.00	9.17	11.00	5.88%	165.00	P	33.00	198.00	

Description of Service		Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge			Rationale for fee change		
My Place													
Park Sports													
1161	Parks - Cricket pitch only - (Season - Up to 40 Matches)	*	4,220.00	0.00	4,220.00	253.00	253.00	6.00%	4,473.00	P	0.00	4,473.00	
1162	Parks - Football pitch only - Adults - (Season - Up to 30 matches)	*	1,835.00	0.00	1,835.00	110.00	110.00	5.99%	1,945.00	P	0.00	1,945.00	
1163	Parks - Football pitch only - Junior/9v9 - (Season - Up to 30 matches)	*	917.00	0.00	917.00	55.00	55.00	6.00%	972.00	P	0.00	972.00	
1164	Parks - Football pitch only - Mini - (Season - Up to 30 matches)	*	461.00	0.00	461.00	28.00	28.00	6.07%	489.00	P	0.00	489.00	
1165	Parks - Rugby Pitch - 30 matches	*	1,501.00	0.00	1,501.00	90.00	90.00	6.00%	1,591.00	P	0.00	1,591.00	
1166	Parks - Rugby Pitch - Mini - 30 matches	*	461.00	0.00	461.00	28.00	28.00	6.07%	489.00	P	0.00	489.00	
1167	Pavilion Hire: -To be added to sport if required per game	**	37.50	7.50	45.00	2.50	3.00	6.67%	40.00	P	8.00	48.00	
1168	Non Turf Cricket Pitch (NTP) Per Session	*	53.00	0.00	53.00	3.00	3.00	5.66%	56.00	P	0.00	56.00	
1169	Parks - Seasonal use for Football Training	*	290.00	0.00	290.00	17.00	17.00	5.86%	307.00	P	0.00	307.00	
Pest Control													
1170	Rats (Including 2 follow up visits)	**	120.00	24.00	144.00	7.50	9.00	6.25%	127.50	P	25.50	153.00	
1171	Mice (Including 2 follow up visits)	**	120.00	24.00	144.00	7.50	9.00	6.25%	127.50	P	25.50	153.00	
1172	Cockroaches (Including 2 follow up visits)	**	120.00	24.00	144.00	7.50	9.00	6.25%	127.50	P	25.50	153.00	
1173	Ants (Inside the Property) - 1 Follow up visit	**	108.33	21.67	130.00	6.67	8.00	6.15%	115.00	P	23.00	138.00	
1174	Ants (Pharaoh Ants) Inside the Property - 3 Follow up visit	**	216.67	43.33	260.00	13.33	16.00	6.15%	230.00	P	46.00	276.00	
1175	Wasps	**	60.00	12.00	72.00	3.33	4.00	5.56%	63.33	P	12.67	76.00	
1176	Low Risk Pests (Beetles, Weevils, Earwigs, Woodlice, Silverfish)	**	72.50	14.50	87.00	4.17	5.00	5.75%	76.67	P	15.33	92.00	
1177	Squirrels- 5 Days Trapping	**	155.00	31.00	186.00	9.17	11.00	5.91%	164.17	P	32.83	197.00	
1178	Bedbugs- 3 Bedrooms(2 Follow up visits)	**	215.00	43.00	258.00	12.50	15.00	5.81%	227.50	P	45.50	273.00	
1179	Bedbugs- 5 Bedrooms(2 Follow up visits)	**	275.00	55.00	330.00	16.67	20.00	6.06%	291.67	P	58.33	350.00	
1180	Flea- 3 Bedrooms(1 Follow up visit)	**	145.83	29.17	175.00	9.17	11.00	6.29%	155.00	P	31.00	186.00	
1181	Flea- 5 Bedrooms(1 Follow up visit)	**	189.17	37.83	227.00	11.67	14.00	6.17%	200.83	P	40.17	241.00	
1182	Moths- 3 Bedrooms (2 Follow up visit)	**	175.83	35.17	211.00	10.83	13.00	6.16%	186.67	P	37.33	224.00	
1183	Moths- 5 Bedrooms (2 Follow up visit)	**	226.67	45.33	272.00	13.33	16.00	5.88%	240.00	P	48.00	288.00	
Refuse													
1184	Trade Refuse Collection - Refuse Sacks (yearly Pack - 52 bags) One bag per week collection	*							286.00		0.00	286.00	New Fees: To be purchased via prepayment on gov.pay
1185	Trade Refuse Collection - Refuse Sacks (Yearly Pack - 104 bags) Two bags per week collection	*							572.00		0.00	572.00	
1184	Trade Refuse Collection - Euro 1100 L	*	26.00	0.00	26.00	0.00	0.00	0.00%	26.00	R	0.00	26.00	No changes to Trade Refuse fees so as to remain competitive
1186	Trade Refuse Collection - Euro 1100 L Recycling	*	22.00	0.00	22.00	0.00	0.00	0.00%	22.00	R	0.00	22.00	
1187	Trade Refuse Collection – 660L Bin Per Collection	*	20.00	0.00	20.00	0.00	0.00	0.00%	20.00	R	0.00	20.00	
1188	Trade Refuse Collection – 660L Bin Per Collection - Recycle	*	15.00	0.00	15.00	0.00	0.00	0.00%	15.00	R	0.00	15.00	
1189	Trade Refuse Collection – 360L Bin Per Collection	*	14.00	0.00	14.00	0.00	0.00	0.00%	14.00	R	0.00	14.00	
1190	Trade Refuse Collection – 240L Bin Per Collection	*	10.00	0.00	10.00	0.00	0.00	0.00%	10.00	R	0.00	10.00	
1191	Trade Refuse Collection – 240L Bin Per Collection - Recycle	*	7.00	0.00	7.00	0.00	0.00	0.00%	7.00	R	0.00	7.00	
1192	Trade Refuse Collection – 360L Bin Per Collection - Recycle	*	7.00	0.00	7.00	0.00	0.00	0.00%	7.00	R	0.00	7.00	
1192	Weekly Collection Charge per Bin - Charity Rate	*	17.00	0.00	17.00	0.00	0.00	0.00%	17.00	R	0.00	17.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
1193	Trade Refuse Collection - Euro or Paladin Bin Per Collection where there are more than four units on site	*	21.00	0.00	21.00	0.00	0.00	0.00%	21.00	R	0.00	21.00	
1194	Euro or Paladin Bin Annual rental- Domestic Waste bin hire	*	155.00	0.00	155.00	0.00	0.00	0.00%	155.00	R	0.00	155.00	
1195	Green Garden Waste subscription	*	41.00	0.00	41.00	2.00	2.00	4.88%	43.00	P	0.00	43.00	
1196	Bulky Waste - Standard Service (up to 4 items)	*	35.00	0.00	35.00	0.00	0.00	0.00%	35.00	R	0.00	35.00	Bulky Waste: New Fees - to be introduced from January 2023
1197	Bulky Waste - per additional item, up to a max of 4 addn items	*	7.50	0.00	7.50	0.00	0.00	0.00%	7.50	R	0.00	7.50	
1198	Additional bin collections on request by Landlord/Managing Agent for Domestic & Recycling 1 to 15 Euro Bins	*	14.00	0.00	14.00	0.80	0.80	5.71%	14.80	P	0.00	14.80	
1199	Additional bin collections on request by Landlord/Managing Agent for Domestic & Recycling 16 to 25 Euro Bins	*	12.00	0.00	12.00	0.70	0.70	5.83%	12.70	P	0.00	12.70	
1200	Additional bin collections on request by Landlord/Managing Agent for Domestic & Recycling, 26 Euro Bins or more	*	10.00	0.00	10.00	0.60	0.60	6.00%	10.60	P	0.00	10.60	
1201	Schools Recycling Collection- Euro 1100L	*	15.00	0.00	15.00	0.00	0.00	0.00%	15.00	R	0.00	15.00	
1202	New or replacement domestic (Grey 140L) wheelie bin	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	No change to replacement wheelie bin as fee only recently introduced
	Cemeteries												
1203	Grave fees - EROB - A Grade Traditional (50 years)	*	4,064.00	0.00	4,064.00	244.00	244.00	6.00%	4,308.00	P	0.00	4,308.00	
1204	Grave fees - EROB - B Grade Traditional (50 years)	*	3,580.00	0.00	3,580.00	215.00	215.00	6.01%	3,795.00	P	0.00	3,795.00	
1205	Grave fees - EROB - Muslim with mounded finish (50 years)	*	2,429.00	0.00	2,429.00	146.00	146.00	6.01%	2,575.00	P	0.00	2,575.00	
1206	Grave fees - EROB - Lawn (50 years)	*	2,102.00	0.00	2,102.00	126.00	126.00	5.99%	2,228.00	P	0.00	2,228.00	
1207	Grave fees - EROB - Children's Corner (50 years) depth for one only	*	542.00	0.00	542.00	33.00	33.00	6.09%	575.00	P	0.00	575.00	
1208	Grave fees - EROB - Ashes only grave in Garden of Rest (25 years)	*	401.00	0.00	401.00	24.00	24.00	5.99%	425.00	P	0.00	425.00	
1209	Grave fees - EROB - Ashes only above ground vault (25 years)	*	1,785.00	0.00	1,785.00	107.00	107.00	5.99%	1,892.00	P	0.00	1,892.00	
1210	Internment fees - Private Grave - Non-private Grave (excluding still-born)	*	1,196.00	0.00	1,196.00	72.00	72.00	6.02%	1,268.00	P	0.00	1,268.00	
1211	Internment fees - Child in Non-private Grave (Aged between 3 weeks and 12 years)	*	393.00	0.00	393.00	24.00	24.00	6.11%	417.00	P	0.00	417.00	
1212	Internment fees - Child up to the age of 12 years old in Children's Corner (depth for 1 only)	*	393.00	0.00	393.00	24.00	24.00	6.11%	417.00	P	0.00	417.00	
1213	Internment fees - Still Born Babies & Children up to 3 weeks old	*	238.00	0.00	238.00	14.00	14.00	5.88%	252.00	P	0.00	252.00	
1214	Additional fee for Saturday burial (8-11AM only appointments only, Direct to grave and subject to staff availability)	*	517.00	0.00	517.00	31.00	31.00	6.00%	548.00	P	0.00	548.00	
1215	Additional fee for Saturday cremated remains. 8-11AM appointments only, Direct to grave and subject to staff availability)	*	281.00	0.00	281.00	17.00	17.00	6.05%	298.00	P	0.00	298.00	
1216	Cremated remains fees - Internment of child's cremated remains in Children's Corner	*	238.00	0.00	238.00	14.00	14.00	5.88%	252.00	P	0.00	252.00	
1217	Cremated remains fees - Internment of cremated remains in Private Grave - Internment of cremated remains in Ashes Grave in Garden of Rest - Cremated remains in Garden of Rest and two line inscription in Book of Remembrance	*	238.00	0.00	238.00	14.00	14.00	5.88%	252.00	P	0.00	252.00	
1218	Cremated remains fees - Each additional line in the Book of Remembrance	*	53.00	0.00	53.00	3.00	3.00	5.66%	56.00	P	0.00	56.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
1219	Cremated remains fees - Second Internment of cremated remains in "above ground vault".	*	100.00	0.00	100.00	6.00	6.00	6.00%	106.00	P	0.00	106.00	
1220	Memorial fees - Right to place memorial on lawn & non-lawn type grave - Right to place single or double memorial vase on any grave - Right to place memorial book or plaque on non-lawn type of grave - Right to add kerbs - landing	*	202.00	0.00	202.00	12.00	12.00	5.94%	214.00	P	0.00	214.00	
1221	Memorial fees - Adding inscription, levelling/straightening memorials, cleaning/restoration works	*	75.00	0.00	75.00	5.00	5.00	6.67%	80.00	P	0.00	80.00	
1222	Use of Cemetery Chapel - For 30mins	*	122.00	0.00	122.00	7.00	7.00	5.74%	129.00	P	0.00	129.00	
1223	Transfer of Exclusive Right of Burial	*	45.00	0.00	45.00	3.00	3.00	6.67%	48.00	P	0.00	48.00	
1224	Duplicate Deeds	*	37.00	0.00	37.00	2.00	2.00	5.41%	39.00	P	0.00	39.00	
1225	Planter Plaque (10 yrs)	*	457.00	0.00	457.00	27.00	27.00	5.91%	484.00	P	0.00	484.00	
1226	Barbican – Memorial Plaque (10 Yrs)	*	457.00	0.00	457.00	27.00	27.00	5.91%	484.00	P	0.00	484.00	
1227	Mushroom - Memorial Plaque (10 Yrs)	*	457.00	0.00	457.00	27.00	27.00	5.91%	484.00	P	0.00	484.00	
1228	Scattering of Ashes within Scattering Landscaped Areas	*	114.00	0.00	114.00	7.00	7.00	6.14%	121.00	P	0.00	121.00	
1229	Additional cost for depth over burial for 2	*	179.00	0.00	179.00	11.00	11.00	6.15%	190.00	P	0.00	190.00	
1230	Lease EROB Extension: Lawn 25 Years	*	1,052.00	0.00	1,052.00	63.00	63.00	5.99%	1,115.00	P	0.00	1,115.00	
1231	Lease EROB Extension: Lawn 50 Years	*	2,102.00	0.00	2,102.00	126.00	126.00	5.99%	2,228.00	P	0.00	2,228.00	
1232	Lease EROB Extension: Traditional 25 Years	*	1,791.00	0.00	1,791.00	107.00	107.00	5.97%	1,898.00	P	0.00	1,898.00	
1233	Lease EROB Extension: Traditional 50 Years	*	3,580.00	0.00	3,580.00	215.00	215.00	6.01%	3,795.00	P	0.00	3,795.00	
1234	Lease EROB Extension: Ashes Plot 25 Years	*	401.00	0.00	401.00	24.00	24.00	5.99%	425.00	P	0.00	425.00	
1235	Lease EROB Extension: Sanctum/Vault 25 Years	*	1,785.00	0.00	1,785.00	107.00	107.00	5.99%	1,892.00	P	0.00	1,892.00	
	Pet Cemetery												
	Ashes - Pets												
1236	Burial of Ashes	**	113.33	22.67	136.00	6.67	8.00	5.88%	120.00	P	24.00	144.00	
1237	Scattering in landscaped gardens	**	91.67	18.33	110.00	5.83	7.00	6.36%	97.50	P	19.50	117.00	
	Burial - Pets												
1238	Small - Less than 15kg	**	219.17	43.83	263.00	13.33	16.00	6.08%	232.50	P	46.50	279.00	
1239	Medium - 16 - 25kg	**	236.67	47.33	284.00	14.17	17.00	5.99%	250.83	P	50.17	301.00	
1240	Large - 26 - 50kg	**	252.50	50.50	303.00	15.00	18.00	5.94%	267.50	P	53.50	321.00	
1241	Extra Large - 51 kg plus	**	270.00	54.00	324.00	15.83	19.00	5.86%	285.83	P	57.17	343.00	
1242	Biodegradable Coffin -Small	**	41.67	8.33	50.00	2.50	3.00	6.00%	44.17	P	8.83	53.00	
1243	Biodegradable Coffin - Large	**	55.00	11.00	66.00	3.33	4.00	6.06%	58.33	P	11.67	70.00	
	Lease for Burial Options - Pets												
1244	Memorial Plot Lease 10 years - Burial Only	**	254.17	50.83	305.00	15.00	18.00	5.90%	269.17	P	53.83	323.00	
1245	Memorial Plot Lease 30 years - Burial Only	**	520.83	104.17	625.00	31.67	38.00	6.08%	552.50	P	110.50	663.00	
	Memorials - Pets												
1246	Memorial shrub in Landscaped gardens	**	25.00	5.00	30.00	1.67	2.00	6.67%	26.67	P	5.33	32.00	
1247	Natural Headstone Supply and put in place with inscription upto 50 letters	**	372.50	74.50	447.00	22.50	27.00	6.04%	395.00	P	79.00	474.00	
1248	Inscription charge (per letter)	**	2.50	0.50	3.00	0.00	0.00	0.00%	2.50	P	0.50	3.00	
	Street cleansing (Including Graffiti & Deep Cleaning)												
1249	Driver up to 3.5 tonne vehicle (p/h)	*	39.00	0.00	39.00	2.00	2.00	5.13%	41.00	P	0.00	41.00	
1250	Driver over 3.5 tonne vehicle (p/h)	*	44.00	0.00	44.00	3.00	3.00	6.82%	47.00	P	0.00	47.00	
1251	Loaders (p/h)	*	39.00	0.00	39.00	2.00	2.00	5.13%	41.00	P	0.00	41.00	
1252	Graffiti & Jetwash Operatives (p/h)	*	49.00	0.00	49.00	3.00	3.00	6.12%	52.00	P	0.00	52.00	
1253	Other Cleansing operatives (p/h)	*	39.00	0.00	39.00	2.00	2.00	5.13%	41.00	P	0.00	41.00	
1254	3.5T Transit Tipper (p/h)	*	10.00	0.00	10.00	1.00	1.00	10.00%	11.00	P	0.00	11.00	
1255	Demount (7.5T) (p/h)	*	33.00	0.00	33.00	2.00	2.00	6.06%	35.00	P	0.00	35.00	
1256	Graffiti Vehicle (p/h)	*	8.00	0.00	8.00	0.00	0.00	0.00%	8.00	P	0.00	8.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
1257	7.5T Caged Tipper (p/h)	*	34.00	0.00	34.00	2.00	2.00	5.88%	36.00	P	0.00	36.00	
1258	Digger (p/h)	*	13.00	0.00	13.00	1.00	1.00	7.69%	14.00	P	0.00	14.00	
1259	Street Sweeper (p/h)	*	29.00	0.00	29.00	2.00	2.00	6.90%	31.00	P	0.00	31.00	
1260	Disposal costs (per tonne). ELWA fee for 22/23 is £175 per tonne. This will increase for 23/24.	*	169.00	0.00	169.00	6.00	6.00	3.55%	175.00	O	0.00	175.00	
	Fleet Department												
1261	Driving Assessments.	*	74.00	0.00	74.00	4.00	4.00	5.41%	78.00	P	0.00	78.00	
1262	Vehicle Hire w/ Driver - 20 Seat Wheel chair accessible mini coach (£35 Per Hour + 35p Per Mile)	*	43.00	0.00	43.00	3.00	3.00	6.98%	46.00	P	0.00	46.00	
1263	Vehicle Hire w/ Driver - 16 Seat Wheel chair accessible minibus (£30 Per Hour + 30p Per Mile)	*	38.00	0.00	38.00	2.00	2.00	5.26%	40.00	P	0.00	40.00	
1264	Vehicle Hire w/ Driver - 16 Seat minibus - (£30 Per Hour + 25p Per Mile)	*	38.00	0.00	38.00	2.00	2.00	5.26%	40.00	P	0.00	40.00	
1265	Private MOT Class IV	*	45.00	0.00	45.00	3.00	3.00	6.67%	48.00	P	0.00	48.00	
1266	Private MOT Class V	*	57.00	0.00	57.00	3.00	3.00	5.26%	60.00	P	0.00	60.00	
	Registrars												
1267	Individual Citizenship Payments (Per Adult)	*	114.00	0.00	114.00	11.00	11.00	9.65%	125.00	C	0.00	125.00	Increase in line with CPI - Additional costs for staff, premises, cleaning, security, etc. Statutory fees have not been increased.
1268	Marriages/Civil Partnerships at Woodlands (Mon - Thurs)	*	196.00	0.00	196.00	19.00	19.00	9.69%	215.00	C	0.00	215.00	
1269	Marriages/Civil Partnerships at Woodlands (Friday)	*	237.00	0.00	237.00	23.00	23.00	9.70%	260.00	C	0.00	260.00	
1270	Marriages/Civil Partnerships at Woodlands (Saturday)	*	341.00	0.00	341.00	34.00	34.00	9.97%	375.00	C	0.00	375.00	
1271	Marriages/Civil Partnerships at Woodlands (Sunday and Bank Holiday)	*	485.00	0.00	485.00	48.00	48.00	9.90%	533.00	C	0.00	533.00	
1272	Marriages/Civil Partnerships at Approved Premises	*	397.00	0.00	397.00	39.00	39.00	9.82%	436.00	C	0.00	436.00	
1273	Marriages/Civil Partnerships at Approved Premises (Sundays)	*	485.00	0.00	485.00	48.00	48.00	9.90%	533.00	C	0.00	533.00	
1274	Dusk Marriages (Late Fridays)	*	384.00	0.00	384.00	38.00	38.00	9.90%	422.00	C	0.00	422.00	
1275	Non-Statutory Ceremonies (Renewal of Vows & Baby Naming) (Mon-Thurs)	**	196.00	0.00	485.00	248.17	48.00	9.90%	444.17	C	88.83	533.00	
1276	Non-Statutory Ceremonies (Renewal of Vows & Baby Naming) (Fri)	**	237.00	0.00	237.00	-20.33	23.00	9.70%	216.67	C	43.33	260.00	
1277	Non-Statutory Ceremonies (Renewal of Vows & Baby Naming) (Saturday)	**	341.00	0.00	330.00	-38.50	33.00	10.00%	302.50	C	60.50	363.00	
1278	Non-Statutory Ceremonies (Renewal of Vows & Baby Naming) (Sunday)	**	485.00	0.00	485.00	-40.83	48.00	9.90%	444.17	C	88.83	533.00	
1279	Additional fee for all Bank Holidays, New Years Eve, Christmas Eve and Valentine's Day	*	85.00	0.00	85.00	0.00	0.00	0.00%	85.00	R	0.00	85.00	
1280	Notice appointment booking fee	*	35.00	0.00	35.00	0.00	0.00	0.00%	35.00	R	0.00	35.00	
1281	Non refundable wedding booking fee	*	124.00	0.00	124.00	12.00	12.00	9.68%	136.00	C	0.00	136.00	
1282	Application for place of Worship excluding the cost of advertisement	*	28.00	0.00	28.00	0.00	0.00	0.00%	28.00	R	0.00	28.00	
1283	Application for place of marriage excluding cost of advertisement	*	130.00	0.00	130.00	0.00	0.00	0.00%	130.00	R	0.00	130.00	
1284	Application to be an Approved Premises- Non refundable application fee for 3 year approval excluding the cost of advertisement which is the responsibility of the applicant	*	1,032.00	0.00	1,032.00	102.00	102.00	9.88%	1,134.00	C	0.00	1,134.00	
1285	Application for an Approved Premises- Non refundable application for renewal excluding the cost of advertisement which is the responsibility of the applicant	**	860.00	172.00	1,032.00	85.00	102.00	9.88%	945.00	C	189.00	1,134.00	
1286	Approved Premises- Fee for review by the Review Officer or Assembly following refusal	**	300.00	60.00	360.00	0.00	0.00	0.00%	300.00	R	60.00	360.00	

Description of Service			Current 2022 Charge			Proposed Increase / (Decrease)			Proposed 2023 Charge				Rationale for fee change
1287	Priority service for copy certificates issued same day	**	20.83	4.17	25.00	1.67	2.00	8.00%	22.50	C	4.50	27.00	
1288	Appointments for Marriage Notices outside of normal office hours	**	21.67	4.33	26.00	2.50	3.00	11.54%	24.17	C	4.83	29.00	
1289	Birth/Death/Marriage General Search (historical search by public in indexes)	**	23.33	4.67	28.00	0.00	0.00	0.00%	23.33	R	4.67	28.00	
1290	Marriage - historical searches (if copy not provided)	**	12.50	2.50	15.00	0.83	1.00	6.67%	13.33	C	2.67	16.00	
1291	Copy full & short certificates (open)	*	11.00	0.00	11.00	0.00	0.00	0.00%	11.00	R	0.00	11.00	
1292	Copy full & short certificates (open) after day of registration	*	11.00	0.00	11.00	0.00	0.00	0.00%	11.00	R	0.00	11.00	
1293	Copy full certificates (closed)	*	11.00	0.00	11.00	0.00	0.00	0.00%	11.00	R	0.00	11.00	
1294	Copy short certificates (closed)	*	11.00	0.00	11.00	0.00	0.00	0.00%	11.00	R	0.00	11.00	
1295	Registrar Attendance at place of worship (includes stat certificate)	*	136.00	0.00	136.00	0.00	0.00	0.00%	136.00	R	0.00	136.00	
1296	Cost of non statutory letter at customer request	*	26.00	0.00	26.00	3.00	3.00	11.54%	29.00	C	0.00	29.00	
1297	Emergency administration/appointment charge	*	25.00	0.00	25.00	0.00	0.00	0.00%	25.00	R	0.00	25.00	
	Customer Services												
1298	Social Alarm Service - Charge per annum	*	215.00	0.00	215.00	0.00	0.00	0.00%	215.00	R	0.00	215.00	
	Court Costs												
1299	Summons - Council Tax	*				63.00	63.00	n/a	63.00	R	0.00	63.00	
1300	Liability Order Hearing - Council Tax	*				60.00	60.00	n/a	60.00	R	0.00	60.00	
1301	Summons - NNDR	*				127.00	127.00	n/a	127.00	R	0.00	127.00	New categories of charges introduced to encourage payment earlier in the process.
1302	Liability Order Hearing - NNDR	*				100.00	100.00	n/a	100.00	R	0.00	100.00	
1303	Possessions - secure tenants	*	394.50	0.00	394.50	0.00	0.00	0.00%	394.50	R	0.00	394.50	
1304	Possessions - introductory tenants	*	424.50	0.00	424.50	0.00	0.00	0.00%	424.50	R	0.00	424.50	
1305	Evictions	*	121.00	0.00	121.00	9.00	9.00	7.44%	130.00	R	0.00	130.00	
1306	Summonses - General Income	*	156.00	0.00	156.00	0.00	0.00	0.00%	156.00	R	0.00	156.00	
1307	Charging Order - General Income	*	264.00	0.00	264.00	0.00	0.00	0.00%	264.00	R	0.00	264.00	
1308	Judgement - Housing Benefit Overpayment	*	47.00	0.00	47.00	0.00	0.00	0.00%	47.00	R	0.00	47.00	
1309	Charging Order - Housing Benefit Overpayment	*	264.00	0.00	264.00	0.00	0.00	0.00%	264.00	R	0.00	264.00	
1310	Charging Order - Housing Benefit Overpayment	*	264.00	0.00	264.00	0.00	0.00	0.00%	264.00	R	0.00	264.00	
1311	Compliance Stage	*	75.00	0.00	75.00	0.00	0.00	0.00%	75.00	R	0.00	75.00	
1312	Enforcement Stage	*	235.00	0.00	235.00	0.00	0.00	0.00%	235.00	R	0.00	235.00	
1313	Enforcement Stage Percentage fee 7.5% of sum to be recovered exceeding £1500	*											Fees determined in line with Regulation

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Appendix B - Fees and charges to be deleted from the 2023 schedule

Description of Service	Current 2022 Charge Exclusive of VAT	Reason for Deletion of Charge
Ranger Service - Parks Commissioning		
Barking Park: Visitor Centre Room Hire: Main Hall per hour (min charge 1.5 hrs)	26.00	To delete as Rangers no longer run sessions at Barking Park Visitors Centre
Barking Park: Visitor Centre Room Hire: Seminar room per hour (min charge 1.5 hrs)	18.90	To delete as Rangers no longer run sessions at Barking Park Visitors Centre
Barking Park: Visitor Centre Kids Parties (Ranger managed per person per hr) (min charge 10 people) (min charge 1.5 hrs)	8.40	To delete as Rangers no longer run sessions at Barking Park Visitors Centre
Library Service		
Libraries - Adult Fines per day	0.36	Most charges for library services withdrawn as part of post pandemic plan to support residents and encourage usage
Libraries - Maximum fine per item	11.00	
Libraries- Hire of video/DVD children's/NF- per week	1.40	
Libraries- Hire of video/DVD adults- per week	2.40	
Libraries - Language courses - 3 weeks	2.00	
Libraries - Language courses - fines per day	0.36	
Libraries - Reservations-non stock items	3.40	
Libraries- Hire of books on tape fines per day	0.36	
Internet Non-members / Guest passes 1 hour	2.00	
Internet Non-members / Guest passes 30 minutes	1.00	
Libraries - Adult Fines per day - over 60	0.00	
Libraries - events - tickets to adult events ages 16+	2.40	
Additional hour PC usage for all library card holders and subscription holders	1.30	
Fleet		
Driver Certificate of Professional Competence (CPC) Training	84.00	This service is now outsourced
Parks Sports		
Parks - Bowling Greens - club rental price per green	7285.00	LBBD no longer provides bowling c
Parks - Bowling - Pavilion	1473.00	
Trade Waste		
Trade Refuse Collection - Refuse Sacks (6 monthly Pack - 26 bags)	143.00	Service discontinued
Trade Refuse Collection - Refuse Sacks (Yearly Pack - 52 bags)	286.00	
Demountable container - Hire, Collection and Disposal- Up to 1 tonne of General Waste (No restricted waste)	452.00	
Planning		
Planning agreements and undertakings under the Town and Country Planning Act 1990 - charge per hour	185.83	These services are provided by Be
Highways Agreements under the Highways Act 1980 - charge per hour	185.83	

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CABINET

15 November 2022

Title: Annual Education Performance Review 2021/22 and Proposed Education Priorities for 2023-26	
Report of the Cabinet Member for Educational Attainment and School Improvement & Cabinet Member for Children’s Social Care and Disabilities	
Open Report	For Decision
Wards Affected: None	Key Decision: No
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Summary	
<p>This Cabinet report reviews the borough’s education and participation performance in 2021/22 in relation to the five priorities of the Education & Participation Strategy 2018-22.</p> <p>This report also sets out work in progress priorities for the Education and Participation strategic plan for 2023 – 2026. This will support delivery of the ‘The Barking and Dagenham Best Chance Strategy - Our partnership plan for babies, children, young people and their families – September 2022 – September 2025’. For the Education and Participation strategic plan for 2023-26, we are carrying forward the five existing priorities in the current strategy and we propose adding a further priority:</p> <ul style="list-style-type: none"> • Strengthening outcomes, support and opportunities for vulnerable children and young people, including those with Special Educational Needs and/or Disabilities (SEND). <p>The five strategic priorities of the Education & Participation Strategy 2018-22, which were agreed by Cabinet in 2018, following consultation with schools and other education partners were:</p> <ul style="list-style-type: none"> • a place in a ‘Good’ or ‘Outstanding’ school, college or early years setting for every child and young person. • exceeding national standards and then London standards across all headline performance areas. This includes A level where performance has traditionally been weaker. • supporting greater numbers of young people, including those with SEND, to progress at ages 16 and 18 to high quality, appropriate destinations; and to reduce numbers of young people not in education, training or employment; • working collaboratively to strengthen the wellbeing and resilience of all 	

children, young people and the wider school community which nurtures them; and

- maximising the Council's wide range of influences and levers so that the Council can play an even stronger role in raising aspirations and increasing opportunity for the children and young people who live and learn here.

The pandemic has impacted our children, young people and their families significantly, with academic learning and opportunities for development and growth lost, and children and young people's mental health, relationships and routines affected.

Key performance headlines are below. It is evident from 2022's results that our youngest children have been most affected by the pandemic. The youngest of these will have spent half of their lives in the pandemic.

2022 is the first year since 2019 that pupils sat public examinations, as during the pandemic teacher assessments were used. Comparing 2022 results with those of 2019 provides insight into understanding how Barking and Dagenham has performed.

These comparisons however should be treated with caution given the impact of the pandemic. We should consider that there have been some drops in 2022 results nationally compared to 2019, for example, at the Early Years Foundation Stage (EYFS) and Key Stage 1. EYFS and Key Stage 1 involve teacher assessments versus largely public examinations at Key Stages 2-5. At Key Stages 2-5, there is therefore the facility nationally for grade boundaries to be managed, which may have contributed to some of the 2022 improvements seen at these Key Stages.

Alongside this, national research shows that areas of deprivation have suffered most from the pandemic. Research from the Education Endowment Foundation (May 2022)¹ showed that: 'COVID-19-related disruption has negatively impacted the attainment of all pupils, particularly those from disadvantaged backgrounds'; and 'there is evidence that the attainment gap between disadvantaged students and their classmates has grown'. It also reported that 'there is some evidence that in primary schools, younger year groups (Key Stage 1 pupils) have been the most significantly affected'.

Further, the Covid Social Mobility & Opportunities (COSMO) study, led by UCL and the Sutton Trust² found that '80% of young people said their academic progress has suffered as a result of the pandemic'.

Therefore, in many ways, 2022 results are a new baseline nationally and for the borough. Yet, performance comparisons across future years will be difficult. It may take a number of years for the borough's children and young people to recover from the pandemic, with each new year group of pupils bringing their own needs. This year's Early Years Foundation Stage pupils will shortly be the next Key Stage 1 pupils, then the next Key Stage 2 pupils and so on.

It is vital that schools, Barking and Dagenham School Improvement Partnership (BDSIP), other education partners and a range of Council services, for example Inclusive Growth and Housing, work innovatively in partnership to support our children

¹ [Impact of Covid on Learning.pdf \(d2tic4wvo1iusb.cloudfront.net\)](https://www.cloudfront.net/d2tic4wvo1iusb/Impact_of_Covid_on_Learning.pdf)

² [Landmark study shows the impact of the pandemic on young people | COSMO \(cosmostudy.uk\)](https://www.cosmostudy.uk/)

and young people, particularly the youngest and those most vulnerable.

Key performance headlines (2022 data is provisional):

- At 31 August 2022, the proportion of schools rated 'Good' or 'Outstanding' by Ofsted stood at 95% (56/59 schools). This performance is, for the first time ever, above the latest published London benchmark (93% in December 2021). Barking and Dagenham is well above the national benchmark (87% in December 2021).
- At the Early Years Foundation Stage 'Good Level of Development', Barking and Dagenham's performance – 62.5% - dipped by 10% compared to 2019, with the national average (65.2%) dipping by 6.6%. At primary Key Stage 1, the borough's percentage of pupils achieving the Expected Standard in Reading, Writing and Maths (51.9%) declined in all subjects, resulting in a significant dip compared to 2019 (64.2%). The borough is below the national average (53.4%). This is a further indication of the impact of the pandemic on the youngest children.
- At Key Stage 2, the combined Expected Standard in Reading, Writing and Maths, positively, declined at a slower rate in Barking and Dagenham (with performance at 60%) than London and national, compared to 2019. The borough is 1.3% above the national average (58.7%).
- At GCSE, the borough gave its best ever performance on grades 9-5 in English and Maths at 50.4%, an increase of 7.8% compared to 2019 (42.6%). This is 0.6% above the national average (49.8%) for 2022. For grades 9-4 in English and Maths, the borough stands at 68.4%, an increase of 6.5% compared to 2019. This is just below the 2022 national (68.8%) average. The borough's Attainment 8 score is 49.2, an increase of 2.8 compared to 2019 (46.4), and above the national average (48.8) for 2022.
- At A Level, Barking and Dagenham's results improved on all key performance measures since 2019, with the rate of improvement for the borough faster than national with the exception of at the very highest grades A*-A. A*-B grades are crucial for entry to more competitive Higher Education destinations. While the borough (52.6%) remains below the national average (62.2%) for grades A*-B, Barking and Dagenham improved by over 13% compared to 2019.
- At primary, the performance of disadvantaged pupils (including those on Free School Meals or Looked After), pupils with SEND and pupils with English as an Additional Language (EAL) is positive, with these outperforming these groups of pupils nationally for the proportion of pupils with a 'Good Level of Development' (at the Early Years Foundation Stage) and at the Expected Standard for Reading, Writing and Maths at Key Stages 1 and 2. At secondary, the performance of disadvantaged pupils is encouraging, with this group outperforming this group of pupils nationally in Key Stage 4 performance measures Progress 8, Attainment 8 and 9-5 English and Maths. Performance at secondary for pupils with SEND and with EAL was mostly below national, with the exception of Progress 8 for pupils with an Education, Health and Care (EHC) plan.
- For Looked After Children (LAC) in 2020/21 at Key Stage 4, the borough's validated LAC performance for 9-4 in English and Maths was above the national average and in performance quartile B (the second best quartile). In 2021/22 at Key Stage 2 (unvalidated data), the borough's LAC performed above the national average for all Looked after Children in every subject,

with performance in Writing close to the Barking and Dagenham average for all pupils.

- Annual quality assurance visits to the borough's Additional Resourced Provisions (ARPs³) were carried out in Summer 2022. All ARPs were assessed as at least 'effective'. The visits highlighted a wealth of strong practice, accompanied by a strong commitment and passion for children and young people, many of whom present a range of complex and often highly challenging behaviours and needs.
- Between 2019 to 2022, 'Inspiring Futures', the borough's Cultural Education Partnership (CEP), increased the number of schools and colleges it engaged with from 34 to 61. In July 2022, the CEP delivered in partnership the immersive Film Skills Event for secondary schools in the borough. The event was held at UCL PEARL with 500 students from Key Stage 3 and 4 and was reported on by BBC London ([\(208\) Dagenham hopes to become London's next TV and film hub - YouTube](#))
- Numbers of young people progressing to Higher Education from Barking and Dagenham institutions rose by 5% between 2020 and 2021. 47 % of young people progressed to the most competitive institutions, up from 46% in 2020.
- Additional information for young people aged 18+ in 2021 shows that at least 25 young people secured degree level apprenticeships, an increase on 2020.
- Between December 2021 and February 2022 (the national performance measure), the proportion of Year 12s and 13s in Barking and Dagenham who were not in education, employment or training (NEET) or whose post 16 destination was 'unknown' stood at 2.9% (equating to around 190 young people). This is the borough's best ever figure and a better position than a number of neighbouring boroughs. Barking and Dagenham has retained its position of being in the second highest performance quintile nationally for its proportion of NEETs and 'unknowns'.
- The borough's 'From Roads to Communities' project, led by community partners Spark2Life, Box Up Crime and Studio 3 Arts and coordinated by the Council, entered its final year of delivery of a programme of activities for young people at risk of exploitation. This project forms part of the borough's 'Step Up, Stay Safe' multiagency partnership. Highlights of 'From Roads to Communities' include working with over 2,000 young people to date, 55% of which are estimated to be at risk of criminal activity and 27% involved in some form of criminal activity. The project was visited by the Deputy Mayor of London, who was extremely impressed by the quality of work.
- The borough's Holiday Activity and Food (HAF) Programme entered its second year. Over 20 providers were commissioned to deliver engaging activities with a food offer to pupils eligible for Free School Meals or who were otherwise vulnerable over the Christmas, Easter and Summer holidays. 19 of the borough's schools hosted programmes alongside community venues, with 2,258 individual pupils reached during the Summer 2022 programme alone.

³ ARPs provide specialist education provision for pupils with SEND and are hosted in mainstream schools.

Recommendation(s)

The Cabinet is recommended to:

- (i) Reaffirm the Council's commitment to strengthening and developing partnerships with Barking and Dagenham's family of schools, Barking and Dagenham School Improvement Partnership (BDSIP), Barking & Dagenham College, CU London, UCL PEARL and other key partners to achieve the best possible outcomes and opportunities for the borough's children and young people;
- (ii) Note performance against the priorities of the Education and Participation Strategy 2018-22 as set out in section 2 of the report and in the dataset at Appendix A to the report; and
- (iii) Note the proposed priorities for the Education and Participation strategic plan for 2023-26 as set out in Appendix B.

Reason(s)

Achieving the best possible outcomes and opportunities for all children and young people, including the most vulnerable, is central to the vision in the Borough Manifesto and 'The Barking and Dagenham Best Chance Strategy - Our partnership plan for babies, children, young people and their families – September 2022 – September 2025'.

The Borough Manifesto sets out that Barking and Dagenham will be a place: with high quality education and sustained attainment for all; with access to lifelong learning, employment and opportunity for everyone; with great arts and culture which leads change in the borough; and which supports residents to lead independent, healthy, safe and fulfilling lives.

'The Barking and Dagenham Best Chance Strategy - Our partnership plan for babies, children, young people and their families – September 2022 – September 2025' sets out the following shared priorities and intentions:

- We want our children and young people to get the best start, be healthy, be happy and achieve.
- We want our children and young people to thrive in inclusive schools and settings in inclusive communities.
- We want our children and young people to be safe and secure, free from neglect, harm and exploitation.
- We want our children and young people to grow up to be successful young adults.

1. Introduction and Background

- 1.1 The borough's achievements in education and participation in 2021/22 have taken place in a challenging context.

The local context

- 1.2 Child poverty in Barking and Dagenham is amongst the highest in London boroughs and the country, with almost half of children living in households on the poverty line. The borough has the highest proportion of children (aged 0–17) in the UK, with almost three in ten residents (29.9%) under 18. Barking and Dagenham also has the highest proportion (8.8%) of under 5s in the UK and the highest levels of Year 6 overweight or with obesity in England.
- 1.3 2021, particularly the Autumn term, continued to bring disruption to schools and pupils as a result of the pandemic. Some of our youngest children have suffered the most from the pandemic. Headteachers have reported rising numbers of children coming into Reception with increased and more complex needs. This has been seen in Early Years settings too. The pandemic has affected children's communication and language development, and many schools and settings have noticed significant delays in children's speech and language progress. Schools and settings are making more referrals for external help than before the pandemic but are also waiting longer for this specialist help.
- 1.4 In line with the national picture, schools in Barking and Dagenham are welcoming ever increasing numbers of children with complex needs into mainstream schools. In line with the national trend, numbers of Education, Health and Care Plans (EHCPs) in the borough have increased, with a 35% increase in the borough since 2019. The total number of EHCPs stands at 2,090 (end September 2022). Over the past year, services have struggled to meet demand. This has affected EHC plan timeliness, the provision of therapies and health support and the provision of specialist places. Additional temporary staffing has been brought in to help meet need.
- 1.5 The demand for more specialist education places in Barking and Dagenham is concentrated in the specialisms Autistic Spectrum Condition (ASC) and Social, Emotional and Mental Health (SEMH). To increase the provision of places, a new Additional Resource Provision (ARP) was opened at Valence Primary School. The Partnership Learning Trust who operate Riverside Bridge special school was approached to consider expanding by 90 places, utilising the City Farm School site in Thames Road. The Trust and the school were very supportive and submitted an application to the DfE. Riverside Bridge opened the new provision in September 2022, with 30 places, and will grow each year by 30 places until it reaches 90 places.
- 1.6 An additional special school has been agreed by the DfE who will commission the build direct. Oxlow Bridge special school will be built on the former Pondfield depot site. It is planned to open in September 2024 and will provide a further 90 places. Pathways School, operating alongside the Riverside Bridge expansion on the City Farm site, has its permanent school currently being constructed in South Dagenham. This will be completed in 2023 which will enable the school to operate at its full capacity of 90 places. In addition, the Council will submit a bid in October

2022 to open a further special school which will focus on ASC and are planning further ARP places through expansion of existing provision and creating new provision.

- 1.7 The High Needs Budget has continued to face ongoing pressures due to increases in complex cases of children with SEND. As a result, one- off exceptional payments were made to support schools with increased costs, based upon schools with more than 1% of banded children in mainstream schools and academy schools. This cost over £2.1m from the High Needs Budget. The LA continues to support schools with high costs due to SEND pupils.
- 1.8 There is anticipated pupil demand arising from new major housing developments in Barking and Dagenham. There are currently 4 DfE approved Free school projects in the pipeline. There are 3 primary schools, Ford View Beam Park, Mallard Primary Barking Riverside and Greatfields Primary in central Barking. These will be developed over the next five years. For secondary provision, Beam High is planned to open in September 2028 and is within the Peabody development in South Dagenham. For some other areas of the borough, schools have experienced a reduction in demand for primary Reception places. There are a number of contributing factors to this. It is likely, based on 5 year forecasts, that demand here will remain static during this period. A review will be undertaken to look at the planned admission numbers for those schools impacted, with a view to collectively reducing planned admission numbers so that these schools have certainty in terms of financial planning.
- 1.9 The financial year 2021/2022 saw the second year of five year annual reductions to the Central Schools Services Block (CSSB) within the Dedicated Schools Grant (DSG), imposed by the DfE. It will impact on schools and LA services and over the 5 years will remove £1 million of funding which supports: Trewern Outdoor Education Centre, the Community Music Service, BDSIP, Schools Estates and School Games Organisers. These services are implementing new models of delivery to mitigate these reductions.

The national context

- 1.10 In March 2022, the government published education reforms and SEND reforms in the Education White Paper and SEND Green Paper respectively. There is a new SEND inspection framework, with a focus on individual children and young people and interfaces with social care on vulnerable children.
- 1.11 Looking forward, the cost of living crisis, with rising energy prices and inflation will continue to force families to make difficult choices and, in an area such as Barking and Dagenham, will exacerbate current challenges around poverty, health inequalities, housing and employment.
- 1.12 Throughout all the above, schools and Headteachers have continued to work tirelessly in partnership with the Council. The Summer 2022 Headteachers conference, followed by a strategic meeting with Headteachers in September 2022, provided valuable opportunities for the Council and Headteachers to discuss priorities for 2023 – 2026. These are firmly rooted in ‘The Barking and Dagenham Best Chance Strategy – Our partnership plan for babies, children, young people and their families – September 2022 – September 2025’.

2. Performance update

2.1 This section sets out performance in relation to priorities of the Education & Participation Strategy 2018-22.

Priority 1 - a place in a 'Good' or 'Outstanding' school, college or early years setting for every child and young person

2.2 At 31 August 2022, the proportion of schools rated 'Good' or 'Outstanding' by Ofsted stood at 95% (56/59 schools). This performance is, for the first time ever, above the latest published London benchmark (93% in December 2021). It is well as above the national benchmark (87% in December 2021).

2.3 The borough has an ultimate, longer-term aspiration of 100% of schools rated 'Good' or better by Ofsted. At August 2022, there were 3 schools in the borough not yet rated 'Good' or rated 'Requires Improvement', excluding Pathways, a special school, due to be inspected in 2022/23.

2.4 Barking and Dagenham School Improvement Partner (BDSIP), the Council's preferred school improvement partner, provided school improvement support to the borough's schools, including to a number of those listed in the table below. This included:

- School Improvement Partners (SIPs), who worked closely with Headteachers and schools' senior leadership teams to challenge and support schools' improvement journey. For example, SIPs undertook quality assurance visits in schools.
- Provision of curriculum support and training in key areas including English as an Additional Language, English, Maths and Science.
- Delivery of targeted improvement support to schools identified as vulnerable by the Council.
- Inclusion support, working closely with SENCOs to develop inclusion policy and practice in schools

2.5 From September 2021, Ofsted phased a return to the inspection cycle with greater emphasis on schools graded 'Requires Improvement' at their last inspection or which were historically 'exempt' from inspections as 'Outstanding' schools.

2.6 Between September 2021 and end July 2022, Ofsted carried out 5 inspections – a combination of Section 5 full inspections and Section 8 inspections of Good schools. All went positively and are set out below:

School	Date of inspection & Type	Judgement	Comment
The Sydney Russell School	Full Inspection 15 & 16 September 2021 and 7 December 2021	Good	This was the first inspection of the Sydney Russell School as an Academy. The previous 'Outstanding' judgement was also from a previous OFSTED inspection framework.

			Behaviour & Attitudes and Personal Development were graded 'Outstanding.'
Thames View Junior School	Full Inspection 3 & 4 November 2021	Good	Previous inspection was 'Requires Improvement'.
Henry Green Primary School	Inspection of a 'Good' school 30 November & 1 December 2021	Good	Henry Green continues to be a Good school.
Eastbrook School	Full Inspection 7 & 8 December 2021	Good	Previous inspection was 'Requires Improvement'.
Northbury Primary School	Inspection of a 'Good' school 2 February 2022	Good	Northbury Primary continues to be a Good school.

2.7 Priority 2 - Exceeding national standards and then London standards across all headline performance areas

2.8 Early Years Foundation Stage (EYFS)

- 2.8.1 The EYFS assessment is carried out in the final term of the year in which a child reaches age 5.
- 2.8.2 It is intended to provide a reliable, valid and accurate assessment of each child's development at the end of the EYFS. It is made up of an assessment of the child's outcomes in relation to 17 Early Learning Goals (ELG).
- 2.8.3 Children are defined as having reached a Good Level of Development (GLD) at the end of the EYFS if they have achieved at least the expected level for the ELGs in prime areas of learning, Mathematics and Literacy.
- 2.8.4 It is recognised that the impact of Covid has been hardest on the youngest children. As a consequence, nationally and locally, it was anticipated that the overall GLD would be notably down compared to 2019.
- 2.8.5 2022 was also the first year that the Local Authority had no role in moderating EYFS results for individual schools. This duty was removed by the government in 2020.
- 2.8.6 The below table shows that the percentage of Barking and Dagenham pupils achieving the GLD (62.5%) fell by 9.9% in 2022 compared to 2019, while the national benchmark (65.2%) also fell - by 6.6%. The gap to London, for the borough, has increased.

Good Level of Development	2018	2019	2022
LBBB	71.3	72.4	62.5
London	73.8	74.0	67.8
England	71.5	71.8	65.2

- 2.8.7 To address the gaps in children’s language and vocabulary development, schools have been ensuring that children learn in an environment rich with language, with a focus on extending vocabulary and practising speech. Children have missed out on hearing stories, singing and having conversations.
- 2.8.8 There is a lot of well published research showing that the Home Learning Environment (HLE) is fundamental to children’s language development from the early stages of their life. In addition, the HLE has been shown to be related to school readiness, as well as educational outcomes in the early stages of education right through to adolescence.
- 2.8.9 The HLE forms the foundation for children to develop across a range of domains including cognitive development and socioemotional development. Importantly, it is the first years of life when the HLE has the most importance, and, as such, what happens in these early stages can have far reaching effects on all aspects of their adult life. To this end, the Council’s Early Years service has developed a range of home learning resources which have been well used by both parents, schools and settings.

2.9 Key Stage 1

- 2.9.1 At Key Stage 1, the borough’s percentage of pupils achieving the Expected Standard in Reading, Writing and Maths (51.9%) declined, in all subjects, resulting in a significant dip compared to 2019 (64.2%). The borough is below the national average (53.4%).
- 2.9.2 The percentage of pupils working at Greater Depth at Key Stage 1 also declined in all subjects, compared to 2019. Maths at Greater Depth remains above the national benchmark.
- 2.9.3 The gap to London has widened in all areas.
- 2.9.4 The table below sets out these results, with the gap to national shown in brackets.

	B & D 2018	B & D 2019	B & D 2022	London 2022	National 2022
Reading, Writing & Maths combined Expected Standard	65.2 (-0.1)	64.2 (-0.7)	51.9 (-1.5)	58.7	53.4
Working at Greater Depth	13.1 (+1.4)	11.2 (=)	5.7 (-0.2)	9.0	5.9
Reading Expected Standard	74.9 (-0.5)	73.3 (-1.6)	65.2 (-1.7)	70.3	66.9
Working at Greater Depth	26.6 (+1.0)	23.9 (-1.1)	16.7 (-1.3)	21.6	18.0
Writing Expected Standard	70.0 (+0.1)	68.8 (-0.4)	55.5 (-2.1)	62.7	57.6
Working at Greater Depth	17.5 (+1.6)	15.1 (+0.3)	7.3 (-0.7)	11.7	8.0
Maths Expected Standard	76.2 (+0.1)	75.7 (+0.1)	65.6 (-2.1)	71.1	67.7
Working at Greater Depth	23.6 (+1.8)	23.8 (+2.1)	15.6 (+0.5)	19.7	15.1

2.10 Key Stage 2

2.10.1 The Expected Standard in Reading, Writing and Maths, positively, has declined at a slower rate in Barking and Dagenham than London and national, compared to 2019, and is 1.3% above the national average. Working at the Higher Standard fell at a faster rate and is now below the national average. Maths and Grammar, Punctuation and Spelling (GPS) remain areas of strength, remaining above national averages at the Expected and Higher Standards.

2.10.2 These results shown in the table below, with the gap to national shown in brackets.

	B & D 2018	B & D 2019	B & D 2022	London 2022	National 2022
Combined Reading, Writing and Maths Expected Standard	66.6 (+1.6)	65.6 (+0.3)	60.0 (+1.3)	64.4	58.7
Higher Standard	9.3 (-0.7)	11.2 (+0.6)	6.6 (-0.6)	10.7	7.2
Reading Expected Standard	75.3 (-0.7)	72.9 (-0.9)	75.3 (+0.8)	78.1	74.5
Higher Standard	26.6 (-1.4)	26.3 (-0.9)	26.8 (-1.0)	32.5	27.8
Average Scaled Score	104.8 (-0.2)	104.3 (-0.2)	104.7 (-0.1)	105.8	104.8
Writing Expected Standard	79.3 (+0.3)	78.9 (=)	67.7 (-1.8)	73.0	69.5
Higher Standard <i>Teacher assessment</i>	18.9 (-1.1)	17.9 (-2.4)	9.8 (-3.0)	17.2	12.8
Maths Expected Standard	79.5 (+3.5)	80.4 (+1.3)	73.0 (+1.6)	76.9	71.4
Higher Standard	25.5 (+1.5)	30.3 (+3.5)	25.5 (+3.0)	30.2	22.5
Average Scaled Score	105.0 (+1.0)	105.7 (+0.6)	104.3 (+0.5)	105.4	103.8
GPS Expected Standard	82.8 (+4.8)	82.8 (+4.3)	74.7 (+2.2)	77.8	72.5
Higher Standard	42.7 (+7.7)	45.6 (+9.7)	34.5 (+6.2)	37.4	28.3
Average Scaled Score	107.8 (+1.8)	108.1 (+1.7)	106.2 (+1.1)	107.0	105.1

2.11 Secondary results

2.12 GCSEs

2.12.1 There is much to celebrate here, with increases in all published headline measures, compared to 2019. The borough gave its best ever performance on grades 9-5 in English and Maths at 50.4%, an increase of 7.8% compared to 2019 (42.6%). This is 0.6% above the national average (49.8%) and below the London average (57.3%) for 2022.

2.12.2 For grades 9-4 in English and Maths, the borough stands at 68.4%, an increase of 6.5% compared to 2019. This is just below the national (68.8%) average and below the London average (74.1%) for 2022.

2.12.3 The borough's teacher assessed grades for 2021 were only marginally above examination results for 2022; and the examination results for Maths and English grades 9-5 in 2022 were, in fact, slightly above teacher assessed grades in 2021. Ofqual stated that results in 2022 would fall broadly midway between those of 2019 and those of 2021. Nationally, this is the case. Barking and Dagenham's results are closer to its 2021 results. This is encouraging and demonstrates the resilience of our young people in the face of extreme challenges such as the pandemic. The results also indicate that robust and accurate teacher assessment processes took place in Barking and Dagenham's schools last year.

2.12.4 The borough's provisional grade 4 and above in English at 78.9% is 3.1% above its 2019 performance. This is in line with the national average and below the London average (83.4%) for 2022. The provisional grade 5 and above in English has shown a 5.2% increase to 65.8%, compared to 2019. Barking and Dagenham's performance is above the 2022 national average (65.5%) and the gap to London (72.0%) has narrowed.

2.12.5 Maths in the borough has seen improvements, compared to 2019, at grade 4 and above, of 5.4% to reach 72.7%. This is just below the 2022 national average (72.8%) and below the London average (77.2%). Maths at grade 5 and above saw an improvement of 7.3% to reach 55.2% for the borough. This is above the 2022 national average (54.7%) but below the London average (61.7%).

2.12.6 For EBacc subjects for grades 9-5, Barking and Dagenham's performance is 20.6%, 5.5% higher than in 2019 (15.1%). This is above the national average (20.2%) by 0.4% and below the London average (28.5%). For grades 9-4 in EBacc, the borough's performance is 29.5%, an increase of 7.4% from 2019 (22.1%). This is above the national average (26.8%) by 2.7% but below the London average (37.3%).

2.12.7 As a result of the above improvements, the borough's Attainment 8 score has seen a 2.8 point increase to 49.2. This is above the 2022 national average (48.8) and below performance for London (52.6).

2.12.8 The borough's average Progress 8 score is 0.14. While this dipped compared to 2019 (0.16), the borough remains in the top performance quartile A for this measure. Barking and Dagenham's performance remains strong compared to national (-0.03) and is below the London average (0.23).

2.12.9 Full results are set out in the table below.

	B & D 2019	B & D 2022	London 2022	National 2022
9-4 EN & MA	61.9	68.4	74.1	68.8
9-5 EN & MA	42.6	50.4	57.3	49.8
English 9-4	75.8	78.9	83.4	78.9
English 9-5	60.6	65.8	72.0	65.5

Maths 9-4	67.3	72.7	77.2	72.8
Maths 9-5	47.9	55.2	61.7	54.7
EBacc including 9-4 in En and Maths	22.1	29.5	37.3	26.8
EBacc including 9-5 in En and Maths	15.1	20.6	28.5	20.2
Attainment 8	46.4	49.2	52.6	48.8
Progress 8	0.16	0.14	0.23	-0.03

2.13 Key Stage 5 Post 16 2022

2.14 A levels

2.14.1 Overall, these are very encouraging results for Barking and Dagenham. On all key performance measures, A level results have improved since 2019, in many cases by a significant margin.

2.14.2 In most cases, the rate of improvement between 2019 to 2022 for Barking and Dagenham was faster than national, with the exception of at the very highest grades A*-A, where the gap to national has widened slightly by 1.9%. On the key indicator A*-B, crucial for entry to more competitive Higher Education destinations, the gap to national has reduced from 2019.

2.14.3 Please see the table below for results. Further comparative data will be published in November 2022.

A level only	B&D 2018	B&D 2019	B&D 2022	National 2022
A*-E	98.6	96.7	98.4	98.4
A*-C	74.5	67.5	78.1	82.1
A*-B	45.4	39.0	52.6	62.2
A*/A	16.4	14.8	23.6	35.9

2.14.4 Specifically:

- For A*-A grades, the borough improved by 8.8% compared to 2019, with the gap to national widening slightly by 1.9%. Barking and Dagenham is below the national average for 2022.
- For A*-B grades, while the borough remains below the national average, Barking and Dagenham improved by over 13.6% compared to 2019. Between 2019 – 2022, the borough closed the gap to national by 2.5%.
- For A*-C grades, while the borough remains below the national average, Barking and Dagenham improved by 10.6% compared to 2019. Between 2019 – 2022, the borough closed the gap to national by 4%.
- For A*-E pass rate, the borough is in line with the national average and 1.7% higher than in 2019. Between 2019 - 2022, Barking and Dagenham has improved at a faster rate than national by 0.8%.

- Before the results were published, Ofqual stated that the percentages of students achieving each grade for 2022 would be at a mid-point between 2019 (the last set of public examinations before the pandemic) and 2021 (teacher assessed grades). When the borough's 2022 examination outcomes are compared with the borough's teacher assessed outcomes of 2021, there is a decline in results. However, the borough's outcomes do sit at the midpoint between 2019 and 2021, as expected, except for the higher grades (A*-A). The percentage of Barking and Dagenham students achieving A*-A is below the midpoint whereas nationally, the percentage of students achieving A*-A grade was above the mid-point. This suggests that there is room for improvement at the highest grades.

2.15 Technical and professional qualifications

2.15.1 Entries in Applied General Vocational and Technical qualifications have continued to increase steadily. In 2022, generally, pupils achieved an average grade of Distinction for Applied General Vocational in most schools with the average grade of Distinction for all Vocational Technical subjects in all schools.

2.15.2 At post 18, there is also a continuing trend of young people securing scholarships abroad and degree level apprenticeships. In 2021, 25 young people secured degree level apprenticeships. 11 Basketball and 10 Football scholarships were also secured by young people.

2.16 Performance of groups

2.16.1 At primary in the borough, the performance of disadvantaged pupils (including those on Free School Meals or Looked After), pupils with SEND and with EAL is positive, with these outperforming these groups of pupils nationally in the key performance measures of the proportion of pupils with a 'Good Level of Development' (at the Early Years Foundation Stage) and at the Expected Standard for Reading, Writing and Maths at Key Stages 1 and 2.

2.16.2 At primary, with the exception of Key Stage 2, the performance of boys and girls in the borough were below the England averages for these groups.

2.16.3 Pupils from an Asian background performed above the national average for this group at EYFS, Key Stage 1 and Key stage 2. Pupils from a Black background were above the national average for this group at Key Stage 1 and Key Stage 2, while pupils from a mixed background were above the national average for this group in EYFS and Key Stage 2. However, pupils from a White background were below the national averages for this group at EYFS, Key Stage 1 and Key Stage 2, with performance of White British pupils particularly low.

2.16.4 At secondary, the performance of disadvantaged pupils is encouraging, with this group outperforming this group of pupils nationally in the Key Stage 4 performance measures Progress 8, Attainment 8, 9-5 English and Maths, and EBacc (Average Point Score). The performance of boys and girls is above the national averages for these groups across these same headline measures.

- 2.16.5 At secondary, the performance of SEND and EAL pupils in the borough is below performance for these groups nationally, except for Progress 8 for pupils with an Education, Health and Care plan.
- 2.16.6 Barking and Dagenham pupils from Black or Asian backgrounds performed better than the national averages for these groups in all key performance measures in the secondary phase. Pupils from Mixed and White backgrounds performed below the national averages for these groups.

2.17 Exclusions

- 2.17.1 Barking & Dagenham has generally performed well on exclusions in comparison to the latest published benchmarks for 2020/21. Total permanent exclusions (PEX) was in performance quartile B nationally (the second strongest performance quartile) at 0.03%. This was against a national average of 0.05%.
- 2.17.2 Primary PEX was ranked 1st in the country out of all Local Authorities in 2020/21 (in the top performance A quartile).
- 2.17.3 The borough's performance on secondary PEX is in performance quartile B nationally. There is no evidence an upward trend.
- 2.17.4 Performance is strong in secondary suspensions (formerly known as fixed term exclusions), remaining in top performance quartile A nationally.
- 2.17.5 Increases in the borough's primary fixed term suspensions are becoming a concern, despite being in performance quartile B nationally in 2020/21.
- 2.17.6 Strategies to reduce suspensions and permanent exclusions include a Social, Emotional and Mental Health (SEMH) workstream. This is delivered in partnership with schools, where a set of nine nurture principles have been developed, supported by a detailed handbook for schools, which, once agreed, will further promote the inclusion of children and young people with SEMH difficulties. It is also vital that staff in schools have the right knowledge and skill set to deal with the challenges they face. The Council in partnership with BDSIP is planning to provide high calibre training for school staff to ensure that children with higher levels of need are well supported.

2.18 Looked After Children (LAC)

- 2.18.1 As Corporate Parent, the LA has a particular responsibility to support and promote the best possible outcomes for children and young people in its care. A key means through which the LA carries out this duty is through the Virtual School.
- 2.18.2 The Virtual School team tracks attendance, attainment and progress; delivers training to designated teachers, social workers, foster carers and school governors; offers advice and consultation to social workers with issues such as school admissions; coordinates education interventions; distributes resources to students; and attends Personal Education Plan meetings.

2.18.3 Virtual Schools have also been given the responsibility of overseeing outcomes and attendance for Children with a Social Worker and advising schools on best practice. A new member of staff in the Virtual School has been appointed to lead this work.

%EXS	LBBB LAC (4)	LBBB All	National LAC
Reading	25	65	45
Writing	25	55	34
Maths	50	65	43
Science	25	73	57
RWM	25	51	25

2.19 KS1 Unvalidated data 2021-22 (until 31-03-2023)

2.19.1 With only four students in this Key Stage, the above data does not provide a clear picture around performance. Some of these are children with SEND. The Virtual School will be giving schools Pupil Premium+ funding and National Tuition Funding to ensure all students are given extra support.

2.20 KS2 Unvalidated data 2021-22 (until 31-03-2023)

%EXS	LBBB LAC (12)	LBBB All	National LAC
Writing	66	67	43
Reading	67	75	52
GPS	50	74	48
Maths	50	73	45
RWM	50	60	32

2.20.1 The above Key Stage 2 data shows a very positive picture, with the borough's Looked after Children above the national average for all Looked after Children in every subject. The Virtual School's aim is to move closer to Barking and Dagenham averages for all pupils, which is the case for Writing and Reading. The Virtual School's Year 6 students took part in an online Maths intervention to support them. Some of these are children with SEND.

2.21 Validated Data for 2018/19

2.22 Key Stage 1

	2019 (7)	2019	2019	2020	2021
% >EXS	LBBB LAC	LBBB All	National LAC		
Reading	50	73	52	No data	No data
Writing	50	69	43	No data	No data
Maths	60	76	49	No data	No data
Science	70	81	60	No data	No data

2.22.1 The borough's LAC pupils performed better than LAC nationally, with the exception of Reading.

2.23 Key Stage 2

	2019 (22)		2019	2019	2020	2021
% >EXS	LBBD LAC	Quartile/ Rank	LBBD all	National LAC	LBBD LAC	LBBD All
Reading	68		73	49	No data	No data
G,P & S	64	17/A	82	53	No data	No data
Maths	64		80	51	No data	No data
Writing TA	73		79	50	No data	No data
R, W and M	60	2/A	66	37	No data	No data

2.23.1 The borough's LAC pupils performed better than LAC nationally across all performance measures. Six students from this cohort have been placed on the Virtual School's 'Aspire Higher' register, supporting them to aspire to Higher Education.

2.24 Validated data available for 2018/19, 2019/20 and 2020/21

2.25 Key Stage 4

Looked after Children		2019	2020	2021	Rank	Quartile	Latest England Ave
KS4 Average Attainment 8 Score		23.0	25.4	22.3	85	C	23.2
KS4 Average Progress 8 score		-0.94			31	A	-1.2
% Achieving 9-4 pass in English and maths GCSEs		27.30	37.90	30.8	54	B	28.8

2.25.1 With the exception of 2018/19, the above set of validated data is based on Teacher Assessed Grades due to the pandemic.

2.25.2 The borough's 2018/19 Key Stage 4 Progress 8 score was strong, in the top performance quartile A nationally and better than the national average.

2.25.3 The borough's 2020/21 Key Stage 4 Attainment 8 score dipped and Barking and Dagenham is slightly below – by 0.9% - the national average. It is challenging to pinpoint an overarching reason for this. As the Virtual School has very small cohorts, one student can have a large effect on the overall percentage point. The

Virtual School will continue to support and challenge schools to ensure that our students are met with aspirational targets and supported well to achieve.

2.25.4 At GCSE for 2020/21, the borough's LAC performance for 9-4 in English and Maths was above the national average and in performance quartile B nationally.

2.26 Destinations (LAC)

2.26.1 Of the year 12 cohort of 49 young people, only 6 have yet to secure a place at Sixth Form or college. Those 6 young people all have an allocated Virtual School lead, who will be working directly with the young person to support them into appropriate education. The other 43 students include 9 at Barking & Dagenham College and other students at Barking & Dagenham College's Technical Skills Academy. 5 students have stayed on at their Sixth Forms, with others attending their local Sixth Form or Further Education colleges.

Priority 3 – to support greater numbers of young people, including those with SEND, to progress at ages 16 and 18 to high quality, appropriate destinations; and to reduce numbers of young people not in education, training or employment.

2.27 Numbers of young people progressing to Higher Education (HE) from Barking and Dagenham institutions rose by 5% between 2020 and 2021, representing 88% of the entire Year 13 cohort. Nearly 47% of young people progressed to the most competitive institutions, up from 46% in 2020. This included 6 young people to Oxford or Cambridge and 1 to Harvard. Barking and Dagenham has seen the largest growth in resident young people – an increase of 65% - progressing to university of any London borough between 2007/8 to 2016/17, double that of the nearest Local Authority rival. Two students from Robert Clack have received Surveyors' Bursary awards of £30k each to study property related degrees at their 1st choice universities.

2.28 Between December 2021 and February 2022 (the national performance indicator), the proportion of Year 12s and 13s in Barking and Dagenham who were not in education employment or training (NEET) or whose post 16 destination was 'unknown' decreased significantly from 3.7% to 2.9%, the borough's best ever position and equating to around 190 young people. This is a stronger position than a number of neighbouring boroughs and is anticipated to be better than national and London benchmarks. Barking and Dagenham has retained its position of being in the second performance quintile nationally.

2.29 For Care Leavers who are in Education, Employment or Training (EET), the borough's performance at end September 2022 is 68% (113/166 care leavers), better than the national average of 50%, the London average of 54% and higher than the borough's 2021/22 performance (62%). The includes all former relevant children (whether open to the Council or not), whose birthday fell between April-September 2022, and their EET/NEET activity around their birthday.

2.30 The Council's extensive Provider Forum has continued to work collaboratively to deliver effective offers to young people who are NEET, with strong engagement. The Council's annual 'What Next?' Careers event, which is supported by the Forum, took place in July 2022 and directly supported 45 young people at immediate risk of NEET.

Priority 4 – to work collaboratively to strengthen the wellbeing and resilience of all children, young people and the wider school community which nurtures them.

- 2.31 The CEP, called Inspiring Futures, entered its tenth year in 2022, the longest existing CEP in London. Between 2019 and 2022, Inspiring Futures:
- Increased the number of schools and colleges engaged from 34 to 61;
 - Increased the number of cultural organisations engaged with schools from 18 to 60;
 - Increased the number of young people engaged from 866 to 7,023;
 - Increased the number of education and youth professionals engaged in training from 36 to 1,179; and
 - Increased the number of Artsmark Registered Schools from 28 to 35, including the borough having 3 Platinum Schools.
- 2.32 Delivery in 2021/22 has focussed on embedding high impact programmes from the previous year during Covid and growing access to them. This included:
- 2.33 The Arts Award Programme increased from 6 to 8 secondary schools taking part, with over 1,500 Year 7 students achieving certification from Trinity College London – the single largest cohort submitted in the country for that year.
- 2.34 The Story of Me, a Paul Hamlyn Teacher Development funded project, completed its first year of activity with 7 primary schools, 21 teachers, 14 artists, 2 new cultural partners and 1,060 young people directly involved. Year 1 of the project was about research and experimentation between the artists and teachers looking at making the literacy curriculum more reflective and diverse using creative methodologies.
- 2.35 In July 2022 the CEP delivered in partnership the immersive Film Skills Event for secondary schools in the borough. The event was held at UCL PEARL with 500 students from Key Stages 3 and 4. The event yielded interest from BBC London, who reported on this here: [\(208\) Dagenham hopes to become London's next TV and film hub - YouTube](#)
- 2.36 The School Sports Partnership (SSP) were fully delivering programmes from the Spring term 2022, with a focus on widening participation as well as competition and elite sporting opportunities. New activities included:
- a powerlifting competition targeted at young people at risk of suspension
 - a SEND tenpin bowling competition
 - a partnership with West Ham United Women's Team for free tickets to all home games for school students and their families.
- 2.37 The Dance Network Association (DNA), supported by the SSP, created and delivered a mass dance piece titled 'The Jubilee Baton Relay'. The project reached 26 primary school and nursery settings, with 1,894 participants.
- 2.38 In June 2022, with the successful recruitment of a Coordinator post, the Food Education Partnership launched to support school engagement with the Good Food Plan and London's wholesale markets moving to Dagenham in 2025. The role seeks to strengthen food education in the curriculum, taking a 'seed to fork'

approach, developing healthy food habits in school through role modelling, increasing the awareness of pathways into food craft and hospitality industries, and delivering staff training by working with high quality industry partners, food entrepreneurs and supply chains.

- 2.39 Barking and Dagenham schools have continued to outperform their peers in the London Healthy Schools Award. With almost 100% of schools registered - one of only a handful of boroughs to achieve this - the borough has amongst the highest participation in, and achievement of, Healthy Schools in London (HSL), particularly at Silver (88% for LBBB compared to 36% for the HSL website) and Gold level (43% for LBBB compared to 16% for the HSL website).
- 2.40 The DfE sponsored Holiday Activities and Food (HAF) programme is now in its second year, with engaging holiday programmes with a food offer, that meets School Food Standards, commissioned for the Christmas, Easter and Summer Holidays. The majority of food was provided via BD Group, with 85% of places going to children and young people eligible for benefits-related Free School Meals or who were otherwise vulnerable. Schools' engagement in HAF has been cited as a challenge nationally, however 19 of the borough's schools hosted programmes, with more coming on board. 2,258 individual children and young people were reached through the Summer 2022 programme, 995 over Christmas, and 1,034 over Easter.
- 2.41 During 2021/22, the Council used part of its Housing Support Grant to support families of eligible Free School Meals pupils during school holiday periods. Funding was provided to schools which would purchase food vouchers and give them to families prior to each holiday.

Priority 5 – to maximise the Council's wide range of influences and levers so that the Council can play an even stronger role in raising aspirations and increasing opportunity for the children and young people who live and learn here.

- 2.42 Annual quality assurance visits to the borough's ARPs were carried out in Summer 2022. All ARPs were assessed as at least 'effective'. The visits, carried out by external consultants and a senior Education lead, all with experience as Ofsted inspectors, highlighted a wealth of strong and often inspiring practice.
- 2.43 The Colin Pond awards, in conjunction with the Council, is now in its sixth year of providing over 50 annual scholarships to the borough's top achieving GCSE students who will remain in the borough to study A levels. Impact analysis has demonstrated that 'staying on' rates for the top 10 and 20 achievers in participating schools have increased by 5% and 10% respectively. Average Attainment 8 and Progress 8 scores of the top 10 and top 20 young people in these schools have increased markedly since the introduction of the Colin Pond Bursary in 2017. Sponsorship for the ceremony has been secured from BD Group for the second year in a row.
- 2.44 Following input from the research organisation ISOS, a renewed post 16 partnership, which comprises representatives from schools, Barking and Dagenham College, the Council and BDSIP, has been developed and recommenced in the Autumn term 2021. An independent chair with an expertise in the area has been

appointed to steer the group. Areas of focus will be strategies to support the continuing improvement of A level outcomes, particularly in Maths and Science and the highest grades in all subjects and developing vocational pathways. The group has met regularly and will continue this academic year to drive progress towards meeting national averages.

- 2.45 Work is embedded with colleagues in Inclusive Growth to generate new education, training and employment opportunities for young people in the borough. This is looking to ensure that the borough's young people can benefit from opportunities in new industries such as the Film Studio, the Creative and Green industries and London Markets. This past year has seen particularly close partnership working with Inclusive Growth to develop and secure supported internship and employment routes for young people with SEND aged 18 - 24. This has included a research piece with the Learning and Work Institute on developing a programme and the award of £350k from the DWP to develop it.
- 2.46 Barking and Dagenham College's own supported internship programme, the 'Reach Programme', continues to grow year on year, with increasing number of employers on board and hosting high needs students, with some securing employment.
- 2.47 The borough's 3-year Young Londoners Fund programme 'From Roads To Community' entered its final year in January 2022. Up to and including June 2022, 2,151 young people have been reached through the programme, 55% of which are estimated to be at risk of criminal activity or exclusion and 27% estimated to be involved in criminal activity. It is on track to exceed its targets for the final year, and was recently honoured with a visit from the Deputy Mayor for Children and Families at the Greater London Authority, who was very impressed with the provision and outcomes to date.
- 2.48 Joint working between the Youth Offending Service (YOS) and Children Missing Education Team has further strengthened to better identify and take forward actions around any Children Missing Education known to YOS.
- 2.49 During the academic year 2021/22, the third phase of the 'Lost Hours' campaign engaged parents of children in Years 5 and 6 as an early intervention before they transitioned into secondary school. This phase of the campaign focused on signposting parents to a new online mapping tool where they could find local activities to get their child into. It also included new artwork and messaging, designed in collaboration with local parents of Year 7 pupils, which addressed the issues of child online exploitation and recruitment into gangs, accelerated by the Covid 19 pandemic.
- 2.50 To further support Barking and Dagenham's young people with the opportunity to engage in positive activities, a bid is being prepared for the Department of Culture, Media and Sports' Youth Investment Fund. Should it be successful, the Fund will see the extensive refurbishment of a derelict community asset in the borough (Padnall Hall) alongside a range of community partners funded to deliver positive activities for local young people.

Barking & Dagenham College

- 2.51 Barking & Dagenham College plays a key role in supporting and contributing to the

five priorities in the borough's Education & Participation Strategy 2018-22. The Ofsted rated 'Good' college educates around 2,900 young learners including 300 young apprentices (2020/21 data) and as such helps to raise the participation rates and outcomes of young people within the borough. The College has been praised by Ofsted for its outstanding support for students and works hard to strengthen the wellbeing and resilience of young people.

- 2.52 Barking & Dagenham College plays a key role in supporting SEND learners to progress to further education and training and high-quality employment through the REACH Programme. The programme has grown from strength to strength. The College has invested in its facilities for SEND which includes a custom-built kitchen, sensory room and music room.
- 2.53 During 2020-21, the East London Institute of Technology (IOT), one of the first 12 Institutes of Technology established in the UK, benefitted from significant capital investment to establish the Industry 4.0 Smart Factory, Renewables Lab, Hydraulics and Pneumatics Lab, Multimedia Studios, CyberHub, Creative Hub, iTek (Esports) and Computerised Numeric Control (CNC) workshop.

Barking & Dagenham School Improvement Partnership (BDSIP)

- 2.54 Launched in April 2018, BDSIP was created to provide Barking and Dagenham schools with high quality support to raise education standards further through sharing proven best practice and enabling schools to design and purchase services with the greatest impact.
- 2.55 All of the borough's schools use BDSIP services in some capacity and 95% are partial owners of the business.
- 2.56 Highlights of Council commissioned activity in BDSIP's fourth year of operation include:
- Leading a borough wide conversation on Race and Social Justice (RSJ). Led by a working group of Headteachers, this programme is examining issues of inclusion and student experience; staff recruitment, progression and experience; and curriculum in our schools. Now in its second year, the programme has engaged over 45 schools, each of whom has a lead facilitator helping to take forward work within their school and between schools. RSJ featured as the main theme at the annual governors' conference, also led by BDSIP – engaging chairs of governing bodies in the programme, and seeking their support in adopting a RSJ charter and nominating a lead governor for Race and Social Justice.
 - Undertaking initial work on the new responsibilities for Children with a Social Worker which have been given to the Virtual School by the DfE. This included data analysis around outcomes, and work with four schools who are achieving relatively strong outcomes to develop case studies which will inform future interventions.
 - To support Reading, working in close partnership with a school on the development of a Reading curriculum which includes implementation of research-based intervention programmes, beginning in the Early Years.

- Delivery of a range of training, including an accredited Early Literacy intervention programme which has delivered, on average, 8.7 months' progress in reading age in year 1 pupils in four pilot schools.
- A well-received Heads of Science Network, complemented by half termly visits to schools for school improvement advice and evaluation of classroom provision where requested. Networks for Physics Teachers and Science Technicians have also been well-received.
- A total of 85 visits to ARPs between April 2021 and March 2022, identifying a group of ARPs as good practice.
- Delivery of strategic support to Inclusion and SEND, including facilitating networks of SENCOs, ARP Leads and Behaviour Leads, and delivery of a SEND conference. For example, BDSIP arranged a regular network and other meetings with the borough's Social, Emotional and Mental Health (SEMH) ARPs, focusing on the Thrive model to support children's wellbeing and Leadership, in Autumn Term 2021, and on sharing good practice.
- Delivery of a programme of Inclusion compliance checks to ensure schools are meeting key Inclusion requirements, with follow-up advice and support where required.
- Delivery of practical, hands on Inclusion support to schools and individual pupils at greatest risk of exclusion, guiding schools to develop effective, tailored strategies for keeping young people in school wherever possible and appropriate.
- Supporting and overseeing SACRE on behalf on the Council. This included using award funding which BDSIP successfully won to deliver training in leading philosophy for children, focusing on the theme of 'hope'. This includes lesson plans for schools. 23 teachers attended and are implementing the approach in their schools with Year 5 pupils.
- BDSIP continued to offer a range of targeted services in response to priorities identified by schools. These include Counselling and Speech and Language therapy.

Other key services

- 2.57 The Aimhigher programme of events to introduce young people to a variety of career and further education pathways has involved BDSIP bringing in speakers from further afield, including teaching staff and current students from Russell Group Universities as far afield as Liverpool and Southampton. A blended programme of face-to-face and online events was delivered in 2021/22.
- 2.58 Careers events delivered for pupils included: Year 8/9 Cultural and Creative Industries morning; Year 8/9 STEM (Science, Technology, Engineering and Maths) Professions morning; Year 10 Introduction to Oxbridge; Year 8/9 Health Care and Medical Sciences Professions morning; Sessions on law, psychology, engineering, media; and 2 Year 13 Oxbridge interview sessions.
- 2.59 BDSIP's work experience service has been relaunched with schools, with a number of schools out on work experience between January and July 2022. The delivery environment remains challenging with a far smaller pool of employers acting as work experience hosts post-pandemic. BDSIP has continued to re-build the placement pool, with the number of employers/placements growing steadily.

2.60 Development of a new commissioning contract between the Council and BDSIP from April 2023 is underway.

3. Priorities for 2023 - 2026

3.1 The work in progress priorities for Education and Participation for 2023 to 2026 will support the shared outcomes and intentions of 'The Barking and Dagenham Best Chance Strategy - Our partnership plan for babies, children, young people and their families – September 2022 – September 2025'.

3.2 The five overarching priorities of the existing Education & Strategy 2018-22 will be carried forward. To these, will be added a further priority which emphasises support for those most vulnerable:

- Strengthening outcomes, support and opportunities for vulnerable children and young people, including those with SEND

3.3 The six draft priorities can be found at Appendix B. These will be further reviewed in light of feedback from Headteachers. A strategic plan for Education and Participation for 2023-2026 will incorporate these and be published in 2023.

4. Financial Implications

Implications completed by: Kofi Adu, Group Finance Manager.

DSG Outturn for 2021/22

4.1 The Dedicated Schools Grant reported an overall in-year underspend of £1.777m (please refer to DSG table below). This consists of an underspend on Early Years (EY) of £1,680k, an overspend on High Needs of £158k and a net underspend on the Schools Block of £255k.

4.2 The EY funding is based on prior year allocations and funding is only finalised using the previous two Spring Census data after year-end around July 2022. The underspend of £1,680k is made up of an in-year amount of £1,118k and £562k underspend brought forward from the previous year following DfE clawback adjustment. As in previous years, we have assumed a full claw back of the in-year underspend, although there will be a retained element.

4.3 The High Needs Overspend was £158k. This has been achieved despite making a one-off payment of £2.4m to schools to help alleviate the financial pressures schools were facing due to the ongoing demand and complex cases of children with SEN. The one-off payment supported pupils with band F/G/H that exceeds 1% of the total school population. This also includes Early Years SEN pupils at Reception and Private Voluntary & Independent settings.

4.4 The Schools block reported an underspend of £255k. This is the net effect of revised forecasts on growth fund requirements, based on the October 2021 Census, and adjusted falling rolls allocations. There was a reduced claim on the Growth Fund due to lower than anticipated September 2021 pupil number growth.

- 4.5 The total DSG reserves before Early Years clawback is £9,238k. We have assumed full clawback of Early Years underspend of £1,118k. Therefore, adjusted reserves is £8,120k, of which £1,777k relates to the in-year movements discussed above. The DSG reserves includes brought forward balances of £7,461k and schools facing financial difficulties fund (SFFD) of £554k as well as £255k relating to the Growth and Falling Rolls fund respectively, which are earmarked to support future growth proposals and schools facing falling rolls.

	2021/22 Budget	2021/22 Actual Outturn	Surplus (Deficit) Outturn March 2022
	£'000	£'000	£'000
Schools Block – ISB	183,342	183,087	255
Central Block	2,360	2,360	0
High Needs Block	38,556	38,714	(158)
Early Years Block	21,223	19,543	1,680
Total	245,481	243,704	1,777
DSG Surplus B/F			7,461
Unadjusted DSG Reserves			9,238
Less EY clawback			(1,118)
21/22 DSG Reserves			8,120
Of which:			
SFFD retained			554
Growth & Falling Fund C/F			255
Net DSG Reserve			7,311

DSG Table: 2021/22 Outturn

5. Legal Implications

Completed by Daniel Longe, Principal Solicitor for Education, Children and Adult Safeguarding

- 5.1 The LA has a number of statutory education duties which include establishing a Schools Forum, formulating and reviewing the schools funding formula; ensuring there are enough early education and school places to allow for parental choice; the promotion of educational excellence; school admissions; establishing and funding a Standing Advisory Committee for Religious Education (SACRE); Education Welfare; school attendance and exclusions, children missing education; responsibilities regarding employment of children; Special Educational & Health Needs; careers advice; monitoring of national curriculum assessments; outdoor education, music and creative provision for maintained schools; monitoring the education of the LA's Looked After Children; home to school transport; and safeguarding.
- 5.2 This report asks that the Council's commitment to the partnerships between the borough's family of schools and other key partner organisations be renewed in order to achieve the best possible outcomes for children and young people. The

report also requested that Cabinet notes the contents of information within it regarding the Key Performance Indicators for school and partner agencies in line with the Education and Participation Strategy of 2018 to 2022 and also to note the proposed priorities for 2023 to 2026 in its Education and Participation Strategic Plan.

- 5.3 Cabinet is not required to make any decisions about which legal comments are needed.

6. Other Implications

- 6.1 **Risk Management** – Principal risks are potential further national financial cuts affecting the Council's ambition for improved outcomes for young people and financial pressures on schools and Education due to funding reductions and Covid 19, alongside the continued growth in levels of need in the borough. Collective delivery of the Education & Participation Strategy 2018-22 by education partners and the Council and increasing collaborative working to grow capacity will help to mitigate some of this.

Whilst management action and monitoring are in place to control and review the pressures on the High Needs Block, the legacy of historic underfunding of this block places severe pressures on many schools as they strive to meet the needs of all the children in their care.

- 6.2 **Contractual Issues** – The Council's contract with BDSIP commenced a two-year extension from 1 April 2021. A new contract, subject to agreement, is being developed to commence from April 2023.
- 6.3 **Staffing Issues** – There remain pressures on the core Council team in its oversight of vulnerable groups. Work to review some key senior posts took place in 2021/22 and will continue into 2022/23.
- 6.4 **Corporate Policy and Equality Impact** – The priorities set out in the Education & Participation Strategy 2018-22 represent a significant opportunity to improve outcomes for all children and young people, including the most vulnerable, while seeking to address the unique impacts on these groups of the pandemic.

The Education & Participation Strategy 2018-22 connects directly to the Borough Manifesto targets, the outcomes within 'The Barking & Dagenham Corporate Plan 2020-22', and aligns with 'The Barking and Dagenham Best Chance Strategy - Our partnership plan for babies, children, young people and their families – September 2022 – September 2025'.

The Joint Health and Wellbeing Strategy incorporates a focus on the best start in life for the youngest children and the wellbeing and resilience of children and young people, mirroring priorities of the Education & Participation Strategy 2018-22.

A number of the performance headlines within this report should be celebrated, particularly in the challenging context of the pandemic impact. Improvement in educational attainment is a target within the Borough Manifesto. The latest performance shows the borough gave its best ever performance on grades 9-5 in English and Maths. Education outcomes for disadvantaged pupils in the borough

(which includes those on Free School Meals or Looked After) have outperformed the national averages for disadvantaged pupils at EYFS (Good Level of Development), Key Stages 1 and 2 and some headline Key Stage 4 measures. Despite most A level key performance measures remaining below the national average, 2022 saw improvements across all of these measures since 2019, in many cases by a significant margin. However, there remain areas of concern, particularly for our youngest children, and supporting our vulnerable groups remains a priority.

NEETs (including 'unknown' destinations) performance (2.9%) is the best ever figure. This is important for Inclusive Growth goals to ensure residents are in employment and have access to work and skills opportunities in the local economy.

Exclusions performance shows the effectiveness of school inclusion programmes and support which are vital for safeguarding and protecting vulnerable young people, including from exploitation.

Initiatives such as the HAF programme alongside schools' support for families make an important contribution to the Council's priority of supporting families during the cost-of-living crisis.

- 6.5 **Safeguarding Adults and Children** – The Education & Participation Strategy 2018 - 22 aims to improve the wellbeing of children and young people (including up to the age of 25 for those with SEND). This includes by supporting those most vulnerable and at risk of exploitation through reducing inequalities in educational attainment and opportunity; work on the 'Lost Hours' campaign; and supporting collaborative working with key partners such as Social Care, Health and the Police.
- 6.6 **Health Issues** – A priority of the Education & Participation Strategy 2018-22 is building collective responsibility across key partners, including Health, and the community for children and young people's wellbeing and resilience. The pandemic has further underlined the importance of this. There is a shortage of therapies nationally and locally for children with SEND. A priority in the coming year is to explore new models of delivery to help meet the need.
- 6.7 **Crime and Disorder Issues** – Schools with community police officers based with them highly value them. The Education & Participation Strategy 2018-22 promotes increased collaborative working between education partners and the Council which will be key to helping to keep children and young people safe, including through the Step Up, Stay Safe partnership programme.

Public background papers used in the preparation of the report:

Education & Participation Strategy 2018-2022: [LBBB-Education-and-Participation-Strategy-2018-2022.pdf](#)

Academic Year 2021/22: Key stage 1 and phonics screening check attainment
<https://explore-education-statistics.service.gov.uk/find-statistics/key-stage-1-and-phonics-screening-check-attainment>

Academic Year 2021/22: Key stage 2 attainment
<https://explore-education-statistics.service.gov.uk/find-statistics/key-stage-2-attainment>

Academic Year 2020/21: Permanent exclusions and suspensions in England
<https://explore-education-statistics.service.gov.uk/find-statistics/permanent-and-fixed-period-exclusions-in-england>

20/10/2022 - Academic Year 2021/22: Secondary school performance data in England
<https://explore-education-statistics.service.gov.uk/find-statistics/key-stage-4-performance-revised>

Forthcoming publications:

10/11/2022 - Academic Year 2021/22: A level and other 16 to 18 results: 2022
(provisional)

November 2022 - Academic Year 2021/22: Early years foundation stage profile results:
2021 to 2022

List of appendices:

- Appendix A: Education performance dataset 2021/22
- Appendix B: Proposed draft education priorities for 2023 – 2026

Education Performance Dataset - 2021/22

 Data unavailable - due to reporting frequency; performance indicator being new for the period or no longer collected/published

Not yet available Data unavailable as not yet due or published

 Data missing and requires updating

INDICATOR DESCRIPTION		TIME PERIOD										BENCHMARKING		
Ref.	Title	2015	2016	2017	2018	2019	2020	2021	2022	DoT (on previous year)	Quartile Band A-D	England Average	SN Average	London Average
Early Years Foundation Stage (EYFS)														
1	Good level of development	67.8%	69.8%	71.6%	71.3%	72.4%	N/A	N/A	62.5%	↓	B (2019)	65.2%	71.2%	67.8%
Comments: EYFS (Early Years Foundation Stage) 2022 data is provisional. Comparative data is for 2019 as full 2022 results are not due to be published until November 2022.														
KS2 Expected Standard or Above and Average Scaled Score (new headline measures from 2016)														
6	Reading		65.0%	72.5%	75.3%	72.9%	N/A	N/A	75.3%	↑	C (2022)	74.5%	73.5%	78.1%
7	Writing		80.0%	76.4%	79.3%	78.9%	N/A	N/A	67.7%	↓	C (2022)	69.5%	67.8%	73.0%
8	Maths		77.0%	80.7%	79.5%	80.4%	N/A	N/A	73.0%	↓	B (2022)	71.4%	71.6%	76.9%
9	GPS		78.0%	81.5%	82.8%	82.8%	N/A	N/A	74.7%	↓	A (2022)	72.5%	74.1%	77.8%
10	RWM %		58.0%	62.9%	66.6%	65.6%	N/A	N/A	60.0%	↓	B (2022)	58.7%	58.6%	64.4%
11	Reading (average scaled score)		102.0	103.5	104.8	104.3	N/A	N/A	104.7	↑	B (2022)	104.8	104.8	105.8
12	Maths (average scaled score)		104.0	105.2	105.0	105.7	N/A	N/A	104.3	↓	B (2022)	103.8	104.1	105.4
13	GPS (average scaled score)		105.0	107.5	107.8	108.1	N/A	N/A	106.2	↓	A (2022)	105.1	106.0	107.0
Comments: KS2 2022 data is provisional. 2022 comparator data is based on the Data Matrix and DfE SFR. England average is for state funded schools. Benchmarking data is for 2022.														

INDICATOR DESCRIPTION		TIME PERIOD										BENCHMARKING		
Ref.	Title	2015	2016	2017	2018	2019	2020	2021	2022	DoT (on previous year)	Quartile Band A-D	England Average	SN Average	London Average

GCSE or equivalent

15a	% Pupils achieving 9-5 pass in English and Maths (new)			43.1%	40.4%	42.6%	N/A	N/A	50.4%	↑	B (2022)	49.8%	50.1%	57.3%
16	Average Progress 8 Score (new GCSE Headline Measure)		0.15	0.23	0.17	0.16	N/A	N/A	0.14	↓	A (2022)	-0.03	0.07	0.23
17	Average Attainment 8 Score (new GCSE Headline Measure)		49.7	46.7	46.1	46.4	N/A	N/A	49.2	↑	B (2022)	48.8	48.4	52.6
18a	% Pupils achieving Eng Bacc (inc 9-5 pass in E&M) (new)			18.9%	13.4%	15.1%	N/A	N/A	20.6%	↑	B (2022)	20.2%	20.8%	28.5%
18b	% Pupils entered Eng Bacc (new)			31.9%	37.8%	37.6%	46.1%	46.2%	47.8%	↑	A (2022)	38.8%	44.8%	55.4%
18c	Average Point Score Eng Bacc (new)				3.94	3.99	N/A	N/A	4.34	↑	B (2022)	4.28	4.29	4.77

Comments: The new education measures reported on from 2016 are A*-C English and maths and Attainment 8 and Progress 8. From 2017, the new measure for GCSE will be % of pupils achieving GCSEs grade 9-5. Target is to be in line with London average. England average is for state funded schools. Benchmarking data is for 2022.

GCE/A Level/Level 3 Qualifications

21	Average point score per entry A Level Cohort (New)		28.8	29.3	30.6	29.4	N/A	N/A	35.1	↑	D (2019)	32.87	31.57	32.75
22	Average point score per entry - Best 3 A Levels (New)		32.0	32.7	32.0	30.5	N/A	N/A	Not yet available	Not yet available	C (2019)	32.89	31.08	33.16

Comments: Key Stage 5/A level 2022 data is provisional. Comparative data is for 2019. Full 2022 data is due to be published in November 2022.

INDICATOR DESCRIPTION		TIME PERIOD									BENCHMARKING			
Ref.	Title	2015	2016	2017	2018	2019	2020	2021	2022	DoT (on previous year)	Quartile Band A-D	England Average	SN Average	London Average
Post-16 Participation in Education, Training & Employment														
23	% 16 to 17 year olds who are not in education, employment, or training (NEET) or who have Unknown Destinations (new measure)	7.9%	5.6%	4.2%	3.5%	3.5%	3.7%	2.9%		↓	A (2021/22)	4.7%	3.8%	3.4%
23a	% 16 to 17 year olds who have Unknown Destinations	4.3%	2.1%	0.8%	0.4%	0.3%	0.3%	0.3%		↔	A (2021/22)	2.7%	2.3%	2.2%
23b	% 16 to 17 year olds who are not in education, employment, or training (NEET)	3.6%	3.5%	3.4%	3.1%	3.2%	3.4%	2.6%		↓	C (2021/22)	2.8%	2.9%	1.8%
24	% 16-17 year olds participating in education and training	90.4%	92.1%	94.1%	94.7%	95.0%	95.5%	96.0%		↑	A (2021/22)	92.9%	94.7%	96.2%
24a	% of KS4 All Pupils going to, or remaining in education & employment/training	93.0%	94.0%	96.4%	96.7%	96.9%	97.4%	98.4%		↑	A (2021/22)	95.5%	96.3%	97.4%
<p>Comments: NEETs and Unknowns are reported and published as a joint figure for Year 12 and 13 (academic age 16 and 17). Annual published data for NEETs + Unknowns is the Dec-Feb average in each year i.e. Dec 2021, Jan 2022 and Feb 2022). Annual Participation data is from March 2022 published in June. DOT is compared to the equivalent data in the previous year. 24a is taken from the Moving On report on Activity survey for the 2021 cohort; this is the 8th year of continuous improvement on this measure and the previous measure of participation. The annual headline measure data will be published in the annual NEET scorecard later this Autumn. NEETs are now below national and Unknowns remained unchanged at 0.3%. On the more accurate joint measure (NEETs + Unknowns) the borough is well above all comparators.</p>														
Attendance and Exclusions														
25	Overall Absence - State-Funded Primary	4.3	4.0	4.0	4.1	4.0	4.1%	4.4	5.6	↑	D (2020/21)	3.6	4.5	3.8
26	Overall Absence - State-Funded Secondary	5.2	5.0	5.0	5.2	5.2	5.0%	4.9	6.5	↓	A (2020/21)	5.5	5.8	5.1
27	Total Permanent Exclusions (rounded)	0.05	0.05	0.07	0.04	0.06	0.03	0.03	0.04	↔	B (2020/21)	0.05	0.05	0.03
<p>Comments: Absence - 2020/21 is for full year and is final. 2021/22 is for Autumn term only and is final. Comparator data is for 2020/21. The pandemic took place during the 2019/20 and 2020/21 academic years. Exclusions - 2020/21 is final. 2021/22 is provisional. Comparator is for 2020/21. Comparisons for absence and exclusions are not made with 2021/22 data because, for absence, data is currently available for the 2021/22 Autumn term only; and for exclusions, this data is only available locally and is provisional.</p>														
School Inspection Outcomes														
28	% of schools rated as good or outstanding	77.0%	89.0%	91.0%	88.0%	91.7%	91.5%	91.5%	95.0%	↑	-	87.0%	..	93.0%

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**Proposed Priority Areas
for 2023-2026 Education & Participation Strategic Plan**

1. A place in a good or outstanding school or early years setting

- Working with BDSIP, our School Improvement partner, to ensure the right support is available, either commissioned or traded. In 2022-23, reviewing use of the School Improvement Brokerage Grant (SIBG) with Headteachers for maximum impact to include an annual School Improvement visit to each community school.
- Maintaining strong dialogue and communications between Education Directorate staff and schools and Headteachers through one to one meetings, a programme of Headteacher meetings, an annual conference and Working Parties to address priorities. For 2023 and beyond, priorities will include High Needs, Alternative Provision, the Fair Access Panel and responding to the Education White Paper and SEND Green Paper.
- Supporting highly inclusive schools, including through good quality Additional Resources Provisions (ARPs) (37 at present), with annual external reviews for each ARP and commissioned support from BDSIP.
- Supporting schools to develop Internal School Provisions (ISPs) as part of their SEND arrangements, through secured agreed funding, agreed principles and training.
- Expansion of Mayesbrook Park School, commissioning two new schools plus a new special school in planning, with the vast majority of children and young people offered a place at a school local to them.

2. Supporting achievement for all, including exceeding National and then London standards

- Commissioning BDSIP to provide schools with support and training in agreed priority areas e.g. Primary Reading and Writing and to broker school to school support.
- Working in close partnership with all schools, preparing for elements of the government's Education White Paper, including academisation, the Multi Academy Trust (MAT) agenda and support for attendance.
- Commissioning BDSIP to provide support where this is required in response to the outcomes for national tests and examinations in 2022, including early years.
- Maintaining a sharp focus in the early years on communication and language, with an emphasis on vocabulary.
- Commissioning support for curriculum development for children and young people with high levels of need. This will include for pre formal, semi formal and formal learners.
- Further development of the Race & Social Justice (RSJ) programme and embedding actions and learning into core School Improvement work so that: schools' curriculum, staffing and resources reflect the diversity of the community with strong cultural awareness; and we can continue to work together as a community so that our children's, young people's, families' and staff's life chances and experiences are not adversely impacted by inequality, discrimination and racism.

3. Improving opportunities for young people at post 16 and reducing those not in Education, Employment or Training (NEETs)

- Supporting the renewed Post 16 partnership which will lead on A level and the level 3 curriculum offer and improvement programmes. This includes providing seed funding to support new work in this area.
- Using the 'Young People's Covenant' to maximise the benefits for young people of education, training and employment opportunities in and around the borough, including in newer industries, through delivery of partnership activities and programmes such as with UCL PEARL.
- Supporting the development and opening of the Barking & Dagenham Further Education (FE) Food College, with a dedicated Officer, to support strong local uptake.
- Putting in place better support so that more young people with SEND move into employment before the age of 25, including development of a Supported Employment Pathway for vulnerable young adults (including those with SEND) in collaboration with Inclusive Growth.
- Continuing to develop and support a strong Provider Forum Network so that Barking and Dagenham's NEET performance remains in the top quintile (in comparison to the borough being in the lowest quintile 6 years ago).
- Continuing to fund and deliver the Colin Pond Scholarship Awards, incentivising our highest attaining pupils to stay in borough when studying A levels.

4. Strengthening outcomes, support and opportunities for vulnerable children and young people, including those with SEND (*new priority*)

- Working with the DfE to provide Oxlow Bridge, a new special school, which will open in September 2024 in Dagenham. The expansion of Riverside Bridge on the City Farm site will provide an additional 90 places, commencing in September 2022, with 30 places which will grow each year by 30 pupils. We have confirmed interest in the recently announced bidding wave for new special schools. Subject to their bidding criteria, we intend to apply. If approved, this will be delivered by the DfE, working alongside the LA, and, under the proposals, it will be a Free School.
- Preparing for the Local Area Partnership SEND inspection in 2023.
- Increasing the capacity of the Education Inclusion Team to provide strategic attendance advice, tracking and support.
- Driving forward improvements in the Council's remodelled Education, Health and Care (EHC) team to improve the timeliness of Education, Health and Care plans and placements, and engagement and responsiveness with parents and schools.
- Continuing to review and adjust the allocation of High Needs funding to make best use of the resources available. Priorities for 2022-23 include: a review of Top Up funding and support for ISPs plus deployment of exceptional non-recurring funding, in partnership with the High Needs Working Party.
- Working with schools, partners and community organisations to identify vulnerable children earlier, placing resources, and developing Early Help support, around the borough's three new 'Best Chance' Hubs.
- Continuing work with Health partners to make best use of resources. Priorities include supporting sufficient Occupational Therapy, developing Speech and Language (SALT) expertise within schools and SALT support in the early years.
- Increasing support for post 16 for young people who are Looked after, extended duties around Children in Need with a Social Worker and out of borough placements.

- Developing improved facilities for young people at our Alternative Provision (AP), Mayesbrook Park. Alongside this, reviewing and strengthening the AP offer to reflect growth in the borough's population and meet the different needs of our diverse young people.
- Further strengthening outcomes for vulnerable children and young people through expansion of a shared case management and information system. This will enable better joining up of intelligence in the Education Directorate.

5. Supporting the wellbeing and resilience of children and young people

- Further developing the outcomes, activities and reach of the Cultural Education Partnership (CEP).
- Supporting wider achievement and engagement through the 'ArtsMark' and 'Healthy Schools' programmes and support from Physical School Games Coordinators.
- In the early years, promoting cultural experiences and opportunities for young children including in Music, Dance and Art through the Cultural Education Partnership.
- Developing greater opportunities for children and young people's learning and career pathways through the Food Education Partnership with schools.
- Building on the success of the Holiday and Food Programme (HAF) into subsequent years, particularly for the most vulnerable families.
- Promoting 'Thrive' and trauma-informed programmes which work with schools to support pupils' mental health and wellbeing, highlighting and sharing best practice across schools.
- Continuing partnership work with Children and Adolescent Mental Health Services (CAMHS), for example, on regular Hot Clinics with schools to support vulnerable children and young people.

6. Maximising the Council's influence and levers and collaborating to continuously improve how we work together

- Council commissioning of BDSIP – gathering evidence from BDSIP, schools and Council colleagues on successes and impact, what is working well and less well, and whether there are any important gaps.
- Developing the next stage of the 'Step Up, Stay Safe' multiagency partnership programme to help keep children and young people safe from exploitation, including a September 2022 launch of the 'Lost Hours' campaign.
- Maximising educational careers opportunities through the sectors (Construction, Green, Cultural Creative, Digital and Food and Hospitality industries) from the 'Young People's Employment Covenant', in partnership with Inclusive Growth, including dedicated Council posts supporting Food and Cultural Creative initiatives.
- Responding with Health to meet capacity for therapies, including in relation to SALT in all phases and in early years, Occupational Therapy and Health Visiting.

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CABINET

15 November 2022

Title: Treasury Management and Investment and Acquisition Strategy 2022/23 Mid-Year Review	
Report of the Cabinet Member for Finance, Growth and Core Services	
Open Report	For Decision
Wards Affected: None	Key Decision: No
Report Author: David Dickinson, Investment Fund Manager	Contact Details: Tel: 020 8227 2722 E-mail: david.dickinson@lbbd.gov.uk
Accountable Strategic Leadership Director: Philip Gregory, Strategic Director, Finance & Investment (S151 Officer)	
<p>Summary</p> <p>Regulation changes have placed greater onus on elected Members in respect of the review and scrutiny of treasury management policy and activities. This mid-year review report provides details of the mid-year position for treasury activities and highlights compliance with the Council's policies previously approved by the Assembly on 3 March 2022 as part of the Treasury Management Strategy Statement for 2022/23.</p> <p>This report also provides a mid-year review of the Council's Investment and Acquisition Strategy, covering returns from both commercial and residential schemes.</p>	
<p>Recommendation(s)</p> <p>The Cabinet is asked to recommend the Assembly to note:</p> <ul style="list-style-type: none"> (i) The Treasury Management Strategy Statement Mid-Year Review 2022/23; (ii) The economic update covering the increase in inflation and the potential for a further increase in the Bank of England Base Rate; (iii) That the value of the treasury investments and cash as at 30 September 2022 totalled £109.2m and that the treasury investment strategy outperformed its peer group, with a return of 1.27% against an average of 0.95% for London Local Authorities (as at 30 June 2022); (iv) That the value of the commercial and residential loans lent by the Council as at 30 September 2022 totalled £168.1m at an average rate of 3.3%; (v) That the total borrowing position as at 30 September 2022 totalled £1,086m, with £295.9m relating to the Housing Revenue Account and £791.1m to the General Fund; (vi) That interest payable was forecast to be £15.8m against a budget of £15.7m; 	

- (vii) That interest receivable was forecast to be £7.2m against a budget of £7.5m, representing a deficit of £0.3m;
- (viii) That capitalised interest was forecast to provide a surplus of £9.0m;
- (ix) That Investment and Acquisition Strategy income was forecast to be £6.7m against a budget of £7.0m, representing a deficit of £0.3m;
- (x) That the IAS surplus, held in a reserve, was currently £29.3m and is forecast to increase to £37.6m by the end of the year, of which £11.0m is ring fenced for lease and leaseback properties;
- (xi) The post Gateway 4 cashflows, including the impact of Gascoigne East 3B and the pressures on the current pipeline schemes, as outlined in paragraph 9.2 of the report; and
- (xii) That in the first half of the financial year the Council complied with all 2022/23 treasury management indicators.

Reason(s)

To accord with the requirements of the Local Government Act 2003 and keep the Assembly apprised of the Council's financial position and the challenges faced.

1. Introduction and Background

- 1.1 The Council operates a balanced budget whereby cash raised during the year meets the Council's cash expenditure needs. Part of the treasury management operations is to ensure this cash flow is adequately planned, with surplus monies invested with counterparties of an appropriate level of risk, providing adequate liquidity before considering maximising investment return.
- 1.2 A second main function of treasury management is the funding of the Council's capital programme and Investment and Acquisition Strategy (IAS). These capital plans provide a guide to the Council's borrowing need, which is essentially the use of longer-term cash flow planning to ensure the Council can meet its capital spending operations. This management of longer-term cash may involve arranging loans, using cash flow surpluses, or restructuring debt to meet Council risk or cost objectives. To fund the IAS, it is essential that a significant level of borrowing is secured prior to being used to reduce interest rate risk.
- 1.3 A third main function of treasury management is the funding and treasury advice that is required for the Council's Investment and Acquisitions Strategy (IAS).
- 1.4 In accordance with the Chartered Institute of Public Finance Accountancy's (CIPFA) Code of Practice for Treasury Management, there should be a review of that strategy at least half yearly. The principal requirement of the Code includes:
 - 1) Maintain a Treasury Management Policy Statement which sets out the policies and objectives of the Council's treasury management.

- 2) Maintain a Treasury Management Practices which set out the how the Council will seek to achieve those policies and objectives.
- 3) Receipt by full Council of a Treasury Management Strategy Statement, (TMSS) including the Annual Investment Strategy and Minimum Revenue Provision (MRP) Policy for the year ahead; a Mid-Year Review Report (this report); and an Annual Report covering activities during the previous year.
- 4) Delegation by the Council of responsibilities for implementing and monitoring treasury management policies and practices and for the execution and administration of treasury management decisions.
- 5) Delegation by the Council to a specific named body, for this Council this is Cabinet, to scrutinise the treasury management strategy and policies.

1.5 This mid-year report has been prepared in compliance with CIPFA's Code of practice on Treasury Management, and covers the following:

- 1) Introduction and Background;
- 2) Economic Update and Interest Rate Forecast;
- 3) Council's Cash, Interest, IAS and Borrowing positions at 30 September 2022;
- 4) Investment Strategy Performance and Benchmarking;
- 5) Loans and IAS Income Forecast as at 30 September 2022; and
- 6) The Council's Capital Position (Prudential Indicators).

2. Economic Update and Interest Rate Forecast

2.1 Economic update

2.1.1 The second quarter of 2022/23 saw:

- GDP revised upwards in Q1 2022/23 to +0.2% q/q from -0.1%, which means the UK economy has avoided recession for the time being;
- economic activity losing momentum as production fell due to energy prices;
- CPI inflation ease to 9.9% y/y in August, having been 9.0% in April, but domestic price pressures showing little sign of abating in the near-term;
- Unemployment fall to a 48-yr low of 3.6% due to a shortfall in labour supply;
- Bank Rate (BR) rise by 100bps, taking BR to 2.25% with further rises to come;
- Gilt yields surge and sterling fall following the "fiscal event" of the new Prime Minister and Chancellor on 23rd September.

2.1.2 The UK economy grew by 0.2% q/q in Q1 2022/23, though revisions to historic data left it below pre-pandemic levels. There are signs of higher energy prices creating more persistent downward effects in economic activity. Industrial production (-0.3% m/m) and construction output (-0.8% m/m) fell in July 2022 for a second month in a row. Although some of this was due to the heat wave at the time, manufacturing output fell in some of the most energy intensive sectors (e.g., chemicals), pointing to signs of higher energy prices weighing on production. With the drag on real activity from high inflation having grown in recent months, GDP is at risk of contracting through the autumn and winter months.

2.1.3 The fall in the composite PMI from 49.6 in August to a 20-month low preliminary reading of 48.4 in September points to a fall in GDP of around 0.2% q/q in Q3 and consumer confidence is at a record low. Retail sales volumes fell by 1.6% m/m in August, which was the ninth fall in 10 months. That left sales volumes in August just 0.5% above pre-Covid level and 3.3% below their level at the start of the year.

There are signs households are spending excess savings in response to high prices - cash in households' bank accounts rose by £3.2bn in August, which was below the £3.9bn rise in July and much smaller than the 2019 average monthly rate of £4.6bn.

- 2.1.4 The labour market remained tight. Data for July and August provided further evidence that the weaker economy is leading to a cooling in labour demand. Labour Force Survey employment rose by 40k in the three months to July (the smallest rise since February). But a renewed rise in inactivity of 154k over the same period meant that the unemployment rate fell from 3.8% in June to a new 48-year low of 3.6%. The single-month data showed that inactivity rose by 354k in July itself and there are now 904k more inactive people aged 16+ compared to before the pandemic in February 2020. The number of vacancies has started to level off from recent record highs but there have been few signs of a slowing in the upward momentum on wage growth. Indeed, in July, the 3my/y rate of average earnings growth rose from 5.2% in June to 5.5%.
- 2.1.5 CPI eased from 10.1% in July to 9.9% in August, though inflation has not peaked yet. The easing in August was due to a decline in fuel prices reducing fuel inflation from 43.7% to 32.1%. And with the oil price now just below \$90pb, Link expects to see fuel prices fall further in the coming months. However, utility price inflation is expected to add 0.7% to CPI inflation in October when the Ofgem unit price cap increases to, typically, £2.5k per household (prior to any benefit payments).
- 2.1.6 Nonetheless, the rise in services CPI inflation from 5.7% y/y in July to a 30-year high of 5.9% y/y in August suggests that domestic price pressures are showing little sign of abating. A lot of that is being driven by the tight labour market and strong wage growth. CPI inflation is expected to peak close to 10.4% in November and, with the supply of workers set to remain unusually low, the tight labour market will keep underlying inflationary pressures strong until early next year.
- 2.1.7 During the first half of the financial year, there was a change of both Prime Minister and Chancellor (Liz Truss and Kwasi Kwarteng) which resulted in a step change in government policy. The Government's huge fiscal loosening from its proposed significant tax cuts was seen to add to existing domestic inflationary pressures and potentially leave a legacy of higher interest rates and public debt. Whilst the Government's utility price freeze, which could cost up to £150bn (5.7% of GDP) over two years, was expected to reduce peak inflation from 14.5% in January next year to 10.4% in November this year, the long list of tax measures announced at the "fiscal event" added up to a loosening in fiscal policy relative to the previous Government's plans of £44.8bn (1.8% of GDP) by 2026/27. These included the reversal of April's national insurance tax on 6th November, the cut in the basic rate of income tax from 20p to 19p in April 2023, the cancellation of next April's corporation tax rise, the cut to stamp duty and the removal of the 45p tax rate, although the 45p tax rate cut announcement has already been reversed.
- 2.1.8 Fears the Government had no fiscal anchor on the back of these announcements has meant that the pound weakened again, adding further upward pressure to interest rates. Whilst the pound fell to a record low of \$1.035 on the Monday following the "fiscal event", it has since recovered to around \$1.12. That is due to hopes that the BoE will deliver a big increase in interest rates at the policy meeting on 3 November and the most recent change to Government. The new Government is now expected to announce its tax and spending plans on 17 November.

Nevertheless, with concerns over a global recession growing, there are downside risks to the pound.

- 2.1.9 The MPC has increased interest rates seven times in as many meetings in 2022 and has raised rates to their highest level since the Global Financial Crisis. Even so, coming after the Fed and ECB raised rates by 75bps in their most recent meetings, the BoE's latest 50 basis points hike looks relatively dovish. However, the UK's status as a large importer of commodities, which have jumped in price, means that households in the UK are now facing a much larger squeeze on their real incomes.
- 2.1.10 Since the fiscal event on 23 September it expected the MPC will increase interest rates faster, from 2.25% currently to a peak of 5.00% in Feb. 2023. The combination of the government's fiscal loosening, the tight labour market and sticky inflation expectations means Link expect the MPC to raise interest rates by 100bps at the policy meetings in November (to 3.25%) and 75 basis points in December (to 4%) followed by further 50 basis point hikes in February and March (to 5.00%). Market expectations for what the MPC will do are volatile. If BR climbs to these levels the housing market looks vulnerable, which is one reason why the peak in Link forecast is lower than the peak of 5.50% - 5.75% priced into the financial markets.
- 2.1.11 Throughout 2022/23, gilt yields have been on an upward trend. They were initially caught up in the global surge in bond yields triggered by the surprisingly strong rise in CPI inflation in the US in May. The rises in two-year gilt yields (peak of 2.37% on 21 June) and 10-year yields (peak of 2.62%) took them to their highest level since 2008 and 2014 respectively. The 30-year gilt yield rose from 3.60% to 5.10% following the "fiscal event", which threatened financial stability by forcing pension funds to sell assets into a falling market to meet cash collateral requirements. In response, the Bank did two things. First, it postponed its plans to start selling some of its quantitative easing (QE) gilt holdings until 31 October. Second, it committed to buy up to £65bn of long-term gilts to "restore orderly market conditions" until 14 October. In other words, the Bank is restarting QE, although for financial stability reasons rather than monetary policy reasons. The 2-year gilt yield dropped from 4.70% to 4.30%; 10-year yield fell back from 4.55% to 4.09%.
- 2.1.12 There is a possibility that the Bank continues with QE at the long-end beyond 14 October or it decides to delay quantitative tightening beyond 31 October, even as it raises interest rates. So far at least, investors seem to have taken the Bank at its word that this is not a change in the direction of monetary policy nor a step towards monetary financing of the government's deficit. But instead, that it is a temporary intervention with financial stability in mind. After a shaky start to the year, the S&P 500 and FTSE 100 climbed in the first half of Q2 2022/23 before falling to their lowest levels since November 2020 and July 2021 respectively. The S&P 500 is 7.2% below its level at the start of Q3, whilst the FTSE 100 is 5.2% below it as the fall in the pound has boosted the value of overseas earnings in the index. The decline has partly been driven by the rise in global real yields and resulting downward pressure on equity valuations as well as concerns over economic growth leading to a deterioration in risk appetite.

2.2 Interest Rate Forecast.

- 2.2.1 The Council's treasury advisor, Link Group, provided the following forecasts (PWLB rates are certainty rates). **PWLB Rates:** The current margins over gilt yields for PWLB rates are:

- **PWLB Standard Rate & HRA is gilt plus 100 basis points (G+100bps)**
- **PWLB Certainty Rate & HRA is gilt plus 80 basis points (G+80bps)**
- **Local Infrastructure Rate is gilt plus 60bps (G+60bps)**

Link Group Interest Rate View	27.09.22											
	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25
BANK RATE	4.00	5.00	5.00	5.00	4.50	4.00	3.75	3.25	3.00	2.75	2.75	2.50
3 month ave earnings	4.50	5.00	5.00	5.00	4.50	4.00	3.80	3.30	3.00	2.80	2.80	2.50
6 month ave earnings	4.70	5.20	5.10	5.00	4.60	4.10	3.90	3.40	3.10	3.00	2.90	2.60
12 month ave earnings	5.30	5.30	5.20	5.00	4.70	4.20	4.00	3.50	3.20	3.10	3.00	2.70
5 yr PWLB	5.00	4.90	4.70	4.50	4.20	3.90	3.70	3.50	3.40	3.30	3.20	3.20
10 yr PWLB	4.90	4.70	4.60	4.30	4.10	3.80	3.60	3.50	3.40	3.30	3.20	3.20
25 yr PWLB	5.10	4.90	4.80	4.50	4.30	4.10	3.90	3.70	3.60	3.60	3.50	3.40
50 yr PWLB	4.80	4.60	4.50	4.20	4.00	3.80	3.60	3.40	3.30	3.30	3.20	3.10

2.3 Forecasts for Bank Rate

2.3.1 The latest forecast sets out a view that both short and long-dated interest rates will be elevated for some little while, as the BoE seeks to squeeze inflation out of the economy, whilst the government is providing a package of fiscal loosening to try and protect households and businesses from the ravages of ultra-high wholesale gas and electricity prices. The increase in PWLB rates reflects a broad sell-off in sovereign bonds internationally but more so the disaffection investors have with the position of the UK public finances. To that end, the MPC has tightened short-term interest rates with a view to trying to slow the economy sufficiently to keep the secondary effects of inflation – as measured by wage rises – under control.

2.4 Impact on Council

2.4.1 Overall, the significant increase in short and long-term GILT rates will have a negative impact on the Council, with the impact mainly on future investments as higher borrowing costs will mean that some marginal schemes, that relied on lower borrowing rates, will no longer be viable or will require changes to the tenure mix or nature of the investment. However, as outlined in this report, the Council has managed to secure relatively cheap long-term borrowing over the past 5 years and this borrowing will be used to fund the current schemes.

2.4.2 Treasury will continue to use cash to fund developments, while also utilising cash from the sale of Welbeck and Muller. Initially, as borrowing is required, some short-term borrowing will be used, with treasury monitoring the borrowing rates. Should borrowing rates drop and reach revised trigger levels, then a medium-term borrowing position will likely be taken to lock in borrowing at rates.

2.4.3 An update on the borrowing positions will be provided to Cabinet and full Council as part of the Treasury Management Strategy Statement in March 2023.

3. Council's Cash Position as at 30 September 2022

3.1 Table 1 details the Council's mid-year treasury position. Overall, the Council's borrowing has increased by £1.2m since 31/03/2022 with the following changes:

- short-term borrowing reduced from £55m to £49m, a reduction of £6m;
- medium-term borrowing increased from nil to £30m;

- there was no new PWLB borrowing, with £14.7m repaid reducing the PWLB loan balance from £635.8m to £621.1m; and
- £2.6m of debt was repaid for EIB and L1 Renewables.

3.2 Treasury investments have reduced from £225m at 31 March 2022 to £109m at 30 September 2022. Commercial loans total £168.1m at an average rate of 3.3%. The reduction in cash is due to funding the IAS and will continue for the rest of the financial year. Short-term borrowing includes cash the Council manages and invests on behalf of BD Muller Developments. Cash balances are expected to increase on completion of the sale of Welbeck.

Table 1: Council's Treasury Position at 30 September 2022

	Principal Outstanding £000s	Rate of Return %	Average Life (yrs.)
General Fund Fixed Rate Borrowing			
LOBO	10,000	3.98	54.8
Local Authority (Short-term)	49,000	1.82	0.5
Local Authority (Medium-term)	30,000	0.77	1.9
European Investment Bank	74,220	2.21	21.5
L1 Renewables (Street Lighting)	6,768	3.44	24.0
PWLB	621,065	1.91	28.8
Total General Fund Debt	791,054	1.93	25.6
HRA Fixed Rate Borrowing			
PWLB	265,912	3.50	33.3
Market Loans	30,000	4.03	43.2
Total HRA Debt	295,912	3.38	34.3
Total Council Borrowing	1,086,966	2.37	28.0
Cash			
Short-Term Investments	7,279	0.78	-
Pension Fund	1,700	2.25	-
Investments			
Financial Institutions	50,000	2.41	0.5
Local Authorities	50,250	1.65	1.8
Total Investment Income	109,229	1.95	0.5
Commercial and Reside Loans	168,127	3.30	16.4
Total Investments	277,356	27.67	19.8

4. Interest and IAS Position at 30 September 2022

4.1 The funding of the IAS will require a significant amount of borrowing. Pressure on the net interest budget could be from:

- a delay in developments becoming operational, delaying interest receivable and increasing the overall build costs;

- an increase in borrowing requiring more interest payable than forecast, with this pressure increased during periods of increasing borrowing rates;
- an increase in borrowing rates higher than forecast; and
- a drop in treasury returns through lower returns or lower investible cash.

4.2 Table 2 provides the latest interest receivable and payable budgets forecast for the Council. The current net interest forecast is for a large surplus of £8.5m driven by improved interest rates but mainly due to capitalised interest on developments and the much lower than forecast borrowing requirement for 2022/23. There is the potential that, given interest rates are currently very high compared to recent levels, that the surplus could be reduced if the sale of Welbeck does not complete or if there is an increased need to borrow, resulting from further asset purchases or from accelerated development costs. The surplus interest is a direct result of the timing and level of borrowing secured and the cash surpluses produced by the sale of Muller and Welbeck. It is likely that this level is the peak of the surpluses produced by the capitalising interest on developments.

Table 2: General Fund (GF) Interest Budget Forecast 2022/23

Interest Forecast	2022/23	2022/23	2022/23
	Forecast	Budget	Variance
	£'000s	£'000s	£'000s
GF Interest Receivable Budget			
Loans - Reside	1,821		
Loans - Companies	1,988		
Loans - Other	427		
Investments	1,665		
Pension Fund Prepayment	1,265		
HRA	-		
Total Income	7,165	7,503	(338)
GF Interest Payable Budget			
GF - Lobo	(398)		
GF - PWLB	(11,952)		
GF - Medium Term	(29)		
GF - Short Term	(551)		
GF - Other	(1,871)		
GF - Potential Additional Interest	(1,000)		
Total Expense	(15,801)	(15,681)	(120)
Capitalised Interest	9,000	-	9,000
Net Interest	364	(8,178)	8,542

4.3 Borrowing Position as at 30 September 2022

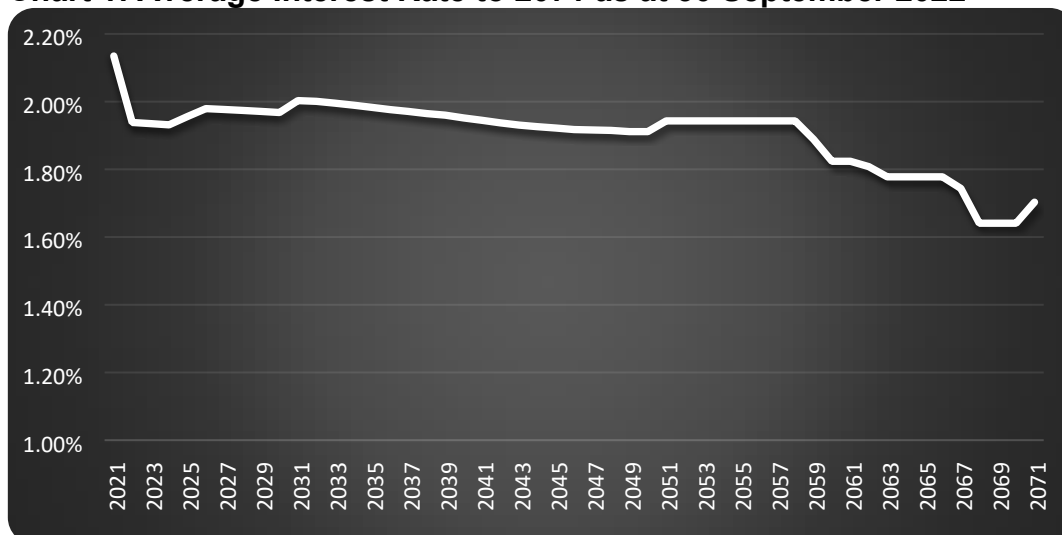
4.3.1 Interest payable budget is forecast to be £120k higher than the budget of £15.7m (excluding capitalised interest). This includes £1m to fund any borrowing that may be required by year-end, although it is expected that the actual amount will be lower than this. The budget will be adjusted in 2023/24 to take into account additional borrowing requirements.

- 4.3.2 £30m was borrowed in early 2022/23 at very low rates but no subsequent borrowing has taken place outside of some short-term borrowing where it was required.
- 4.3.3 Capitalised interest is forecast to provide a surplus of £9m against budget. This figure is much higher than originally forecast and is mainly due to a much-improved cashflow resulting from prepayments of some grant, surpluses from the sale of Muller and potentially Welbeck, as well as a reduced borrowing position from the pension fund. The longer the Council defers borrowing, the bigger the surplus capitalised interest but it is expected that the Council will need to borrow again in mid-2023 or possibly earlier if further schemes or purchases are made. It is likely that new borrowing will be higher than the current average borrowing rate of 2% and this will lead to a reduction in the capitalised interest surplus.
- 4.3.4 Capitalised interest stops when a scheme is completed and handed over to Reside and is replaced by a loan rate, which is currently higher than the capitalised interest rate. There should, potentially, be further surpluses produced from both capitalised interest but also from the on-lending surplus, although this has reduced significantly as it has been necessary to reduce the on-lending rate.
- 4.3.5 A more detailed forecast will be produced as part of the Q3 report, with scenarios included for higher (and potentially lower) borrowing over the development period of the current development strategy. As the 2020/21 accounts will not be audited until mid 2023, there remains a risk that the capitalised interest will be adjusted, but this is low risk. Currently all the income from capitalised interest for 2019/20 and 2020/21 is part of the reserve.
- 4.3.6 As most of the Council's borrowing is linked to a repayment schedule from the underlying asset the money was borrowed for, and because there is an interest margin, there is the potential for the interest payable to be fully funded from the interest received from investments and from capitalised interest. This will depend on a number of factors, such as the ability to keep the average cost of borrowing below the average interest earned on the loans but also on there still being sufficient surplus from the assets to provide the Council a return. Currently the IAS return is lower than the budget and has required top ups from treasury surplus to reach its investment target.
- 4.3.7 The Council has set aside a net budget of £8.2m to cover interest costs and potentially this budget could be reviewed if there are sufficient surpluses from the on lending. Any adjustments will be dependent on the future pressures from interest costs but also the sign off of the capitalised interest approach by the Council's auditors.

4.4 **General Fund Interest Costs**

- 4.4.1 Currently the average long-term interest rate on borrowing is 1.93% for £791.1m and remains fairly constant, although against a reducing borrowing amount. The average interest rate to 2070 is provided below:

Chart 1: Average Interest Rate to 2071 as at 30 September 2022



4.5 Impact of higher borrowing rates

4.5.1 If future borrowing can keep the longer-term average borrowing rate to under 2%, then this will provide a margin against the on-lending rate to Reside of approximately 2.5% (reduced from 2.9% due to viability issues with some schemes). A 2.5% rate is very low and reflects the historically low rates that have been available over the past 5 years.

4.5.2 The average rate will increase if PWLB rates remain elevated and if borrowing costs increase or more expensive borrowing, i.e. index linked borrowing, is used. Therefore, currently there is a margin between the current average borrowing and the on-lending value, but this could change quickly if new borrowing is at much higher rates.

4.5.3 It is important to stress that, given the significant increase in borrowing costs and the fact that the Council still needs to borrow for current schemes but also has an ambitious investment programme that will require funding, that if future borrowing is at rates above 2%, the average borrowing cost will increase. If the rates are significantly higher than 2% then the average rate may increase to above the rates currently being lent out to Reside. The impact of this will be magnified if a significant amount of borrowing is required – i.e. the impact of needing to borrow £200m at 4% will be less than needing to borrowing £600m at 4%. To absorb this impact, the borrowing rate for new schemes has increased from 2.6% to 4%, although this will impact on schemes viability.

4.5.4 A number of the Council's smaller loans are linked to the BR and this will improve the average return on the loans but some of these loans are to the Council's subsidiary companies, and therefore the impact of the increased loans will have an impact on their returns.

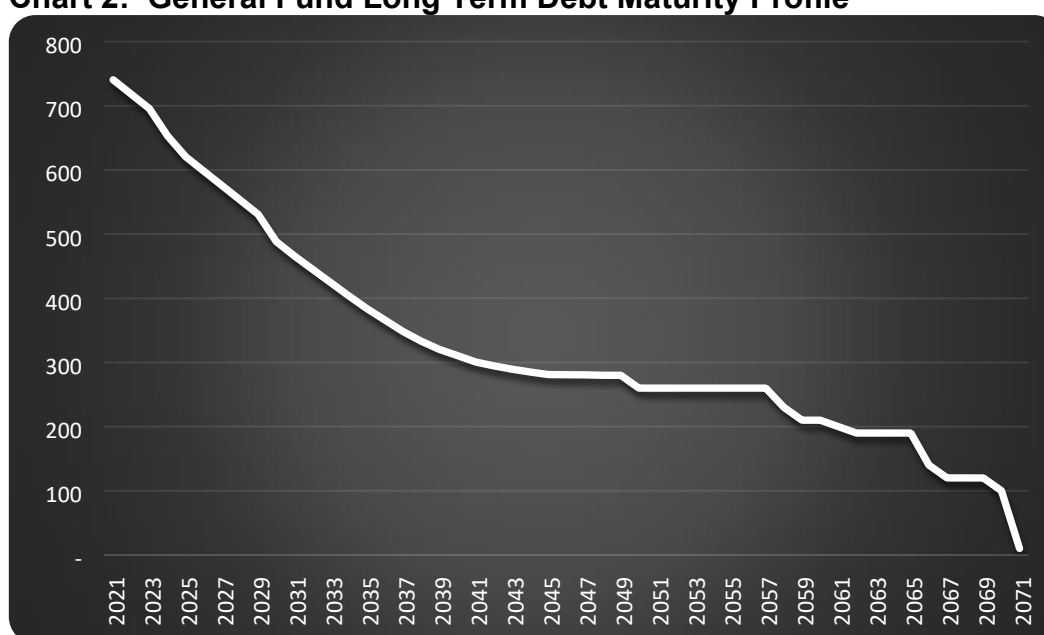
4.6 Debt Position at 30 September 2022

4.6.1 The total GF borrowing at 30 September 2022 was £791.1m and £295.9m of HRA borrowing (this excludes borrowing between the HRA and the GF). The total borrowing as at 30 September 2022 was £1.1bn. Ensuring low cost of carry and debt repayment is at the forefront of any borrowing decisions made. Although the size of the Council's overall borrowing is significant, Members are asked to note that

the majority of debt includes a repayment profile, and that the repayment is linked to income streams that are sufficient to cover the interest costs and debt repayment.

- 4.6.2 As an example, the EIB borrowing of £89m is an annuity repayment (AP), which means a proportion of the loan will be repaid each year. Currently the balance owed on the EIB loan is £74.2m, with all repayment made from returns from the investment strategy (Abbey Road and Weavers). In addition, £351.1m of the long-term PWLB borrowing is Equal Instalment Payments or AP, which means there is repayment of a portion of the debt each year. As a result, the Council has a loan repayment profile that is similar to its forecast property debt repayment schedule.
- 4.6.3 However, it is likely that future borrowing rates will be higher and could be significantly higher than the rates secured and this, without a decrease in build costs, will impact viability. The Council still needs to borrow approximately £250m to fund its current IAS, although this reduces to nearer £150m if land assembly holdings on Thames Road are sold and could be lower still if they are sold with any gain. Any schemes that are agreed in future will be impacted by the increase borrowing costs. The Council's GF long-term borrowing repayment schedule is outlined in Chart 2:

Chart 2: General Fund Long Term Debt Maturity Profile



4.7 Debt Repayment and Rescheduling

- 4.7.1 For the first half of the financial year, the treasury section has repaid approximately £17.3m of long-term borrowing through EIP and AP. In addition, short-term borrowing reduced to £49m at 30 September 2022. No debt rescheduling were undertaken during the first six months of the financial year.

5. Treasury and Loan Portfolio at 30 September 2022

- 5.1 It is the Council's priority to ensure security of capital and liquidity before obtaining an appropriate level of return which is consistent with the Council's risk appetite. In the current economic climate, the Council's risk appetite remains relatively low, with the treasury section looking to take advantage of the fluctuations in rates offered by Local Authorities (LAs) and Financial Institutions.

5.2 As at 30 September 2022 the Council held £109.2m in treasury investments, with £50.25m invested with LAs, £50.0m held with banks, a short-term position of £9.0m to cover liquidity risk as part of building up a short-term borrowing position. The Council also held a £30.0m prepayment position with the pension fund that may be repaid by the financial yearend. The exposure to Goldman Sachs is higher than would generally be held but this will reduce as a percentage when cash is received from the sale of Welbeck Wharf but will also reduce as an actual amount in December 2023 as £30m of current deposits mature.

5.3 A breakdown of the Council's treasury investments is provided in the table 3:

Table 3: Treasury Investments as at 30 September 2022

Counterparty	Start	End	Amount	Rate
LBBB Pension Fund	10/07/2019	01/10/2022	1,700,000	2.25
Cash	01/10/2021	01/10/2022	4,778,876	0.10
FEDERATED MMF	01/04/2016	01/10/2022	2,500,000	2.08
			8,978,876	1.06%
Goldman Sachs IB	20/09/2022	20/09/2023	10,000,000	4.22
Goldman Sachs IB	29/09/2022	29/09/2023	10,000,000	5.65
Goldman Sachs IB	13/12/2021	13/12/2022	30,000,000	0.72
			50,000,000	2.41%
RUNNYMEDE BC	20/12/2019	20/12/2022	5,000,000	1.80
Dudley MBC	21/02/2020	21/02/2023	10,000,000	1.80
CARDIFF COUNCIL	10/01/2020	10/01/2023	10,250,000	1.75
COLCHESTER BC	02/03/2020	03/01/2023	5,000,000	1.75
NORTHUMBERLAND CC	27/02/2020	27/02/2023	5,000,000	1.80
CAMBRIDGESHIRE CC	11/01/2021	11/01/2024	10,000,000	1.00
SLOUGH BC	27/05/2022	26/05/2023	5,000,000	2.05
			50,250,000	1.65%
			Total	109,228,876 1.95%

5.4 The Council's investment maturity profile in Chart 3 shows that, at 30 September 2022, 72.1% of the Council's investments had a maturity of one year or less. The Council is reducing its long-term investment positions to fund the IAS and due to the higher borrowing costs. It is likely that, given the current market conditions, the cash position will reduce to below £50m by the year end. The returns lost of treasury returns will be replaced by returns from the IAS as schemes become operational and interest is paid on the loans to Reside, as well as from returns from the Council's commercial portfolio.

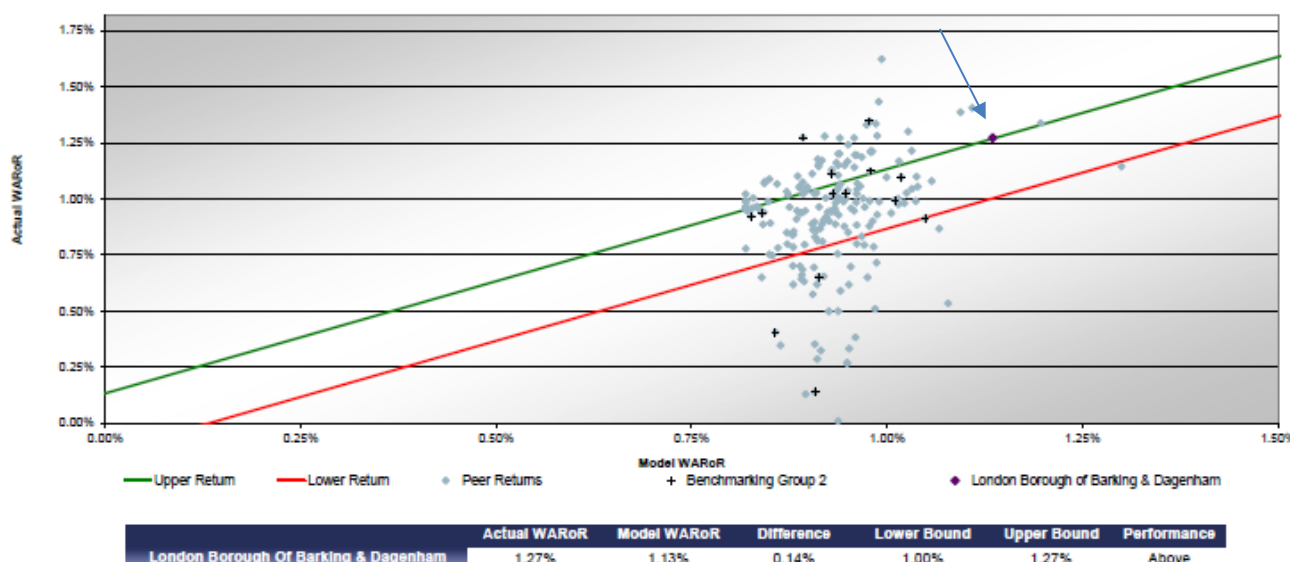
6. Treasury Investment Strategy Performance and Benchmarking

6.1 For the past two years, yields on investments have been low, with returns for most Council's at around 0.25%. During this time the Council managed to keep a stable return of around 1.5%, while at the same time building up a significant borrowing position, with the aim to fund the IAS over the coming years. This period was important for the strategy and has allowed it to be in the current strong position. Since February 2022, rates have increased, with rates over the past few months

increasing to levels not seen since the financial crisis in 2008. Currently the strategy is to not borrow and to use cash reserves and sales to fund the IAS, although it has been possible to lock in some of the higher rates available, with the average return, as at 30 September 2022, being 1.95% on a balance of £109.2m.

- 6.2 **Benchmarking at 30 June 2022:** The treasury strategy, which excludes loans and the pension prepayment, still continues to perform in the top quartile when compared to its peer group, with a return of 1.27% against an average of 0.95% for London LAs, although the difference between the Council and other Local Authorities has flattened as short-term investments now provide a good return. This is highlighted in chart 4:

Chart 4: Population Returns against Model Returns (at 30 June 2022)



- 6.3 The strategy has a slightly higher credit risk of 3.08 against a London LA average of 3.00, mainly due to the exposure to Goldman Sachs and due to the reduced investment positions with other local authorities, which have a low credit risk.
- 6.4 For the rest of the financial year, the average rate is forecast to increase to above 2.5% but on a reduced balance. The duration is also likely to reduce as there is less value from investing longer due to the elevated borrowing rates.
- 6.5 Overall the current investment counterparty criteria selection approved in the TMSS is meeting the requirement of the treasury management function. It is noted that sentiment in the current economic climate can easily shift, so it remains important to undertake continual monitoring of all aspects of risk and return in the current circumstances.

7. Commercial and Reside Loans

- 7.1 In addition to its treasury investments, the Council has loans to its subsidiary companies, including Reside and a prepayment to the pension fund. These loans all have repayment schedule agreed. At 30 September 2022 the Council's loans and equity holdings totalled £168.1m and are summarised in table 4 below:

Table 4: Commercial and Reside Loans at 30 September 2022

Entity	Loan Type	Value £000s	Value £000s
LBBB Pension Fund	Commercial Loan	4,769.41	31/03/2025
LBBB Pension Fund	Pension Fund Prepayment	30,000.00	31/03/2023
BE-FIRST LTD	Commercial Loan - Working Capital	4,769.41	31/03/2025
BD TRADING PARTNERSHIP LEUK	Commercial Loan - Working Capital	5,000.00	31/07/2024
BD TRADING PARTNERSHIP LEUK	Commercial Loan - Asset Backed	24,867.85	01/04/2025
BARKING RIVERSIDE LTD	Commercial Loan - Guarantee	5,500.00	31/03/2025
BD ENERGY LTD	Commercial Loan - Working Capital	954.87	31/03/2025
BD ENERGY LTD	Commercial Loan - Asset Backed	1,953.13	31/03/2027
BD ENERGY LTD	Commercial Loan - Asset Backed	4,016.77	31/03/2047
Grafton Primary School	Commercial Loan - Energy	46.65	02/03/2026
Dagenham & Redbridge Football Club	Commercial Loan - Asset Backed	81.11	31/01/2028
Barking Enterprise Centre CIC	Commercial Loan - Asset Backed	142.62	12/08/2031
Make IT Bow Ltd	Commercial Loan - Asset Backed	250.00	30/06/2032
Gascoigne Primary School	Commercial Loan - Energy	46.80	03/03/2036
CARE CITY	Commercial Loan - Asset Backed	31.21	10/02/2041
Reside Weavers LLP Gascoigne East Phase 2	Commercial Loan - Asset Backed	34,553.14	31/03/2066
Reside Weavers LLP Gascoigne East Phase 2	Commercial Loan - Asset Backed	1,343.85	31/03/2066
Reside Weavers LLP - 796-806 Dagenham Road	Commercial Loan - Asset Backed	2,200.73	31/03/2071
Reside Weavers LLP - Sacred Heart	Commercial Loan - Asset Backed	8,071.22	31/03/2074
Reside Weavers LLP - 200 Becontree Avenue	Commercial Loan - Asset Backed	4,752.33	01/07/2074
Reside Weavers LLP - A House for Artists	Commercial Loan - Asset Backed	2,834.01	31/03/2077
Reside Ltd PSL Loan	Commercial Loan - Asset Backed	244.93	31/03/2024
Reside Abbey Roding LLP PSL Loan	Commercial Loan - Asset Backed	27.95	31/03/2024
Reside Weavers LLP PSL Loan	Commercial Loan - Asset Backed	39.22	29/07/2024
TPFL Regeneration Ltd	Commercial Loan	30.39	31/03/2025
Reside Regeneration Ltd	Commercial Loan - Asset Backed	168.82	31/03/2025
Reside Regeneration LLP	Commercial Loan - Asset Backed	6,400.43	31/03/2025
B&D Homes Ltd	Commercial Loan - Asset Backed	6,450.70	23/08/2025
BD Muller Developments	Equity	23,348.97	31/03/2023
Total		168,127.10	

7.2 The majority of the loans above are secured against an asset. Where the loan is unsecured the company is closely monitored to ensure that it remains financially viable. Loans against residential properties are very long term, with the loan duration of up to 55 years (to match the asset life of the asset it is secured against). A repayment schedule, based on an annuity repayment, is in place for each loan.

7.3 Commercial loans durations vary, with some loans to schools maturing in 14 years but most of the loans have a maximum duration of 5 years. Each loan has been agreed at Cabinet. The Pension Fund prepayment is contributions totalling £40m. The prepayment provides the pension fund with cash, which it uses to fund investments in infrastructure but also provides a return to the Council from making the payment early. Each month a portion of the loan is repaid and the actual contribution for the month is paid by the Council to ensure the correct contribution rate is paid to the pension fund. The prepayment is due to end on 31 March 2023.

8. IAS Income Forecast

8.1 The IAS is forecasting to return £6.7m, £0.3m less than the target of £7.0m for 2022/23. The IAS target includes the original £5.2m target but now also included the lease and lease back target of £1.1m and then additional income is required to fund MRP on Abbey Road 2 and also on the commercial purchases on Thames Road, totalling £708k.

Table 5: IAS Income Forecast as at 30 September 2022

IAS Forecast	Budget	Forecast	Variance
Residential - Reside Schemes			
Regen LLP		400	
Abbey		275	
Weavers		1,000	
Reside Ltd		-100	
Total Residential	1,590	1575	-15
Commercial Income			
Barking Business Centre		902	902
Dagenham Heathway		240	240
Travelodge Dagenham		236	236
Barking Restore PLC		409	409
Purchase of Welbeck Wharf		483	483
23 Thames Road		186	186
27 Thames Road		20	20
3 Gallions Close		206	206
47 Thames Road		5	5
7 Cromwell		206	206
26 Thames Rd		152	152
Purchase of 1-4 Riverside		39	39
9 Thames Road		17	17
Maritime House		487	487
Pianoworks Lease		408	408
Total Commercial	3,610	3,995	385
Lease and Lease Back			
CR27	862	691	171
Travelodge Isle of Dogs	240	240	0
Total Lease and Lease Back	1,102	930	(172)
IAS Support Costs	0	(350)	(350)
Additional MRP			
Thames Road	558	558	0
Abbey Road 2	150		(150)
Total Lease and Lease Back	708	558	(150)
IAS Target	7,010	6,708	(302)

- 8.2 MRP on Abbey Road is required as this is the only capital expenditure where MRP is not appropriately charged. MRP was removed from Abbey Road as part of a savings target, as the market value of the scheme was higher than the build costs and the scheme was considered for sale or enter into a lease back arrangement. To be compliant with MRP rules, MRP will be charged from 2022/23, backdated to 2016/17 using the 50 year annuity method.
- 8.3 The IAS is supported by higher-than-expected level of commercial income. The return from current residential schemes is forecast to be marginal. Loans from the

Council to Reside are included as interest receivable, with the treasury and IAS returns interlinked and, at times, one underperforms while the other outperforms. Table 5 outlines the income received from the various commercial investments and includes costs to fund additional resources in the investment strategy.

8.4 Reside Returns

- 8.4.1 The draft Reside return payable to the Council for 21/22 and the forecast return for 2022/23 have been calculated, as in previous years, based on fixed payments to MyPlace to cover the costs of management, repairs and services.
- 8.4.2 Work on budgeting for the Reside homes over the last eighteen months has identified that these fixed payments to MyPlace, even though they are indexed to allow for inflation each year, do not fully cover the costs actually incurred by MyPlace for the management and maintenance of Reside's Homes. A review of these costs is currently being completed and will likely lead to an increase in costs, which will reduce future net returns from Reside.
- 8.4.3 Reside is entering a period of rapid growth it is imperative correct actual costs for the Reside homes are correctly identified in real-time, real-time costs and forecasts are available to Reside and that the correct costs are charged to Reside by MyPlace and deducted from the return. If this does not happen there is a risk of:
- Increasing cost pressures in MyPlace as Reside and therefore these unrecovered costs grow;
 - Reside will be unable to manage and control the costs of running its homes and unable to ensure the services delivered to its tenants represent value for money; and
 - Using incorrect assumptions for management, maintenance and service costs when appraising new development could lead to decisions being made based on poor information.
- 8.4.4 MyPlace is putting in place a project, working closely with Reside, to address this gap but to also find efficiencies, especially as the number of schemes increases.
- 8.5 The IAS has received significant income contributions from rental received from land assembly purchases on Thames Road and from commercial loans made for the purchase of Muller and for LEUK. Although this is short-term income received during land assembly, this income has provided additional support to the IAS and allows for the costs of borrowing to be covered for part of the development.
- 8.6 A 2021/22 surplus of £1.566m is estimated to be paid from Reside and will be transferred to the IAS reserve.

9. IAS Update

- 9.1 Over the past two years the IAS has come under pressure from higher build costs and lower rent increases. To address this, amendments were made to assumptions used within the IAS, including a reduction in the on-lending interest rate and an increase in use of Right to Buy receipts. Prior to the revised assumptions the cashflows showed losses of £45.6m over the first 20 years, mainly from London Affordable Rent (LAR) but also from Private Rentals (PRS). A summary of the forecast prior to the assumption's amendments and then after these amendments is provided below:

Table 7: December 2021 IAS viability

Borrow	£1,234m	£1,234m	£94.4m	£310.4m	£247.9m	£532.5m	£14.4m	£34.8m
Dates	Total	Accumulative	SO	AR	LAR	PRS	Commercial	Realm and Community
2021/22	245,208	245,208	131,828	142,646	43,696	0	0	-72,962
2022/23	704,336	949,544	87,859	644,156	484,739	-448,503	9,284	-73,199
2023/24	-176,990	772,554	-840,152	1,318,017	154,546	-797,408	293,819	-305,812
2024/25	3,153,347	3,925,901	1,170,661	1,790,104	-165,801	65,226	738,824	-445,667
2025/26	-961,688	2,964,213	23,802	1,273,721	-1,656,436	-428,210	538,489	-713,054
2026/27	-2,355,130	609,083	-211,273	1,169,515	-1,781,862	-1,249,730	518,402	-800,182
2027/28	-496,771	112,312	3,361,876	443,334	-2,387,261	-1,624,050	521,939	-812,609
2028/29	-3,714,393	-3,602,081	286,823	134,926	-2,595,988	-1,380,125	648,100	-808,129
2029/30	-5,650,033	-9,252,114	219,039	-434,783	-3,373,405	-1,929,184	654,497	-786,197
2030/31	-3,831,706	-13,083,820	1,696,127	-337,491	-3,416,365	-1,645,482	654,598	-783,093
2031/32	-5,073,659	-18,157,479	609,466	-411,413	-3,534,317	-1,610,376	651,834	-778,853
2032/33	-6,162,877	-24,320,356	550,992	-634,182	-4,019,988	-1,945,258	658,170	-772,611
2033/34	-4,944,999	-29,265,355	692,109	-406,693	-3,912,305	-1,354,749	803,745	-767,106
2034/35	-5,035,357	-34,300,712	854,694	-231,442	-4,202,633	-1,524,263	810,930	-742,643
2035/36	-4,155,240	-38,455,952	1,000,394	-92,621	-4,189,869	-945,185	810,992	-738,951
2036/37	-3,050,515	-41,506,467	1,149,015	145,784	-4,113,587	-308,037	811,058	-734,748
2037/38	-2,550,087	-44,056,554	1,300,597	388,829	-4,241,054	-87,798	818,238	-728,899
2038/39	-1,396,884	-45,453,438	1,455,270	554,745	-4,203,604	537,108	982,953	-723,356
2039/40	-167,724	-45,621,162	1,613,124	806,017	-4,123,895	1,241,959	991,091	-696,020

Table 8: Revised IAS viability

Borrow	£1,180.1m	£1,180.1m	£94.4m	£276.2m	£215.7m	£533.0m	£26.7m	£34.6m
Dates	Total	Accumulative	SO	AR	LAR	PRS	Commercial	Realm and Community
2021/22	435,052	435,052	128,874	270,680	90,821	0	0	-55,322
2022/23	2,337,937	2,772,989	87,133	1,312,014	727,461	-289,520	9,284	-31,911
2023/24	2,087,690	4,860,679	-841,177	2,592,030	1,122,950	-432,790	-181,040	-172,286
2024/25	6,398,591	11,259,270	1,169,641	3,318,307	1,082,553	807,728	263,965	-257,817
2025/26	3,778,813	15,038,083	22,788	3,263,807	321,036	505,850	63,570	-398,233
2026/27	2,390,759	17,428,842	-212,280	3,173,598	198,372	-324,595	43,483	-487,822
2027/28	4,575,714	22,004,556	3,360,876	2,441,347	-280,911	-489,914	47,019	-502,700
2028/29	1,328,436	23,332,992	285,830	2,126,678	-499,121	-257,426	173,181	-500,700
2029/30	-638,295	22,694,697	218,053	1,549,951	-1,286,336	-818,265	179,577	-481,278
2030/31	1,396,203	24,090,900	1,695,148	1,640,182	-1,247,441	-390,659	179,679	-480,705
2031/32	119,070	24,209,970	608,495	1,558,999	-1,376,853	-369,459	176,914	-479,026
2032/33	-1,006,321	23,203,649	550,029	1,328,738	-1,874,307	-718,663	183,251	-475,365
2033/34	174,385	23,378,034	691,154	1,548,513	-1,778,740	-142,906	328,826	-472,462
2034/35	45,810	23,423,844	853,748	1,715,811	-2,081,516	-327,615	336,010	-450,622
2035/36	886,653	24,310,497	999,458	1,846,442	-2,081,560	235,812	336,073	-449,572
2036/37	1,951,011	26,261,508	1,148,088	2,076,411	-2,018,441	856,840	336,139	-448,024
2037/38	2,409,941	28,671,449	1,299,681	2,310,760	-2,159,443	1,060,476	343,318	-444,849
2038/39	3,520,491	32,191,940	1,454,365	2,467,712	-2,135,913	1,668,280	508,034	-441,992
2039/40	4,705,831	36,897,771	1,612,230	2,709,749	-2,070,493	2,355,516	516,172	-417,348

9.2 IAS Post GW4 Cashflows

9.2.1 The revised cashflows can be split further into schemes that have been agreed at Gateway 4 (GW4) and are therefore under construction and Pre-Gateway 4 (Pre-GW4) that are still undergoing planning and design. Generally, Post GW4 schemes need to be completed but there is certainty over build costs. Pre-GW4 schemes have had some spend on them but can still be put on hold or not progressed.

9.2.2 As summarised in table 9, the post-GW4 schemes, with the revised assumptions, are viable, although there are a number of years where there are deficits, as a result of lifecycle costs being incurred. In addition, there are negative cashflows from LAR and parking, realm and community. LAR tenures are cross subsidised by Shared Ownership (SO) but any further shortfall forecast at handover will need to be addressed through a lower on-lending rate to the Registered Provider (RP). Realm and Community is held and funded by the Council and this will be funded from any excess from the IAS and treasury above its target or from the IAS reserves. Post GW4 schemes include:

Project	Project Type	Project Status
Becontree Avenue 200	New Build	Completed
Becontree Heath	New Build	Completed
Chequers Lane	Turnkey	Completed
Crown House	New Build	Completed
Gascoigne East Phase 2 Block C	New Build	Completed
Gascoigne West Phase 1	New Build	Completed
House for Artists	New Build	Completed
Kingsbridge	New Build	Completed
Sacred Heart	New Build	Completed
12 Thames Road	New Build	Post-G4
Gascoigne East Phase 2 Block E2	New Build	Post-G4
Gascoigne East Phase 2 Block F	New Build	Post-G4
Gascoigne East Phase 3A - Block I	New Build	Post-G4
Gascoigne East Phase 3A - Block J	New Build	Post-G4
Gascoigne West Phase 2	New Build	Post-G4
Oxlow Lane	New Build	Post-G4
Padnall Lake - Phase 2	New Build	Post-G4
Roxwell Road	New Build	Post-G4
Sebastian Court	New Build	Post-G4
Woodward Road	New Build	Post-G4
Beam Park - Phase 6	Turnkey	Post-G4
Beam Park - Phase 7	Turnkey	Post-G4
Transport House	Turnkey	Post-G4
Trocoll House	Turnkey	Post-G4

9.2.3 The surpluses in table 9 will contribute to the IAS return and, as outlined in section 8, there is a £2m deficit and these surpluses are required to ensure the IAS meets its target, especially as there is currently pressure on borrowing costs, which could reduce the return from Treasury. In addition, there remains pressure from operational costs and rents and rent caps likely to reduce the surpluses. Work is being carried out by the Investment Panel (IP) to improve the viability, especially for LAR units, with the option to change tenure mix, reducing LAR provision, especially where viability is particularly challenging, and replacing it with Affordable Rent (AR). If there remains a deficit, then it will be necessary to reduce the interest rate charged to ensure that the schemes are viable for the RP. Reducing the interest rate further will put additional pressure on the investment strategy at a time when interest rates are increasing.

Table 9: IAS Post GW4 Revised viability

Borrow	£920.0m	£920.0m	£90.5m	£204.4m	£13.0m	£171.7m	£393.5m	£46.8m
Dates	Total	Accumulative	SO	AR	LLR	LAR	PRS	Realm and Community
2021/22	131,421	200,081	51,214	35,131	0	56,290	0	-11,215
2022/23	467,045	667,126	44,152	507,509	81,387	300,653	-412,180	-54,477
2023/24	1,901,795	2,568,921	13,149	2,127,470	93,961	143,932	-361,824	-114,891
2024/25	2,396,747	4,965,668	-124,184	2,595,400	-28,156	3,815	576,891	-627,016

2025/26	311,595	5,277,263	-449,796	2,156,880	-13,810	-559,109	-105,293	-300,627
2026/27	1,157,464	6,434,727	85,801	2,054,232	1,008	-772,375	185,631	-477,004
2027/28	1,904,891	8,339,618	180,930	2,206,111	11,376	-717,485	590,188	-468,013
2028/29	1,397,784	9,737,402	159,857	2,309,399	-3,356	-1,007,750	267,701	-450,559
2029/30	1,823,873	11,561,276	262,164	2,312,676	-2,575	-1,150,915	588,205	-331,755
2030/31	3,098,952	14,660,227	589,964	2,339,565	6,125	-1,189,389	1,509,982	-327,980
2031/32	1,350,990	16,011,217	720,937	1,378,687	-208,982	-1,868,752	1,459,832	-325,123
2032/33	-676,821	15,334,397	685,959	868,165	-50,611	-2,511,889	961,072	-315,118
2033/34	1,498,129	16,832,526	825,615	1,857,934	10,952	-1,987,276	1,374,857	-292,309
2034/35	4,721,726	21,554,252	968,126	2,623,874	35,256	-1,522,371	3,045,303	-158,226
2035/36	4,300,264	25,854,515	1,113,612	3,155,534	52,302	-1,848,148	2,226,738	-154,826
2036/37	1,435,057	27,289,572	1,262,130	937,960	-463,533	-2,843,913	2,911,988	-151,251
2037/38	-711,539	26,578,033	1,413,773	-420,696	-103,120	-3,787,809	2,521,346	-141,977
2038/39	3,903,831	30,481,864	1,568,634	1,796,491	82,284	-2,479,548	3,216,407	-116,836
2039/40	8,881,795	39,363,659	1,726,825	3,448,738	92,681	-1,689,025	5,400,691	34,530

9.2.4 In October 2022, Cabinet agreed to proceed with Gascoigne East 3B (GE3b), a key scheme within the Gascoigne regeneration but also a scheme that, on its own, is unviable. The impact of this scheme on the current cashflow forecasts is outlined in table 10 below, showing the initial cash flows remain unchanged but future year have much worse annual returns, especially when compared to the borrowing required:

Table 10: IAS Post GW4 Revised viability including GE3B

Borrow	£1,057.1m	£1,057.1m	£90.5m	£226.0m	£13.0m	£197.5.0m	£477.4m	£52.6m
Dates	Total	Accumulative	SO	AR	LLR	LAR	PRS	Realm and Community
2021/22	131,421	200,081	51,214	35,131	0	56,290	0	-11,215
2022/23	467,045	667,126	44,152	507,509	81,387	300,653	-412,180	-54,477
2023/24	1,901,795	2,568,921	13,149	2,127,470	93,961	143,932	-361,824	-114,891
2024/25	2,396,747	4,965,668	-124,184	2,595,400	-28,156	3,815	576,891	-627,016
2025/26	-1,044,938	3,920,730	-449,796	2,219,736	-13,810	-823,075	-994,448	-566,895
2026/27	73,741	3,994,471	85,801	2,171,814	1,008	-968,341	-553,991	-742,722
2027/28	-357,930	3,636,541	180,930	2,109,215	11,376	-1,337,344	-685,126	-738,766
2028/29	-727,254	2,909,287	159,857	2,242,440	-3,356	-1,606,837	-920,538	-721,312
2029/30	-158,934	2,750,354	262,164	2,276,610	-2,575	-1,728,534	-510,165	-602,508
2030/31	1,240,192	3,990,545	589,964	2,322,560	6,125	-1,754,792	504,382	-598,733
2031/32	-585,175	3,405,370	720,937	1,341,676	-208,982	-2,491,744	454,422	-595,876
2032/33	-2,485,734	919,637	685,959	850,190	-50,611	-3,123,575	52,573	-585,871
2033/34	-179,806	739,831	825,615	1,859,378	10,952	-2,587,431	566,386	-563,062
2034/35	1,282,891	2,022,722	968,126	2,271,583	35,256	-2,728,350	1,435,491	-428,979
2035/36	2,895,963	4,918,684	1,113,612	3,196,986	52,302	-2,424,538	1,628,128	-425,579
2036/37	-21,499	4,897,185	1,262,130	961,769	-463,533	-3,473,553	2,332,017	-422,004
2037/38	-1,825,890	3,071,295	1,413,773	-337,620	-103,120	-4,339,474	2,146,336	-412,730
2038/39	2,940,880	6,012,175	1,568,634	1,901,009	82,284	-3,018,476	2,958,619	-387,589
2039/40	3,873,214	9,885,389	1,726,825	2,732,840	92,681	-3,482,676	3,172,413	-236,223

9.3 IAS Pre GW4 Cashflows

9.3.1 Due to increased build costs and higher interest rates, most pre-GW4 schemes are unviable at a scheme and tenure level. Work is being carried out to improve viability, but most schemes need build costs to decrease or increased grant for the schemes to be viable from an investment perspective. Currently the Pre GW4 schemes are below:

Project	Project Type	Project Status
Barking Health Hub	New Build	Pre-G4
Gascoigne East Phase 2 Block E1	New Build	Pre-G4
Jervis Court	New Build	Pre-G4
Padnall Lake - Phase 3	New Build	Pre-G4
Padnall Lake - Phase 4 - merged with Ph3	New Build	Pre-G4
Town Quay Wharf	Turnkey	Pre-G4
Brocklebank	New Build	Pre-G2
Gascoigne East Phase 4	New Build	Pre-G2
Gascoigne West Phase 3	New Build	Pre-G2
Heath Park - Infill	New Build	Pre-G2
Hepworth Gardens	New Build	Pre-G2
Ibboscott	New Build	Pre-G2
Millard Terrace (Dagenham Heathway)	New Build	Pre-G2
Padnall & Reynolds	New Build	Pre-G2
Rest of Gascoigne West	New Build	Pre-G2

9.3.2 The Council has purchased land around Thames Road, and this will require spend to progress the development and this has not been modelled as yet but will likely require a significant amount of funding. The accumulative loss for the schemes is £154.5m to 2039/40 (see table 11 below) and a surplus only being generated in 2048/49, at which stage the losses are forecast to be £223m and negative cashflows in all tenures. Total borrowing required is £902.4m, although there is uncertainty over the full borrowing requirement. Options on tenure, build specifications, operating costs, mothballing or alternative build options are being considered but there are also additional pressures around rents, inflation on operating costs and financing costs to be considered. In addition, the performance of the current schemes being completed, including initial rents, handover and reporting need to be reviewed and improved.

Table 11: IAS Pre GW4 Revised viability

Borrow	£902.4m	
Dates	Total	Accumulative
2024/25	-£911,749	-911,749
2025/26	-£6,397,197	-7,308,946
2026/27	-£3,995,892	-11,304,838
2027/28	-£7,570,752	-18,875,590
2028/29	-£7,323,655	-26,199,245
2029/30	-£7,589,162	-33,788,407
2030/31	-£7,861,039	-41,649,446
2031/32	-£7,840,469	-49,489,915
2032/33	-£15,891,623	-65,381,538
2033/34	-£15,736,569	-81,118,107
2034/35	-£11,952,585	-93,070,692
2035/36	-£15,068,378	-108,139,070
2036/37	-£13,068,326	-121,207,396
2037/38	-£11,541,151	-132,748,547
2038/39	-£11,819,684	-144,568,231
2039/40	-£9,893,959	-154,462,190

9.4 Mid-year IAS spend Budget and Forecast

9.4.1 A revised IAS budget of £352.8m of gross spend has been set for 2022/23 and is summarised in the table below:

Investment and Acquisitions Strategy		2022/23 Estimate as per TMSS	2022/23 Revised Budget	2022/23 Forecast	2022/23 Variance
Code	Project	£000s	£000s	£000s	
	Residential Developments				
C04067	12 Thames Road	32,688	33,019	33,019	0
C04065	200 Becontree	-	154	154	0
C03086	A House for Artists	-	104	104	0
C05100	Barking Riverside Health	3,818	806	806	0
C05066	Beam Park	21,124	22,489	22,489	0
TBC	Beam Park Phase 4 / 7 -	155	0	0	0
C03089	Becontree Heath New Build	-	-233	-233	0
C05071	Brocklebank Lodge	3,110	1,129	1,129	0
C05065	Chequers Lane	563	0	0	0
C04069	Crown House	2,697	4,005	4,005	0
C05090	Gascoigne East 3A - Block I	28,633	7,543	7,543	0
C05073	Gascoigne East 3B	19,503	13,691	13,691	0
C05076	Gascoigne East Phase 2 E1	21,621	26	26	0
C05026	Gascoigne East Phase 3	18,081	28,534	28,534	0
C04099	Gascoigne West P1	6,343	970	970	0
C05025	Gascoigne West Phase 2	73,439	72,843	72,843	0
C04062	Gascoigne East Phase 2 C1	433	1,261	1,261	0
C05092	Gascoigne East Phase 2 E2	20,374	24,203	24,203	0
C05091	Gascoigne East Phase 2 F	43,255	39,545	39,545	0
C03080	RBL Jervis Court	13,057	1,073	1,073	0
C04068	Oxlow Road	7,585	6,063	6,063	0
C05035	Padnall Lake	4,620	9,210	9,210	0
C05093	Padnall Lake Phase 2	11,260	19,363	19,363	0
C05094	Padnall Lake Phase 3	336	3,469	3,469	0
C04066	Roxwell Road	9,492	5,052	5,052	0
C03072	Sacred Heart	-	173	173	0
C03084	Sebastian Court - Redevelop		1,128	1,128	0
C05103	Town Quay Wharf	9,465	5,379	5,379	0
C05041	Transport House	24,045	10,167	10,167	0
C05082	Trocoll House	995	762	762	0
C05020	Woodward Road	10,093	9,866	9,866	0
	Total for Residential	386,785	321,794	321,794	0
	Temporary Accommodation				
C05021	Grays Court	-	36	36	0
C04101	Margaret Bondfield	4,455	0	0	0
	Total for Temporary Accom.	4,455	36	36	0
	Commercial Investments				
C04091	Welbeck Wharf	3	1,018	1,018	0
	Thames Road	97			0
C05072	Industria	26,830	29,930	29,930	0
	Total for Commercial	26,930	30,948	30,948	0
	Total for Investment Strategy	418,170	352,779	352,779	0

10. IAS Current and Forecast Reserves and contributions to the MTFS

10.1 The IAS reserve is essential to provide some support and security to the Council's IAS. As the strategy increases in value so will the reserve. £10.5m of the reserve is specifically linked to the two lease and lease back arrangements for CR27 and the

Isle of Dogs Travelodge and the amounts will be inflated each year to ensure that the protection they provide does not decrease.

- 10.2 The total IAS reserve is therefore forecast to be £37.6m by 31 March 2023. Although this is a substantial amount, it is necessary as it provides protection to the Council from the impact of negative market movements. However, it is important to stress that the IAS contains protection from the forecast surpluses, the interest margin, the asset base, which is predominantly residential lettings, and there is some protection within the financial models from prudent assumptions.
- 10.3 However, there are a number of risks that potentially could put pressure on the investment strategy, including rent increases being lower than operational cost increases, high interest rates and potentially schemes that have very low profits or have years where they incur losses. In addition, the IAS returns are predominantly provided by the returns from commercial schemes, with the commercial schemes held for future regeneration and therefore the returns over the medium term are not certain and more contribution is expected from residential schemes and there is a significant amount of pressure on these returns.
- 10.4 In addition there are pressures from some of the Council's companies, where dividends have been lower than expected and where there are pressures on profitability. The reserve, as was used in 2020/21, could be used to cover the shortfall in returns from the companies, but this will reduce the protection the IAS has for any negative strategy performance.
- 10.5 Excluding the return target for the IAS and the reserves that has been built up from treasury returns, the IAS and Treasury has provided a contribution of £5m to the MTFS in 2021/22 and has covered a shortfall of £1.25m in dividends in 2020/21

Table 12: Forecast Reserve Movements 2022/23

IAS Reserves	£'000s
Investment Reserve	12,982
Capital Reserve	3,779
CR27 Reserve	5,500
Travelodge Reserve	5,500
Reside 2021/22 Surplus	1,566
Reserves at 31 March 2022	29,327
Potential Year End Transfer 2022/23	8,240
Reserves at 31 March 2023	37,567
IAS Contribution (excluding target)	£'000s
Transfer to support dividends 2020/21	1,254
MTFS Contributions 2021/22	5,000
Total	6,254
Total Reserves / IAS contribution	43,821

11. The Council's Capital Position (Prudential Indicators)

- 11.1 Table 13 highlights the original capital programme and the expected financing arrangements and then any budget revisions and the latest forecast. The borrowing need increases the Council's debt through the CFR, although this will be reduced by

MRP. This direct borrowing need is supplemented by maturing debt. Table 7 shows the changes to the original capital budget.

Table 13: Revised Estimate to Capital Programme at 30 September 2022

Capital Expenditure	2022/23	2022/23	2022/23	2022/23	2022/23
	Estimate as per TMSS	Revised Budget	Spend to 30/9/2020	Forecast	Variance
	£000s	£000s	£000s	£000s	£000s
General Fund					
Adults Care & Support	1,604	1,456	362	617	839
Community Solutions	-	-37	-	-	-37
Core	1,145	1,408	207	1,408	-
CIL	878	932	193	576	356
Culture, Heritage & Recreation	8,022	9,075	1,339	9,075	-
Enforcement	2,369	2,254	-2	135	2,119
Inclusive Growth	-	10,009	383	8,240	1,769
Transport for London	893	1,529	260	333	1,196
My Place	6,518	8,456	1,020	5,822	2,634
Public Realm	732	1,129	985	1,373	-244
Education, Youth and Childcare	39,687	31,349	4,724	8,772	22,577
Other	1,634	1,730	816	1,007	723
Transformation	1,990	3,162	201	3,162	-
Total GF Capital Expenditure	65,472	72,452	10,488	40,520	31,932
Total IAS Expenditure	418,168	352,779	123,953	352,779	0
HRA					
Stock Investment (My Place)	43,892	18,691	6,759	18,691	0
Estate Renewal (Be First)	8,800	10,247	844	10,247	0
New Build Schemes (Be First)	2,088	2,122	620	2,122	0
HRA Total	54,780	31,060	8,224	31,060	0
Financed by:					
HRA/MRR	-54,780	-61,926	-	-61,926	0
CIL/S106	-1,376	-1,631	-	-1,631	0
Revenue	-2,149	-	-	-	0
Capital Receipts (Transformation)	-1,990	-2,354	-	-2,354	0
Self-Financing	-2,768	-3,206	-	-3,206	0
Other Grant	-46,157	-45,259	-	-45,259	0
IAS Grants (RtB, GLA) and sales	-93,313	-62,259	-	-62,259	0
Total Financing	-202,533	-176,635	0	-176,635	0
Financed by Borrowing	335,887	279,656	142,665	247,724	31,932
PFI Additions & Repayments	70,000	78,807	78,807	78,807	0
Net financing need for the year	405,887	358,463	221,472	326,531	31,932

11.2 A total of £326.5m net financing is forecast, which is lower than the original net financing budget of £405.9m due to delays in some of the schemes and also from some scheme being put on hold due to viability issues. Some schemes have accelerated, or the full budget has now been added, replacing the pre-development budget that was originally agreed.

11.3 Prudential Indicator – CFR

11.3.1 Table 14 shows that the Council’s revised CFR will not exceed the Operational boundary. The S151 reports that no difficulties are envisaged for the current or future years in complying with this prudential indicator. The Authorised Limit represents the limit beyond which borrowing is prohibited and needs to be set and revised by Members. It reflects the level of borrowing which, while not desired, could be afforded in the short term, but is not sustainable in the longer term. It is the expected maximum borrowing need with some headroom for unexpected movements. This is the statutory limit determined under section 3 (1) of the Local Government Act 2003.

11.3.2 Overall table 13 and 14 show the forecast capital spend is lower than originally forecast. Expenditure is still significant in the IAS but there are delays in completing some of the schemes. There is now a gap between the borrowing of £1.12bn, the forecast CFR of £1.60bn and the Operational Boundary of £1.60bn.

Table 14: Revised Capital Financing Requirement as at 30 September 2022

Capital Expenditure	2021/22 actual	2022/23 Forecast
	£000s	£000s
Capital Financing Requirement		
Opening CFR as at 1 April	1,043,106	1,292,374
Change in Year – General Fund	274,917	247,724
Change in Year – Housing	0	0
Net movement in CFR	274,917	247,724
Total CFR as at 31 March	1,318,023	1,540,098
Net financing need for the year	287,627	247,724
Less: MRP*	-12,710	-15,215
Less: Capital Receipts	0	-65,000
Movement in CFR	274,917	167,509
Long & Short-Term Borrowing	1,095,017	1,120,000
PFI and finance lease liabilities*	197,357	276,164
Total debt 31 March	1,292,374	1,396,164
Under / (Over) Borrowing	25,649	143,934
Operational Boundary	1,700,000	1,600,000
Authorised Limit	1,800,000	1,700,000

11.4 Treasury Indicators: Limits to Borrowing Activity

11.4.1 There are three debt related treasury activity limits. The purpose of these are to restrain the activity of the treasury function within certain limits, thereby managing risk and reducing the impact of any adverse movement in interest rates. However, if these are set to be too restrictive, they will impair the opportunities to reduce costs / improve performance. The indicators are:

- i. Upper limits on variable interest rate exposure: identifies a maximum limit for variable interest rates based upon the debt position net of investments;
- ii. Upper limits on fixed interest rate exposure: similar to the previous indicator and covers a maximum limit on fixed interest rates; and
- iii. Maturity structure of borrowing: gross limits to reduce the Council's exposure to large fixed-rate sums requiring refinancing.

11.4.2 The S151 officer reports that there were no breaches in any of the limits outlined below:

Interest rate exposures	2022/23	2022/23	2022/23
	Upper	Upper	Upper
Limits on fixed interest rates based on net debt	100%	100%	100%
Limits on variable interest rates based on net debt	70%	70%	70%
Limits on fixed interest rates:			
• Debt only	100%	100%	100%
• Investments only	90%	90%	90%
Limits on variable interest rates			
• Debt only	70%	70%	70%
• Investments only	80%	80%	80%

Maturity structure of fixed interest rate borrowing 2022/23		
	Lower	Upper
Under 12 months	0%	50%
12 months to 2 years	0%	60%
2 years to 5 years	0%	70%
5 years to 10 years	0%	70%
10 years and above	0%	100%

Maturity structure of variable interest rate borrowing 2022/23		
	Lower	Upper
Under 12 months	0%	50%
12 months to 2 years	0%	50%
2 years to 5 years	0%	70%
5 years to 10 years	0%	70%
10 years and above	0%	80%

12. Consultation

12.1 The Strategic Director, in his role as statutory Chief Finance Officer, has been informed of the approach, data and commentary in this report.

12.2 The report was considered and endorsed by the Corporate Performance Group on 27 October 2022.

13. Financial Implications

Implications completed by: Katherine Heffernan, Head of Services Finance

- 13.1 This report sets out the mid-year position on the Council's treasury management position and is concerned with the returns on the Council's investments as well as its short and long-term borrowing positions.

14. Legal Implications

Implications completed by: Paul Feild, Senior Governance Lawyer

- 14.1 The Local Government Act 2003 (the "Act") requires the Council to set out its treasury strategy for borrowing and to prepare an Annual Investment Strategy which sets out the Council's policies for managing its investments and for giving priority to the security and liquidity of those investments.
- 14.2 The Council also has to 'have regard to' the CIPFA Code of Practice on Treasury Management and the CIPFA Prudential Code for Capital Finance in Local Authorities when carrying out its functions under the Act.
- 14.3 The Assembly agreed the Treasury Management Strategy Statement for 2022/23 on 3 March 2021. This report is a mid-year review of the strategy's application and there are no further legal implications to highlight.

15. Options Appraisal

- 15.1 There is no legal requirement to prepare a TMSS Mid-Year Review. However, it is good governance to do so and meets the requirements of both the CIPFA Code of Practice on Treasury Management (the Code) and the CIPFA Prudential Code for Capital Finance in Local Authorities (the Prudential Code).

16. Other Implications

- 16.1 **Risk Management** - The whole report concerns itself with the management of risks relating to the Council's cash flow. The report mostly contains information on how the Treasury Management Strategy has been used to maximise income during the first 6 months of the year.

Public Background Papers Used in the Preparation of the Report: None

List of appendices: None

CABINET**15 November 2022**

Title: Approach and Procurement of Phase 2 of the Council's Predictive Analytics Programme (One View)	
Joint Report of the Cabinet Member for Finance, Growth and Core Services and the Deputy Cabinet Member for Performance and Data Insight	
Open Report	For Decision
Wards Affected: All	Key Decision: Yes
Report Author: Tim Pearse, Head of Insight and Innovation	Contact Details: E-mail: tim.pearse@lbbd.gov.uk
Accountable Director: Alex Powell, Director of Strategy	
Accountable Strategic Leadership Director: Fiona Taylor, Acting Chief Executive	
<p>Summary</p> <p>Over the last three and a half years, the Council has built a state-of-the-art predictive analytics platform called One View. The One View Programme has joined five key data sets up to give the Council a single view of its residents across revenues and benefits, housing, children's services, adults services and the school census. One View has enabled the Council to work far more effectively with residents to support them moving on from Temporary Accommodation, to move them out of debt, to contact the vulnerable about covid support and revolutionise the delivery of the Supporting Families programme.</p> <p>The initial contract with our suppliers comes to an end in March 2023 and we are looking to procure another three years. Phase 2 of the programme continue the transformation of the Council by helping it to understand its residents better, understand future demand, rapidly respond to urgent issues, target resources where they are most needed and prevent escalation through our services. This will improve outcomes for residents while also avoiding future costs.</p> <p>Based on legal and procurement advice, the proposed procurement route is to rely on Regulation 32 of the Public Contract Regulations 2015 and use a negotiated procedure with the supplier without prior publication due to the specific nature of the contract and the uncertainty around the G-Cloud 13 Framework.</p> <p>For phase 2, we have budgeted £380k and are bidding for this as part of the MTF5 growth bid process. This budget envelope includes internal resources, set up and post implementation delivery costs. Over the proposed three-year contract term this totals £1.14m.</p>	
Recommendation(s)	
The Cabinet is recommended to:	

- (i) Agree to procure phase 2 of the predictive analytics programme (currently delivered in the form of One View) in accordance with the strategy set out in the report; and
- (ii) Delegate authority to the Director of Strategy, in consultation with the relevant Cabinet Members, the Strategic Director, Finance and Investment and the Chief Legal Officer, to conduct the negotiation and award and enter into the contracts and relevant extension periods and all other necessary or ancillary agreements with the supplier, subject to the appropriate funding being agreed as part of the 2023/24 budget setting process.

Reason(s)

A new kind of council - Procurement of phase 2 of our predictive analytics programme (currently known as One View) will facilitate the expansion of the council's preventative approach to supporting those residents in a holistic way. This programme will enable focus of our scarce resources, resulting in targeted interventions and improved outcomes for residents.

1. Introduction and Background

- 1.1 To meet the unprecedented challenge of rising demand and falling funding, it is essential that we understand the need in our Borough and focus our scarce resources accordingly. In 2018 LBBDC commissioned EY and Xantura to develop the One View programme. The programme aimed to bring most of our key data about residents into one place to enable us to have the whole picture of how that resident was interacting with the Council as well as outcomes from that interaction. Specifically, it aimed to enable:
- a) front line officers to see selected data from across the council when dealing with residents so that they could better support them;
 - b) leaders and managers to pull data together into dashboards to identify correlations and trends beyond single departmental silos – with a much fuller picture of the resident; and
 - c) prevention by using historic data to understand which residents were headed into acute services to change their trajectory.
- 1.2 Over the last three and a half years, officers from Community Solutions, Care and Support and the Insight Hub have worked with EY and Xantura to create a truly cutting-edge data analytics platform. We have built the underlying infrastructure, namely the Master Data Management System, which brings together data from across the Council, enabling a single view of a resident. We have also developed an Information Governance (IG) Bridge which pseudonymises our data before it gets to Xantura and then de-pseudonymises it when colleagues need to access it. This means that Xantura holds very little personal data about our residents and yet the Council can conduct a very wide range of analysis, reporting, cohort identification and evaluation. In addition to this we are currently developing a 'cohort builder' tool for proactive outreach and an 'impact workbench' to conduct easy evaluation of work.

- 1.3 This core functionality is now a critical part of the Council's data architecture. It enables quick analysis for asks from across the organisation, supplementing the Council's other core insight products such as the Social Progress Index, Borough Data Explorer, Resident's Matrix and the B&D poverty tracker.
- 1.4 Using this core infrastructure we have built:
- a) Case management systems which enable a single view of an individual or family so that front line officers in the Ham Hub, Adult Intake, Housing and Supporting Families can identify whole family need and current interventions in under 10 minutes, increasing accuracy and scope of service intervention by knowing who is involved, what's been tried, and who is working with the family.
 - b) Dashboards have been built for covid, debt, housing and vulnerable families. This has enabled managers and leaders to understand the demand in their services and build tailored approaches for residents, in particular to support vulnerable groups.
 - c) We have begun to use the predictive elements of One View to prevent future demand in debt and are considering the scope for working in identifying older people at risk of a fall.
- 1.5 This has brought wide ranging benefits to residents as well as savings to the Council. Many of these are not easily quantifiable but several are, and they give a sense of the magnitude of benefits. One View has enabled us to continue to receive the annual £1.5m grant funding for Supporting Families, enabled us to give £400k additional benefits to residents, avoided costs of £250k and resulted in the Council recovering over £100k of debt following a proactive contact. In addition, there has been a lot of work that One View has enabled that has brought huge benefits but not financial savings such as targeting our covid response to vulnerable households. Appendix 2 sets out further details.

2. Proposal and Issues

- 2.1 In phase 2 of the programme we are aiming to extend access to our predictive analytics platform (currently One View) to a wider set of officers. We are currently working with colleagues to design separate programmes of work in Adults, Children's and Community Solutions (ComSol). The Insight Hub will manage the core infrastructure and support the One View programmes across the Council.
- 2.2 This paper is about maintaining the core infrastructure and how we procure that, as well as giving an idea of the programmes of work being developed by services to give an idea of what a tool like will enable. Attached at Appendix 1 is a summary of the benefits of the Phase 2 programme.

Core infrastructure held by Insight Hub

- 2.3 The core infrastructure includes: the Master Data Management System (where all the data connected and held), the Information Governance Bridge (the way we pseudonymise data so that it can be collected and shared with partners in a GDPR compliant way), Cohort Builder (tool to enable services to design their own cohorts to target) and Impact Work Bench (enables us to evaluate the impact of

interventions we have put in place). We will also hold 4 licences so that our data scientists can have full access to the platform in order to work on it.

- 2.4 In addition to the core infrastructure, we are bidding for additional staff resources to support implementation. The shape of this will depend on service demand but could be a P06-level post and a National Management Trainee (NMT) graduate who will support services to refine their One View propositions, identify the data required, support its input into One View and then work with services on how to embed the data and improve service delivery. They will also deliver a programme of work on the ethics of predictive analytics in B&D. While we are fully GDPR compliant and think hard about the ethics of our approaches we would like to systematise this and draw on best practice. Secondly, we are bidding for a small amount of funding in order to subsidise high priority projects from services in order to catalyse them.

Programmes of work across the Council

- 2.5 Each service area will then draw from this infrastructure to do their own programmes. We detail these here to give Cabinet a view of the work that is being done but we are not asking for sign off at this point. Each area will have its own governance processes to agree their One View programmes.
- 2.6 In ComSol we will be scaling up the use of products we have already built. These are primarily:
- a) *The Single View of debt (SVOD)* - will be built into operational processes and used as part of BAU to proactively target residents for support, reduce debt and prevent residents getting into further debt. The SVOD tool will enable the service to embed proactive work in identifying cohorts for proactive contact by Revenues.
 - b) *The Temporary Accommodation Tool* - will be updated as part of refresh of the tool and used to proactively target families that are ready for move on and explore alternative accommodation options with them. The tool will also be used to look at those that may require wider support outside of their housing need. We will use the TA tool to prioritise 50 households for exit out of PSL TA by March 2023 (to get to under 900 households in PSL TA by end of the financial year) with a net budget saving of c£73,000. Continue to leverage OneView to help the service become cost neutral by the end of 2022/23
 - c) *The Supporting Families Tool* – Supporting Families is a large-scale payment by results programme from the Department for Levelling Up, Housing and Communities (DLUHC) which generates c.£1.5m for LBBB per year. One View has automated much of the cohort identification and recording of outcomes achieved. This has helped to transform support for vulnerable families as well as progression to the highest Data Maturity Model rankings that the DLUHC measure us against. This has put data ranging from School attendance through to Domestic abuse and Offending about our most vulnerable families in one place. The SF Outcomes framework covers 34 areas of need and up to 170 different sources of data to identify the need. The design of the SF dashboard allows for proactive identification and support for families. Without version 1 this tool already being in place the new EH outcomes framework for Supporting Families would have required significant investment to meet new requirements.

- 2.7 In **Children's** we are developing the Supporting Families Dashboard (as above) into a Case Summary tool for family and community hubs. This will enable a single view of the family for officers working in family hubs to support discussions and explore what's needed faster and with increased efficiency This will support ongoing work with Early Help, Social Care and Universal partners to improve outcomes for families at an earlier stage and shape the offer of support that's needed.
- 2.8 We are exploring how One View can support the children's sufficiency strategy. By understanding how children are moving through our system we will better be able to understand how our demand is changing and what that means about the requirements for the type of placements required in the future.
- 2.9 In **Adults**, Commissioning is proposing the development of a Strategic Insights Tool for the health and care system, in conjunction with a Consent-based App to enable residents to share personal health data with the health and care system to enable more personalised, preventative, and cost-effective models of service delivery.
- 2.10 The app will allow residents to consent to data sharing from their personal smart devices and wearables on a permanent or time restricted window for data, such as biometric data, which includes data generated from Apple and Google devices, along with health data, Summary Care Records and Care Technology related data, generated from residents' own smart devices to support higher quality and more financially sustainable models of service provision.
- 2.11 The App will enable the flow of different Data types into the Strategic Insights Tool within the OneView Analytics platform. On receipt the data will be used in conjunction with other system data to support a range of analytical processes that have been approved from an ethics and Information Governance perspective. All processing will be in support of an overarching objective of '*maintaining independence through earlier intervention*' analytics.

Funding and resource requirements

- 2.12 We are proposing that the programme is funded in three ways. Firstly, there will need to be a central budget for the core infrastructure, existing products, and some licensing costs (as detailed above). All the dashboards, case summaries and predictive approaches will use this core functionality. In addition, the Insight Hub will hold resource to support services implementation. This will put the infrastructure on a sustainable footing in the organisation.
- 2.13 Secondly, when a service wants to create a new tool in the platform, the Insight Hub will support them to create a business case to show the costs and benefits of the work. This will be done with new resource funded by the implementation support aspect of the MTFS bid. Services will then fund the new approaches themselves.
- 2.14 Finally, once a new product is up and running it will be down to directorates/services to fund the relatively low ongoing licencing and maintenance costs.
- 2.15 In addition to financial resources, it should also be noted that some staff time will be required to own the One View work in each directorate. This will ensure the work is business led and we propose that each department sets up a small team which

manages the One View programme in their area. Teams would include at minimum a sponsor, a service implementation lead, a data lead and a governance/GDPR lead (which could be one of the other roles). These do not need to be full time roles and will likely fit clearly with existing staff roles depending on the product that has been developed. This directorate team will work with the Insight Hub and the provider to ensure that outputs are suitable for their areas and will be embedded. The above will form the baseline contract value. However, the new contract will need to allow for a higher spend to allow services to commission the provider to develop their own propositions and pay for licences. We propose that we set this at an additional £100k per year.

Social Value

- 2.16 During the negotiations, we will discuss what social value Xantura could deliver for LBBD as part of the contract.

Projected Timescales

- 2.17 The projected timescales are as follows:

November 2022	<ul style="list-style-type: none"> • Report to Cabinet
November – January 2022	<ul style="list-style-type: none"> • Negotiating Contract with supplier
February – April 2023	<ul style="list-style-type: none"> • Contract award and sign off

3. Options Appraisal

- 3.1 **Option 1: Do nothing.** If we do not renew our predictive analytics capability, we will lose access to the system and lose the 4 years of work we have spent building it. We will no longer have a system for monitoring Supporting Families outcomes, no longer have dashboards and case summaries that enable us to have a Single View of Debt, be severely limited in terms of the targeted outreach we can do (including activity such as our pandemic response). Given the council’s vision to work holistically with residents and in a preventative way this is not the recommended option.
- 3.2 **Option 2: Run an open procurement.** This will be time intensive for officers but not bring the benefits of an open competition because there are a very limited number of providers that can provide this sort of platform and there is only one that we have spent 4 years developing a platform with. This is therefore not the recommended option.
- 3.3 **Option 3: Use the G-Cloud framework.** This allows us to minimise the time input in order to get the system we need. However, as the new G-Cloud Framework is not due to be published until November 2022, there is a level of uncertainty surrounding its terms. Given the timeframes and the expiry of the contract, it is difficult to properly assess whether the new G-Cloud Framework would fit the current needs until it is published. This leaves a level of uncertainty that the current timeframe cannot afford.

- 3.4 **Option 4: Use of negotiated procedure without prior publication (preferred).**
We have been advised that LBBB could rely on regulation 32(2)(b) of the Public Contracts Regulations 2015. That is, the use of the negotiated procedure without prior publication and subsequently entering a direct contract with Xantura. Given that the software developed by Xantura is bespoke and specially designed intellectual property for LBBB's purposes, if LBBB were unable to contract with Xantura, it's exclusive rights to the use of this software would be lost and the software would become redundant. This option also mitigates the uncertainty around the new terms of the G-Cloud 13 Framework, which have not yet been published.

4. Consultation

- 4.1 Consultation has been carried out (using a mix of individual meetings) with a range of Cabinet Members, key officers and Council groups as part of the decision-making process underpinning this procurement strategy and proposal. This includes discussion and consideration of the business requirement for the services, the business case, the expected benefits and savings case.
- 4.2 The proposals in this report were considered and endorsed by the Corporate Strategy Group at its meeting on 15 September 2022 and the Procurement Board on 17 October 2022.

5. Financial Implications

Implications completed by: Gina James – Finance Business Partner

- 5.1 A growth bid has been submitted for the One View procurement for revenue funding of £380K p.a., which would be held in the Insight Hub cost centre F23290.
- 5.2 The Corporate Strategy Group has supported the allocation of the necessary funding for this priority project as part of the budget setting process for 2023/24, which will be determined by Cabinet and Assembly in February / March 2023.
- 5.3 If the bid is successful it will add to the capital programme and will be financed from borrowing. Should the growth bid not be approved, the procurement would be paused and a further report presented to Cabinet.

6. Legal Implications

Implications completed by: Lauren van Arendonk, Contracts & Procurement Lawyer

- 6.1 This report seeks to recommend that a contract is directly negotiated with Xantura for the provision of the OneView IT service and platform, relying on Regulation 32 of the Public Contract Regulations 2015. Regulation 32 permits the use of a negotiated procedure without prior publication. Under reg 32(2)(b)(iii), the negotiated procedure without prior publication may be used for public service contract if the services can only be supplied by one operator due to the protection of exclusive rights, including intellectual property rights.
- 6.2 Over the last four years, Xantura has worked with LBBB to produce OneView, which has now become a unique, tailored and essential IT service for the Council.

Xantura own the intellectual property rights to the software, which are currently not available to purchase. Given LBBB seeks to use the intellectual property which Xantura has developed specifically for LBBB's purposes, negotiating a contract without publication is a natural conclusion in the circumstances and carries limited risk of challenge, given the PCR 2015 provides for a negotiated procedure.

- 6.3 It is noted that reg 32(12) permits this procedure may be used only during the 3 years following the conclusion of the original contract. The original contract is due to expire in January 2023.
- 6.4 Rule 32(1)(f) of the Contract Rules permits the use of the negotiated procure where the specific grounds apply – the specific ground have been outlined above. The use of the procedure also requires a waiver under Rule 6 of the Contract Rules, specifically Rules 6.6(c)&(e) apply, being the protection of intellectual property and in addition, the circumstances of the proposed contract are covered by legislative exemptions (being reg 32).
- 6.5 Lastly, the Contract shall be prepared in accordance with the Contract Rules and LBBB's standard terms and conditions, with the requirement that the specification sets out the needs of specific requirements of the service over the contract term.
- 6.6 It is recommended that the use of a negotiated procedure under reg 32 is used.

7. Procurement Implications

Implications Completed by Sam Woolvett, Category Manager, Commercial Services

- 7.1 The approach to directly negotiate with Xantura for the provision of the contract complies with Regulation 32 of the Public Contract Regulations 2015 and LBBB's Contract Rules.
- 7.2 Corporate Procurement will providing assistance throughout the process.

8. Other Implications

8.1 Risk Management

Risk	Probability	Impact	Priority	Action
That the council will be unable to fund the amount required for the new contract through service and transformation funding.	Medium	High	High	We need the organisation to come to a decision on whether to and how much to fund a predictive analytics platform. We will ensure that the proposals are seen by the right boards so that the organisation can make the right decision.
That services cannot identify a resource within their service area to work with the Insight Hub and the	Low	High	High	Services will need to only put forward areas that can be resourced and we will work with services to support them to do that.

supplier to deliver service priorities using One View.				
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8.2 **Contractual Issues** - The current OneView contract is held with EY as the main contractor who sub-contract to Xantura. The council has spent the last four years working with Xantura and EY to develop and shape the current One View platform so that it takes in our data, processes it, and then feeds it into the dashboards we have designed. The view from legal and procurement is that it would be unnecessary to rerun a full procurement process for a new predictive analytics system when we already have one which has been tailored for LBBD’s needs. The recommendation is a negotiated procedure as discussed above.

8.3 **Staffing Issues** - We are proposing a ‘hub and spoke’ model so that capacity is built within directorates which means there will not need to be significant extra resources in the Insight Hub. This model will enable us to upskill colleagues in directorates so they can do much of the scoping and maintenance themselves. The Insight Hub will still support with the development of new propositions, the initial data work and the implementation of the new approaches into services. We are requesting two NGDP graduates to support services with these activities. They will be managed by our service designers to give them expert guidance in how to do this.

8.4 **Corporate Policy and Equality Impact** - Outcomes in Barking and Dagenham are amongst the worst in London across several areas, from unemployment and homelessness to lower life expectancy and domestic violence. Within London, we are ranked 1st on the Index of Multiple Deprivation, and this is reflected in the rapidly growing demand for our services. Despite this we are determined to improve outcomes for our residents and using data innovatively to target our services is part of the way we will deliver on the commitments agreed in the Borough Manifesto.

The service will help the Council continue to its journey towards greater prevention and will support work with residents that are most in need. It is already enabling residents to maintain their home, their income and to shield during the pandemic. But we want to do much more including supporting employment, public health and reducing risk for vulnerable adults and children. This will support our residents to lead healthy, safe, and fulfilled lives – a key council priority.

An Equalities Impact Assessment has been completed for the use of a predictive analytics system (see Appendix 3).

8.5 **Safeguarding Adults and Children** - The proposed service will provide data, insights and information that will help the council ensure that help and support is targeted at the children, young people and households which are most vulnerable and at greatest risk. In doing so, it will help improve the well-being and outcomes for these children and adults, while ensuring due regards to guidance issued under the Children Act 2006 and the Care Act 2014.). We are already building the data infrastructure to deliver Supporting Families in One View as well as supporting with data into the sufficiency strategy.

8.6 **Health Issues** - The proposed service will provide data, insights and information that will help the council ensure that help and support is targeted at addressing

health and well-being needs early and before they worsen and escalate. As mentioned above we see considerable opportunity to improve health in the borough as well as enable older residents to live independently for longer with Care Technology.

- 8.7 **Property / Asset Issues** - We see One View as a core part of our Family and Community Hubs approach, giving front line workers a single view of a resident or a family's interactions with the Council. This will maximise the value we get from the buildings we are using for the hubs. We are also building an assets map in One View so that staff can quickly identify local services and support for residents that need it. Again this will enhance the value of the assets we have in the Borough.

Public Background Papers Used in the Preparation of the Report: None

List of appendices:

- Appendix 1 - Potential Savings in Phase 2 of the One View programme
- Appendix 2 - Case studies of how we have used One View
- Appendix 3 - One View Equalities Impact Assessment

Potential savings in Phase 2 of the One View programme

A best-in-class predictive analytics platform such as One View offers wide ranging benefits for the Council and to residents. For example, our rapid covid response relied on One View to identify people who were vulnerable weeks before we received the vulnerability lists from the NHS. This meant that we could rapidly reach 8,000 vulnerable residents and support them far more quickly during the pandemic.

As we scale up the use of One View, more and more residents will benefit. More residents will get a holistic service because Council officers have a single view of their situation, we will contact more residents proactively to offer them tailored advice and support, and a lot of Council officer time will be saved by having data in one place rather than needing to access it in different places or ask other officers to provide it. Many of these benefits are hard to quantify, especially when the specific projects as part of Phase 2 are still being developed.

However, we do want to provide a sense of the scale of savings related to this programme. Working with commissioners and services we have conservatively estimated the following savings/costs avoided/income from Phase 2 of the programme:

1. Having the required data infrastructure to identify and claim payments as part of the DLUHC Supporting Families programme (worth £1.5m p.a.). The Supporting Families Programme reporting requirements have significantly increased in complexity and there is now a greater range of data sets required. One View is the ideal tool to deliver this and DLUHC have been complimentary about the system.
2. One View will play a critical role in the Adults Social Care Digital Transformation. It will underpin our approach to delivering care technology to those that need it most, to understanding the needs of our residents and using this to predict future need, and as a way of using data keep people as independent as possible for as long as possible. Delivering care technology more cheaply and delaying escalation in the ASC system is estimated to save at least £100k per annum from 24/25. It should be noted that this is on top of the savings outlined as part of the ASC Digital Transformation business case.
3. We are developing a model to understand how children move through our social care system. Once up and running this tool will support commissioning in a range of ways. One critical area is taking a strategic view of current placements and using that to understand what sort of placements we will need in the future, as part of our Sufficiency Strategy. This work will ensure we have suitable placements available for children and reduce the need for expensive spot purchased places. Improving placements and supporting de-escalation for Looked After Children is estimated to save at least £100k per annum from next year.
4. We have piloted proactive outreach for people in debt and found that this increases benefits for residents, increased debt repayments to the council, and reduces the need for enforcement. As we scale up this approach, we estimate we will generate an additional £500k per annum in benefits for residents and an additional £500k debt repayed to the Council per annum.

The above doesn't get into many of the areas we are planning to work in such as Family Hubs or Temporary Accommodation where there will be considerable time savings for officers as well as a far better service for residents. But they give a sense of the considerable savings and benefits to residents that are possible.

Case studies of how we have used One View

This infrastructure has enabled some key outputs over that time including:

- a. **Forming the basis of our Covid-19 response.** One View enabled the council to identify very rapidly which of our residents were likely to need to shield and therefore need support. We could combine data from adult's social care, health care and council tax (to identify people living alone) to establish who our most vulnerable residents were. As a result, officers were able to contact residents to see if they needed support and then work with BD CAN to deliver support weeks in advance of receiving data from the NHS. This enabled vulnerable residents to shield and ultimately saved lives.
- b. **Creating a Single View of Debt to improve support and collections.** We have created a Single View of Debt for our population. That means we can see when residents owe multiple parts of the council money and act accordingly. This is used hundreds of times per month by over 60 officers from across our support and collections service which has saved £2.5m in avoided temporary accommodation costs alone. Moving forwards, we are aiming to build the Single View of Debt into all our collections processes in order offer residents tailored collections approaches. For example, we will be able to identify vulnerability early, support where necessary, and enforce debts properly where residents are not vulnerable and not willing to engage.
- c. **Supporting residents with debt problems.** In the financial year 2021/22 over 2,000 residents were supported by the Homes and Money Hub steering them away from crisis and enforcement. This support increased benefits entitlements to those residents by £1.8m. We want to ensure this support is available to all residents, not just those who walk through the door and so we have started a programme of proactive outreach. Ham Hub officers use One View data to contact vulnerable residents that are likely to require debt advice. A small pilot of this approach has shown enormous potential. Normally each officer brings in £88k of additional income for residents each year. The two that worked on the pilot for 4 months achieved over triple that at £275k each for the year. Importantly this translated into increased revenues to the Council of £75k and reduced the numbers of residents facing enforcement action. We have seen that this also impacts on wider issues recorded in case notes for example the people we spoke to had improved mental health compared to the ones that we didn't. This is re-enforced in the testimonials of the residents we worked with:

"Client explained that this has lifted a weight off of her shoulders. She said that the support she has had since being contacted has really helped as she was suffering with bad depression and was afraid to open any letters but has now opened them and has been trying to deal with them."

"Mr X has just come out of hospital after having his 5th heart attack and currently recovering from Covid. They said that they were appreciative of the contact as they would not have known or would have approached LBBB as they were to worried to."

We are now building this approach into business as usual for the HaMHUB to ensure we are reaching hard to reach groups and supporting them, while increasing revenue to the Council.

- d. **Supporting Families Programme.** Supporting Families is a large-scale payment-by-results programme from the Department for Levelling Up, Housing and Communities (DLUHC) which generates significant payments for LBB. The last 12 months of work with One View has enabled LBB to move from a position of manually matching multiple excel data sets and then individual dip sampling of cases to identify families for the programme, to an automated model that drastically increases scope and quality of data. As well as helping to transform support for vulnerable families, One View will allow us to reach the highest Data Maturity Model rankings that the DLUHC measure us against. Without this software being in place we would jeopardise the £1.5m of funding we currently receive from DLUHC and our earned autonomy status.
- e. **Reducing Temporary accommodation.** From a peak of just under 2,000 in 2017/18, households in TA have decreased significantly. As at end of January 2021 there were 1,478 households in TA. The TA Move On tool (in One View), enabled the team to group households in TA into “clusters” which can then be targeted for additional support and / or move on into more permanent housing settings. Examples of clusters are as follows:

Hand back Cases

These are households who are in TA but the property has been requested to be returned to the Owner. Using the tool we have been able to have more in depth discussions with the landlord / owner to convert the temporary accommodation property into a more permanent solution.

Estate Renewal Cases

Grouping these cases together allows us to work alongside colleagues in Landlord Services, so that blocks which form part of the renewal programme can be decanted efficiently.

Households In Employment

These cases are the easiest to move on, as their options for re-housing are greatly improved by employment. Having the tool enables the team to filter by “annual income”, which prompts a conversation, with the outcome being to signpost a number of residents to the Affordable Housing Schemes. Additionally, access to PRS becomes more readily available, as landlords are far more receptive to households in employment.

Benefit Cap Cases

This is one of the hardest groups of households to work with, as it becomes clear from an early stage that access to suitable and affordable housing is limited. These are cases, which can then be referred to colleagues in Work & Skills, HAMHub, etc, for additional support, in an attempt to limit the impact of the Benefit Cap, while providing an opportunity to upskill the customer.

Community and Equality Impact Assessment

As an authority, we have made a commitment to apply a systematic equalities and diversity screening process to both new policy development or changes to services.

This is to determine whether the proposals are likely to have significant positive, negative or adverse impacts on the different groups in our community.

This process has been developed, together with **full guidance** to support officers in meeting our duties under the:

- Equality Act 2010.
- The Best Value Guidance
- The Public Services (Social Value) 2012 Act

About the service or policy development

Name of service or policy	Covid -19 One View Platform
Lead Officer	Tim Pearse tim.pearse@lbbd.gov.uk
Contact Details	

Why is this service or policy development/review needed?
<p>Putting equalities at the forefront of our considerations</p> <p>The Council understands the importance of considering equality and diversity issues in all aspects of its work. An Equalities Impact Assessment (EIA) is a tool which allows for the consideration of equality impacts for the various protected characteristics using a structured approach. An EIA ensures that the Council is mindful of its public sector duty under the Equality Act 2010. The legal duty requires that we, as a local authority, must consider all individuals when carrying out our day-to-day work. This includes shaping policy, delivering services and how we treat our employees.</p> <p>More broadly, under the Equality Act, we must ensure that we are taking steps to:</p> <ul style="list-style-type: none"> • Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act; • Advance equality of opportunity between people who share a protected characteristic and those who do not; • Foster good relations between people who share a protected characteristic and those who do not. <p>In meeting these duties, we will have regard for the equal treatment of people based on the Equality Act's nine protected characteristics:</p> <ul style="list-style-type: none"> • Age • Disability • Gender • Gender reassignment • Pregnancy and maternity status • Marriage and civil partnership • Ethnicity • Religion or belief • Sexual orientation <p>The duty for public bodies to consider the impact of their policies on reducing class or socio-economic disadvantage was removed from the Equality Act. However, we consider that it is necessary to pay due regard to the socio-economic duty as we believe it is fundamental to delivering true equality for all our residents and improving living standards.</p> <p>The Council views an EIA as more than a tool to discharge its public sector equality duty. It is seen as an opportunity to consider things from a resident's perspective, allowing the council</p>

Why is this service or policy development/review needed?

to identify any potentially negative impacts of its policies, and where possible put in place mitigating actions. The Council is committed to putting equalities at the heart of what it does. It is therefore vital that a project such as One View which uses data and insights to enable council services to support those people or families experiencing hardship at an early stage, properly considers these issues.

Our approach to considering equalities

This EIA considers the overarching equalities considerations for the implementation of the Data Analytics and Predictive Modelling for Children's, Homelessness and Adult Services, known as the 'One View' project. The purpose of this EIA is to consider the cumulative impact of implementing the One View system into the borough. We believe EIAs should not be documents which are completed at the point of making a decision without being considered again. EIAs should be dynamic documents which are constantly reviewed and updated as projects move through their life cycle so that each project properly considers equality issues.

In order to fully understand the equality impact of the One View system it is necessary to understand our community, their needs, our current context and how this will change in future, the need for change and the consequences of not changing. The EIA considers each of these aspects in the following sections.

Background and current context

In 2016, the council consulted with over 3,000 residents to understand what was important to the residents of the borough and what they wanted the Council and partners to deliver. Called 'The Borough Manifesto', this is our public mandate and we must act on it. Our vision is clear: one borough, one community, no-one left behind. This vision is at the heart of everything we do. It means a relentless focus on creating the conditions, partnerships and services that support improved outcomes for residents, ensuring they have opportunities to succeed and thrive. No-one left behind also means harnessing the borough's potential as London's growth opportunity to deliver growth that is inclusive and benefits all residents. It is what has driven our approach to be ambitious and aspirational in meeting the challenges we face as a borough. A key product of the conclusion of the manifesto consultation was the council's Social Progress Index – a first of its kind at a ward level, this tool brought together 50+ datasets at a ward level to measure social and environmental outcomes, and is used to be an entirely transparent measure of progress.

Outcomes in Barking and Dagenham are amongst the worst in London across several areas, from unemployment and homelessness to lower life expectancy and domestic violence – within London, we are ranked most deprived on the 2019 Index of Multiple Deprivation, this is in the context of growing demand and financial challenges. Our determination to improve outcomes in this context, seeks innovative use of data to deliver on the commitments agreed in the Borough Manifesto, this drive and focus on innovation is driven and shaped by research and insight – the use of predictive analytics and the One View system is one of the core enabling tools for this.

A key strategic priority in the Council's drive to improve outcomes is prevention. One View enables us to be strategic through the use of insight to target resource allocation and commissioning and the council has had to radically re-think the way it delivers services in order to fulfil its vision for residents to become as independent as possible through an 'early action' approach. The aim is to reduce demand for specialist areas in the face of huge financial challenges and to work differently with residents and empower them to change their

Why is this service or policy development/review needed?

lives. To do this it had to better understand how and why demand flows through the system, and use data and insight to identify those citizens and households most at risk of presenting as homeless, or requiring costly safeguarding or children's and adult's interventions.

Community Solutions is the service now acting as the front door for all people-based services, using One View to identify those households most at risk and then working with them to address the root cause of a person's or family's problems and helping to resolve those problems before they escalate. Community Solutions helps to tackle the wicked and complex challenges facing the borough, such as our high rates of domestic violence, homelessness and unemployment. The service ensures more people are enabled or supported to maintain a home, a job, an income and a good level of general wellbeing, which are the key pillars to leading healthy, safe and fulfilled lives – a key council priority.

Data and insights about current and future demand and costs on services is now more than ever, critical to supporting the delivery of our commitments to residents as set out in the borough manifesto and corporate plan. Data and insight are required to help identify, prioritise and target the right services, interventions and support to address problems early and before they escalate. This will help enable improved outcomes for residents, while ensuring services offer value for money.

The use of predictive analytics has also been used more recently during the early stages of the pandemic to respond to the disproportionate impact that coronavirus has had on our borough due to existing levels of poverty, health inequalities, worklessness, a large BME Community. By identifying those households most 'at risk' from being impacted from lockdown, economic hardship and social isolation, we were able to set up the Citizens Alliance Network (BD CAN); a collective of volunteers who provide wellbeing checks, doorstep visits and food deliveries to our vulnerable residents.

Social responsibility

Predictive analytics is a core component of council activity to enable and deliver social responsibility, by enabling a new approach working with residents to empower them to change their lives for the better. Through using data analytics, we can ensure more people are enabled or supported to maintain a home, a job, an income and general wellbeing which are the key pillars to leading healthy, safe and fulfilled lives. In doing so, services like Community Solutions directly contributes to improving access and take up of employment, jobs, education – helping to ensure growth is inclusive.

1. Community impact (this can be used to assess impact on staff although a cumulative impact should be considered).

What impacts will this service or policy development have on communities?
Look at what you know. What does your research tell you?

Please state which data sources you have used for your research in your answer below

Consider:

- National & local data sets
- Complaints
- Consultation and service monitoring information

- Voluntary and Community Organisations
- The Equality Act places a specific duty on people with ‘protected characteristics’. The table below details these groups and helps you to consider the impact on these groups.
- It is Council policy to consider the impact services and policy developments could have on residents who are socio-economically disadvantaged. There is space to consider the impact below.

Demographics

During this century Barking and Dagenham has become one of the fastest-changing communities in Britain:

- Between the 2001 and 2011 censuses the population rose from 164,000 to 186,000 and is projected by the Office for National Statistics (ONS) to rise to 228,000 people by 2043. The most recently available provisional population estimate from ONS is 212,906 as at 30 June 2019.
- The age of the community is changing with the highest birth rate in London, and a large number of young people – Barking and Dagenham has the highest proportion of under 16-year olds in the UK.
- The borough becomes more diverse each year – the proportion of the population identifying as coming from black and minority ethnic backgrounds increased from 19.1% to 50.5% between the 2001 and 2011 censuses, whilst those identifying as White British reduced from 80.9% to 49.5%. Ethnic projections available from the GLA forecast 66% of the borough population identifying as coming from black and minority ethnic backgrounds in 2020 compared to 34% identifying as White British.

People in the borough die earlier, have poorer health and lower levels of education and skills than across London whilst too many residents are in low paid work and struggle to find suitable homes they can afford. Barking and Dagenham had the highest overall deprivation score in London according to the 2019 indices of deprivation published by the Ministry for Housing, Communities and Local Government (MHCLG).

According to the latest ONS data, 16.9% of Barking and Dagenham residents aged 16-64 years were EA core, or work-limiting disabled as at December 2019 (ONS, 2020).

More nationalities, cultures and faiths are represented than ever before. The 2011 Census which showed 18.7% of the population aged 3 and over did not have English as their first language with 3.6% unable to speak English well or at all. More recent data taken from the council’s latest School Census as at January 2020 shows that the main household language for 51.4% of pupils in Barking and Dagenham was not English (LBBD School Census January 2020).

Diversity is an asset and a strength but it also brings challenges. As a commissioner and provider of public services we must keep up-to-date with demographic changes and adapt our approach to meet the needs and expectations of our residents. We must value diversity and understand that residents are individuals. As such we must evolve how we plan and deliver services that are inclusive, accessible, outcomes focussed, and personalised.

Age

The borough has the highest proportion of 0-16 year old in the UK. The over 60 population accounts for one of the smallest percentages of population in England and Wales (Census 2011).

Disability

Approximately 9,030 people of working age (16-64 years) are claiming disability allowance (DWP Nomis 2020)

Gender

51.5 % of the borough's residents are female, and 49.6% are male (Census 2011)

Gender reassignment

We estimate that there may be approximately 40 people in the borough who have or who will undergo gender reassignment (Gender Identity Research and Education Society advice 2016)

Pregnancy and maternity status

Teenage pregnancy rates are significantly higher than average. Under 18 conception rate in 2018 was 20.3 per 1,000 females aged 15 to 17, which was 4th highest in London (LBBD Teenage Conception data 2018).

Marriage and civil partnership

41.9% of the population aged 16 and above are married, 38.8% are single and never married, and 0.2% are in a same-sex civil partnership vi (Source: Census 2011).

Ethnicity

The proportion of the population identifying as coming from black and minority ethnic backgrounds increased from 19.1% to 50.5% between the 2001 and 2011 censuses, whilst those identifying as White British reduced from 80.9% to 49.5%. Ethnic projections available from the GLA forecast 66% of the borough population identifying as coming from black and minority ethnic backgrounds in 2020 compared to 34% identifying as White British (GLA Population Projections).

Religion or belief

56% of the population identify as Christian. 18.9% identify with no religion. 13.7% identify as Muslim (Census 2011).

Sexual orientation

Between 10,000 – 14,000 people in Barking and Dagenham are lesbian, gay and bisexual (Stonewall estimates).

The table below provides an indication of some of the impacts identified for the One View predictive modelling system:

Potential impacts	Positive	Neutral	Negative	What are the positive and negative impacts?	How will benefits be enhanced and negative impacts minimised or eliminated?
Local communities in general	X			One View will enable the Community Solutions Service to identify those households in the greatest need of support at the earliest possible stage. This will have a positive impact on the local community in general, because it will enable targeted help to address housing, employment, income and health and well-being needs before they deepen. By directly contributing to improving access and take up of employment, jobs, education, and by helping to ensure growth is inclusive and sustainable, more residents can lead healthy, safe and fulfilled lives.	
Age		X		No perceived impact.	
Disability		X		No perceived impact.	
Gender reassignment		X		No perceived impact.	
Marriage and civil partnership		X		No perceived impact.	
Pregnancy and maternity		X		No perceived impact.	
Race (including Gypsies, Roma and Travellers)		X		No perceived impact.	
Religion or belief		X		No perceived impact.	
Sex		X		No perceived impact.	
Sexual orientation		X		No perceived impact.	
Socio-economic Disadvantage	X			The One View data analytics and predictive modelling system provides data, insights and information that will help the council and Community Solutions ensure that help and support is prioritised at the children, young people and households who are most vulnerable and at greatest risk. In doing so, it will help improve the well-being and outcomes for these children and adults, while ensuring due regards to guidance issued under the Children Act 2006 and the Care	It must be noted that OneView could highlight biases in our services. However we must first test any disproportionate impact against caseload, i.e. is the caseload in a service representative of the borough's

			Act 2014.) It will also enable Community Solutions and the council to ensure that help and support is targeted at addressing health and well-being needs early and before they worsen and escalate.	population or is it disproportionately representative of a particular characteristic?
Any community issues identified for this location?		X	No perceived impact.	

2. Consultation.

Provide details of what steps you have taken or plan to take to consult the whole community or specific groups affected by the service or policy development e.g. on-line consultation, focus groups, consultation with representative groups.

If you have already undertaken some consultation, please include:

- Any potential problems or issues raised by the consultation
- What actions will be taken to mitigate these concerns

Consultation has been carried out (using a mix of individual meetings, demonstrations and meetings) with a range of key officers and council groups as part of the decision-making process underpinning this procurement strategy and proposal. This includes discussion and consideration of the business requirement for the services, the business case, the expected benefits and savings case.

- Chief Executive
- Director of Strategy
- The Corporate Strategy Group
- Operational and Commissioning Directors – Children, Adults
- Community Solutions Directors

3. Monitoring and Review

How will you review community and equality impact once the service or policy has been implemented?
*These actions should be developed using the information gathered in **Section 1 and 2** and should be picked up in your departmental/service business plans.*

Action	By when?	By who?
Monitor the use of data and insights to ensure that it is facilitating the right outcomes for residents.	On-going	Community Solutions and Insight Hub.

4. Next steps

It is important the information gathered is used to inform any Council reports that are presented to Cabinet or appropriate committees. This will allow Members to be furnished with all the facts in relation to the impact their decisions will have on different equality groups and the wider community.

Take some time to summarise your findings below. This can then be added to your report template for sign off by the Strategy Team at the consultation stage of the report cycle.

Implications/ Customer Impact
It is thought that the overall impact of the One View - Data Analytics and Predictive Modelling for Children's, Homelessness and Adult Services is positive for the community overall. This is because it acts as an enabler for the Community Solutions Service to identify households who need help at an early stage, and to support their housing, employment, income and health and wellbeing needs before they escalate. This in turn will prevent households falling in to worsening hardship, and will enable residents to help themselves to lead fulfilling and positive lives.

5. Sign off

The information contained in this template should be authorised by the relevant project sponsor or Divisional Director who will be responsible for the accuracy of the information now provided and delivery of actions detailed.

Name	Role (e.g. project sponsor, head of service)	Date
Tim Pearse	Head of Insight & Innovation	October 2022
Alex Powell	Director of Strategy	October 2022

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CABINET**15 November 2022**

Title: Procurement Strategy for Corporate Laptop / Desktop Computer Device Refresh													
Report of the Cabinet Member for Finance, Growth and Core Services													
Open Report	For Decision												
Wards Affected: None	Key Decision: Yes												
Report Author: Ben Davis, IT Project Manager	Contact Details: E-mail: ben.davis@lbbd.gov.uk												
Accountable Director: Paul Ingram, Chief Information Officer													
Accountable Strategic Leadership Director: Philip Gregory, Strategic Director, Finance & Investment													
<p>Summary:</p> <p>This report requests authorisation for IT Services to procure laptops and desktop computers to replace the end-of-life devices in the existing fleet, through a mini-competition utilising Lot 6 of the NHS Link 3 Framework for hardware and value-added services. This contract will be procured for a total of four years at a value of £2.73m, plus implementation costs of £970,000.</p> <p>The decision to refresh the laptop and desktop fleet is driven by the increasing failure rate across our devices, leading to a heightened risk that reliability issues will negatively impact on service delivery to residents. The devices were originally procured with an expected service life of four years and by the projected time of replacement, they will have been in use for six years.</p> <p>A breakdown of the units to be procured are set out below:</p> <table border="1"> <thead> <tr> <th>Type</th> <th>Number</th> </tr> </thead> <tbody> <tr> <td>Laptops</td> <td>1900</td> </tr> <tr> <td>2in1 Devices</td> <td>500</td> </tr> <tr> <td>Desktops</td> <td>150</td> </tr> <tr> <td>Within 18-24 months Laptop/2in1 replacements</td> <td>300</td> </tr> <tr> <td>Total</td> <td>2850</td> </tr> </tbody> </table> <p>In addition to the devices and as part of the procurement contract, IT Operations will need to obtain a number of Value-added Services listed below:</p> <ul style="list-style-type: none"> • A pre-provisioning process on the devices. The pre-provisioning process will be provided by the Council. • Shipping to home address or Council site as indicated by the project on a per user basis. • Packaging to include a pre-paid returns label in the box together with user instructions and dispatch to the address provided by the Council. 		Type	Number	Laptops	1900	2in1 Devices	500	Desktops	150	Within 18-24 months Laptop/2in1 replacements	300	Total	2850
Type	Number												
Laptops	1900												
2in1 Devices	500												
Desktops	150												
Within 18-24 months Laptop/2in1 replacements	300												
Total	2850												

- Asset Tagging of devices.

The proposed route to market for this procurement is via a mini competition of the NHS Link 3 Framework, which satisfies all the criteria to ensure this is a compliant procurement.

The proposed device refresh will also involve multiple resource efforts from LBBD IT, this will comprise of both permanent staff and some temporary contractors. The contractors will be brought in to help with the significant workload and logistics, they will be completing tasks such as packaging. The forecasted cost of the implementation project is £970,000.

Recommendation(s)

The Cabinet is recommended to:

- (i) Agree that the Council proceeds with the procurement of replacement computer hardware and services, in accordance with the strategy set out in the report;
- (ii) Note the establishment of a contingency budget of £210,000 per annum for years 2 to 4 of the contract to procure replacement laptops as and when required;
- (iii) Agree the arrangements for the re-manufacturing of old devices at nil cost to the Council, as set out in paragraph 1.8 of the report; and
- (iv) Delegate authority to the Strategic Director, Finance and Investment, in consultation with the Cabinet Member for Finance, Growth and Core Services and the Chief Legal Officer, to award and enter into contract(s) / agreement(s) with the successful contractor(s), subject to the appropriate funding being agreed as part of the 2023/24 budget setting process.

Reason(s)

To assist the Council in achieving its priority of a 'Well Run Organisation'.

1 Introduction and Background

- 1.1 In 2016 through to 2017 the Council undertook an estate wide transformation programme which saw a move away from Windows 7s and perpetual devices, to a mobile laptop estate and Windows 10. This shifted the entire Council workforce, with exception of some very specific teams, from a fixed workforce to a flexible and mobile one. Additionally, this also gave the Council the capability to cope with the increasing technological demands being made from IT software and systems.
- 1.2 This transformation programme designed for a 4-year lifespan of devices, with many devices being replaced due to reasons out of the control of IT such as breakages, wear and tear and even devices subject to being lost or stolen. Now in 2022 we are at the end of the lifecycle of most of the Council's devices and the decision has been made to refresh those devices in 2023.
- 1.3 This procurement exercise aims to have a new supplier in position by April 2023

with the deployment project starting immediately afterwards. This project will aim to have the vast majority of devices, with exceptions, delivered to individuals' homes, to ensure minimum disruption to employees' lives and work schedules. This is especially important with the shift of employees from office to home workers since the Covid-19 pandemic in 2020.

1.4 The hardware estate is integral to the reliable operation of all Council departments and services, as such approval is sought to ensure suitable devices are available to Council employees for the completion of their duties and provision of key council services.

1.5 **Maintenance cost**

1.5.1 The existing fleet of laptops in use by the Council will by the time it is replaced have had a service life of around 6 years. In that time we have needed to procure additional machines and licences for a variety of reasons including service failures outside of warranty, loss, theft and additional or growth demand. These issues are inherent in running a significant fleet of devices and we need to allow for them in this procurement.

1.5.2 The nature of this demand is that it is not something that can be fully predicted or costed at this stage. For this reason, it is recommended that we procure the required number of devices for our current need and options for replacement or additional devices through the lifetime of the contract. In effect we will buy an agreed number of devices to meet current need and the Council may use the same contract to acquire additional devices as the need arises subject to both available budget in the financial year concerned and demonstration from the vendor of value for money at the time of any future procurement under this contract. This mechanism is intended to provide a non-exclusive, compliant route to market for predicted future need.

1.6 **Insurance & Warranty**

1.6.1 It is intended that the assets procured will have a 1-year return to base warranty and beyond that period, the Council will separately maintain the fleet.

1.6.2 It is intended that these assets will not be insured as the premium costs over the lifetime of a device are prohibitive. It is anticipated that the maintenance / loss provision in section 1.5 above will be adequate to meet this need.

1.7 **Corporate and Public Requirements**

1.7.1 This report would like to notify the Council that although this specific refresh will look to satisfy the corporate need for a device refresh there will be, during the life of the new contract, a requirement to refresh the Public Network Devices. This will result in a separate procurement exercise. The decision to keep these procurements separate is due to the disparity in requirements between the Corporate and Public devices.

1.8 **Re-manufacturing of old laptop estate**

1.8.1 As this project replaces laptop devices, the strategy for the devices being replaced

will be to re-manufacture at cost neutral to the Council. The Council will run a procurement exercise to identify a supplier who can accept the old devices, remanufacture them and provide a portion of that estate back to the Council for use in the Digital Inclusion programme.

1.8.2 Remanufacturing is the process of restoring a laptop or device back to its original manufactured state, removing any current settings and builds. Essentially making it the equivalent of an out-of-the-box device. The potential supplier will do this to a ISO9001 standard, this will ensure no previous Council information and potential GDPR breaches are left on the devices.

1.8.3 Once remanufactured, a portion of these devices will be kept by the supplier to cover their costs, and a portion will be delivered back to the Council. These devices will no replenish ICT laptop stock but be given to the Digital Inclusion programme to use as they deem fit.

2. Proposed Procurement Strategy

2.1 Outline specification of the works, goods or services being procured.

2.1.1 This procurement can be split into two primary aims, the first is to replace the current hardware offering the Council offers to employees with new devices able to handle the increased demand of modern IT Systems and Services, as well as the view of being Windows 11 compatible. A breakdown of the amount of each device type being procured is shown below:

Type	Number
Laptops	1900
2in1 Devices	500
Desktops	150
Within 18-24 months Laptop/2in1 replacements	300
Total	2850

2.1.2 These device numbers will be supplemented with a specification which will detail the exact hardware requirements needed for the laptops to be deemed fit for purpose.

2.1.3 The secondary aim is to obtain a number of Value-added services, these services will help the project team remove responsibility from Council staff on the completion of minor tasks. A list of the value-added services is shown below:

- Unbox laptop and 2in1 devices and run a pre-provisioning process on the devices, the pre-provisioning process will be provided by the Council
- Re-box the device and insert a pre-paid returns label in the box together with user instructions and dispatch to the address provided by the Council. Please note that devices will be going to the Council staff home address.
- Note there may be occasions when devices will need to go to Council offices.
- All PCs will come to Barking Town Hall.
- Asset Tagging of devices

2.2 Estimated Contract Value including the value of any uplift/extension period.

2.2.1 The table below illustrates the estimated value of not only the hardware being procured but also the deployment project costs and the forecasted contingency budget for replacement devices:

Item	Year 1	Year 2	Year 3	Year 4
Tender Cost – Laptops/2in1's/Desktops	£2,100,000.00	-	-	-
Laptop Replacement Fund*	-	£210,000.00	£210,000.00	£210,000.00
Total Cost	£2,100,000.00	£210,000.00	£210,000.00	£210,000.00
Total Grand Cost				£2,730,000.00

**This number is based on the replacement of 10% of the laptop estate per annum from years 2 to 4. It is noted that IT do not require this capital to be available at the beginning of the contract but rather split per annum from years 2 to 4. Please also see the 'Additional Information' section for a more comprehensive explanation.*

2.3 Duration of the contract, including any options for extension.

2.3.1 IT Operations will look to secure a new supplier on a 4-year contract.

2.4 Is the contract subject to the (EU) Public Contracts Regulations 2015? If Yes and the Contract is for services, is it subject to the light touch regime?

2.4.1 Yes, this is subject to the thresholds for goods and services which is currently £213,477 including VAT in contract value.

2.5 Recommended procurement procedure and reasons for the recommendation.

2.5.1 IT Operations would like to carry out a mini-competition utilising Lot 6 of the NHS Link 3 Framework for the procurement of hardware and value-added services. After assessing possible Frameworks, it was decided that the NHS Link 3 Framework had a concentrated, yet high quality pool of potential suppliers, comprising of 9 suppliers total including 1 Manufacturer. This would ensure that the Council received the best products possible for the hardware refresh.

2.5.2 The NHS Link 3 Framework commenced on 1 March 2021 and expires on 28 February 2023, with the option to extend for a further year.

2.5.3 A specification will be generated which will be supplied to potential suppliers, this will then be used to run a mini-competition, with all responses being evaluated by a board of individuals selected from IT Operations who have a vested interest in the refreshing of hardware or its deployment.

2.5.4 Once Cabinet approval has been sought and received in November 2022, IT Operations would look to initiate the procurement process in late November/early December, with a view of having a supplier selected and awarded before April 2023.

2.6 The contract delivery methodology and documentation to be adopted.

2.6.1 This contract will be managed on a day-to-day basis by IT Services.

2.6.2 The management of the contract will be as per the T&Cs of the NHS Link 3 Framework.

2.7 Outcomes, savings and efficiencies expected as a consequence of awarding the proposed contract.

2.7.1 As part of the Laptop Refresh, IT Operations will be recycling and re-manufacturing the old laptop estate to provide provision for the Digital Inclusion initiative. This will result in nearly 3,000 devices being available for this purpose. This will not be part of the procured contract but be part of a separate procurement strategy, which will be agreed upon through the necessary governance channels.

2.7.2 This procurement will ensure that the estate has up to date modern laptops, which will bring with them a host of features such as Windows 11, and biometric logins (Facial Recognition) whilst also being future proof going forward.

2.8 Criteria against which the tenderers are to be selected and contract is to be awarded.

2.8.1 The price/quality criterion split will be.

50% Quality

40% Cost

10% Social Value

2.9 How the procurement will address and implement the Council's Social Value policies.

2.9.1 The Council is adopting a new approach to Social Value which asks suppliers and contractors to contribute to the achievement of the 2018 Borough Manifesto goals and targets. The aim of this policy is to ensure that the Council maximises the social, economic, and environmental wellbeing that it delivers through its expenditure. The policy also ensures that the Council is aligned to the requirements of the Public Services (Social Value Act) 2012.

2.9.2 Tenderers must complete and submit a Delivery Plan setting out their commitments under any of the 3 themes set out in LBBD's Social Value Framework. The Delivery Plan should set out clear, measurable outputs that will be delivered through the contract, including timescales for delivery, volume details etc.

2.9.3 Tenderers must complete and submit a Method Statement explaining how these commitments will be delivered. The Method Statement should include information about who will be responsible for overseeing the delivery of the obligations and how these will be delivered including, where relevant, how the Supplier will ensure compliance in their wider supply chain.

3. Options Considered

3.1 Option 1 – Do nothing (Rejected)

- 3.1.1 This option is not feasible as the hardware has reached the end of its lifecycle and requires upgrading/modernising to keep up with the increased technological demands made by IT systems and services.
- 3.1.2 There is an increased risk as time progresses of devices not working, this would require a replacement regardless.

3.2 Option 2 – Alternative Frameworks (Rejected; CCS Framework, Health Trust Europe Framework)

- 3.2.1 As part of the 'Route to Market' selection process, a number of Frameworks were investigated to ensure the right one was chosen for this procurement exercise. Below is a table of the alternative Frameworks and the reason they were discounted.
- 3.2.2 Tier 1 suppliers are deemed as high level, known manufacturers of hardware, such as Dell, Microsoft, Lenovo and HP. Tier 2 suppliers are deemed as resellers of Tier 1 products. IT Services would like to include as many Tier 1 suppliers as possible to ensure that the best products are selected for the device refresh.

Framework	Rationale
CCS Framework	Not recommended due to a high quantity of Tier 2 Resellers.
Health Trust Europe Framework	Not recommended due to a high quantity of Tier 2 Resellers. No Tier 1 suppliers.

3.3 Option 3 – Open Market (Rejected)

- 3.3.1 Open Market was considered due to the size of the pool of suppliers and potential for best-price. However, the opportunity to secure a top tier supplier would be more difficult. The existence of frameworks like the NHS Link 3, which has a highly concentrated pool of top suppliers, means that Open Market is a less desirable route.
- 3.3.2 There is a large Service requirement as part of this procurement, there is also a worry that the smaller suppliers who would have the opportunity to bid for this work, would not be able to meet those service requirements, thus meaning that Open Market would render near similar results to using a reputable framework.
- 3.3.3 Furthermore, the number of responses and potential number of suppliers who would bid for this lot of work would be far to extensive and of no benefit to the Council or procurement team from a time perspective.

4. Waiver

- 4.1 Not applicable.

5. Equalities and other Customer Impact/GDPR

- 5.1 After undertaking the EIA Screening Tool, it was confirmed that a full EIA would not be required for this strategy.
- 5.2 A Data Protection Impact Assessment (DPIA) will be completed before the tender is issued on the chosen Framework.

6. Other Considerations and Implications

6.1 Risk and Risk Management

Risk Description	Mitigating Actions	RAG Status
Increased laptop breakages due to age of laptops	Replace with new 'modern' laptops via a tender process	A
Insufficient spec to handle future application and OS upgrades	Microsoft released Windows 11 in October 2021 and not all current laptops are capable of running Windows 11, hence the requirement to carry out a laptop refresh project.	A
Not updating the current stock of laptops, 2in devices and PCs	Unable to run Windows 11, some applications will soon run more efficiently on Windows 11, unable to introduce new technologies i.e., biometric logon	A

- 6.2 **TUPE, other staffing and trade union implications** - Not Applicable.

7. Consultation

- 7.1 The proposals in this report were considered and endorsed by the Procurement Board on 17 October 2022.

8. Corporate Procurement

Implications completed by: Sam Woolvett – Category Manager

- 8.1 A further competition from Lot 6 of the NHS Link 3 Framework is likely to yield the best value for money for this requirement and is suitable for this level of spend.
- 8.2 This approach complies with LBBD's Contract Rules. As the value of this procurement exceeds the threshold for the services under the Public Contract Regulations 2015 (the Regulations), standstill periods will be adhered to.
- 8.3 Corporate Procurement will be advising IT Services throughout the tender process and assisting in drafting the further competition documents.

9. Financial Implications

Implications completed by: Sandra Pillinger Group Accountant

- 9.1 The cost of this procurement is estimated at £2,100,000 for 2,850 devices. In addition, a Laptop Replacement Fund of £210,000 pa is required for Years 2,3 and 4, making a total cost of £2,730,000. These figures include the additional funding requirement for deployment project costs.
- 9.2 IT has submitted a growth bid of £2.73m for the laptop replacement project. The Corporate Strategy Group has supported the allocation of the necessary revenue and capital funding for this priority project as part of the budget setting process for 2023/24, which will be determined by Cabinet and Assembly in February / March 2023.
- 9.3 If the bid is successful, the capital programme for 2023/24 will be increased by £2.1m and then by an additional £630,000 over the three-year period 2024/25 to 2026/27. The capital expenditure would be financed from borrowing. The MRP and interest of £250,540 at 3% would be funded corporately.

10. Legal Implications

Implications completed by: Lauren van Arendonk, Contracts & Procurement Lawyer

- 10.1 This report seeks to recommend the procurement of mixed IT hardware, including a combination of desktop computers, 2-in-1 devices and laptops. There are around 3050 items which will be purchased to replace and modernise the IT systems and services for a cost of around £3,700,000. The Light Touch Regime does apply, with the proposed procurement being well above the threshold for goods and services.
- 10.2 The preferred route to market is to carry out a mini-competition utilising Lot 6 of the NHS Link 3 Framework for the procurement of hardware and value-added services. This procurement route is in accordance with rule 13.1 of the Contract Rules, being an approved procurement method, most likely to achieve Council Objectives.
- 10.3 Under rule 5.1(a) of the Contract Rules, procurements from Frameworks are exempt from the full application of the Rules provided the framework has been properly procured under the Regulations and the procurement is made in accordance with the Framework's terms and conditions.

Public Background Papers Used in the Preparation of the Report: None

List of Appendices: None

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